

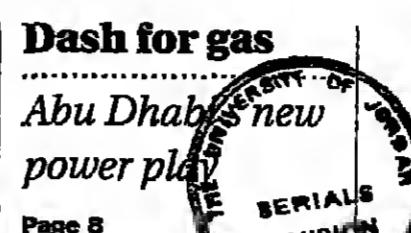
FINANCIAL TIMES



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World Business Newspaper <http://www.FT.com>

THURSDAY MARCH 13 1997

Hoechst shares fall as it scraps drugs listing plan

Hoechst, the world's largest drugs and chemicals group, saw its shares fall by 10 per cent after revealing that it had abandoned plans to seek a separate stock market listing for its pharmaceuticals business. It also unveiled results for the fourth quarter of 1996 that were below the market's expectations. Page 17: Lex, Page 16: World stocks, Page 36

Japanese group gets tough on corruption

The Keidanren, Japan's influential economic federation, promised a crackdown against corporate corruption and said companies found to have violated a charter of good corporate behaviour will be suspended. It was reacting to last week's admission by Nomura Securities, Japan's top stockbroker, that it had made "apparently irregular payments" to a property company run by the brother of an underworld figure. Page 6; Recent cases of Japanese corporate extortion may signal greater openness, Page 18

Caution on Russian bond issues European bond traders expressed reservations about the timing of today's debut Russian D-mark bond issue which they say coincides with the rockiest period so far this year for emerging market debt. Page 17: Capital markets, Page 24

US floods blamed on global warming The US storms and floods which have killed about 50 people and caused up to \$1bn in property damage over the past two weeks represent an increase in extreme weather events to be expected from global warming, a US climate scientist said. Page 16

Treason charge for exiled Nigerian

Nigeria has brought a charge of treason against exiled writer Wole Soyinka (left). His family said the charge, which carries the death penalty, came after the Nobel prize-winning author, who lives in New York, said he would sue Nigerian military leader Sani Abacha for calling him a terrorist. Abacha's regime executed the dissident playwright Ken Saro-Wiwa in 1995.

Rumours strain US-China ties Allegations that Beijing attempted to funnel illegal campaign contributions in US political parties and candidates have added to a growing sense of unease in Washington over US-China policy. China's foreign ministry has called in the US chargé d'affaires to complain about "malicious fabrications" in the US press. Page 5

Swiss Bank Corporation Switzerland's third-largest financial group, increased its operating income in 1996 by 21 per cent to SFr10.75bn (\$7.3bn), helped by strong growth in fees, commissions and trading income, as the group took advantage of buoyant financial markets. Page 17: SEC embarrassment, Page 19; Results, Page 19

Coca officials charged Two executives at Coca-Cola's largest bottler in Atlanta, Georgia, were indicted on charges that they tried to undermine a union organising effort by bribing an employee with \$10,000 and a job promotion to influence co-workers. James Wardlaw, a former regional vice-president and general manager, and Eric Turpin, former vice-president of human resources, were on leave pending a trial.

US target of Zaire protest Zairian protesters burned the US flag at a demonstration in Kinshasa and demanded the expulsion of US ambassador Daniel Simpson. The US has been accused of supporting the Alliance of Democratic Forces for the Liberation of Congo-Zaire, which has been advancing against the army of president Mobutu Sese Seko.

Black Sea fish war Russian coast guard ships fired on Turkish vessels fishing illegally near Georgia's Black Sea coast, killing one man. Eight ships were chased and one held. Page 4

NATO warships from the Mediterranean task force will pay an unofficial visit to Ukraine's Black Sea port of Odessa this month. The seven ships are from Britain, Germany, Greece, Italy, Netherlands, Turkey and the US.

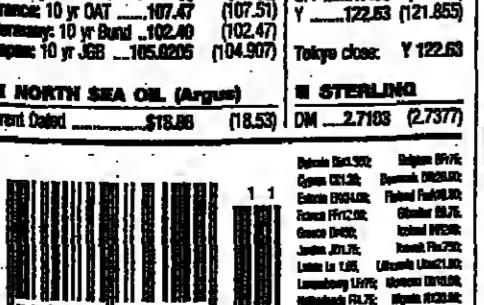
FT.com The FT web site provides online news, comment and analysis at <http://www.FT.com>

STOCK MARKET INDICES		GOLD	
New York	1,077.05	(\$7.31)	New York Comex (Mar) \$352.8 (\$34.7)
NYSE Composite	1,308.02	(\$7.04)	London close \$322.8 (\$31.5)
Shares and Far East			
CAAC	264.70	(44.45)	
DAX	3,415.40	(45.19)	
FTSE 100	4,222.5	(21.8)	
Nikkei	13,183.27	(34.43)	

US LUNCHTIME RATES		DOLLAR	
Federal Funds	5.5%	£ 1.5985	DM 1.7055
3-city Term Rate Yld 5.197%	101.12	FF 5.7485	FR 5.4687
Long Bond	9.7	Y 122.475	
Yield	5.857%		

OTHER RATES		YEN	
US 3-mo Interbank	5.3	101.12	104.97
US 10 yr Gvt	101.12	107.47	107.51
France 10 yr OAT	107.47	102.40	102.47
Germany 10 yr Bund	102.40	104.97	104.97
Japan 10 yr JGB	105.0205	105.0205	105.0205
		Y 122.53	

NORTH SEA OIL (Argus)		STERLING	
Brnd Crude	\$16.88	DM 2,710.3	2,377.0



Waigel is reassured over independence of European central bank

Bonn backs stability council

By David Buchan in Lyons

Germany yesterday finally gave qualified endorsement to the French idea of a ministerial "stability council" to co-ordinate economic policy within the planned European monetary union.

At a meeting yesterday with their French counterparts in Lyons, Mr Theo Waigel, German finance minister, and Mr Hans Tietmeyer, Bundesbank president, accepted assurances from Mr Jean Arthuis, France's finance minister, that the stability council would not encroach on the European central bank's independent right to set monetary policy.

Both countries also reaffirmed their determination to meet the criteria for joining Emu and stick to the timetable for introducing a European single currency in January 1999.

France originally intended the stability council, composed of countries selected next year to participate in Emu, partly as a counterweight to the ECB. Germany resisted, fearing such a council would menace the bank's independence. But France now seems to have defined the council in ways acceptable to the Germans.

"The stability council will be informal and will in no way affect the European central bank's independence," said Mr Waigel, "and I am grateful to Mr Arthuis for underlining this."

Mr Tietmeyer expressed his gratitude to ministers for making clear that the stability council "will focus on economic policy, leaving monetary policy to the bank."

The ministers gave an upbeat view of their economies, which they said would

both attain 2.5 per cent growth this year — almost double last year's performance. This was in line with official forecasts in Bonn, although Mr Arthuis had previously said only that French growth would be 2.3 per cent "at a minimum".

Mr Arthuis said there was "no doubt about the two countries meeting the criteria and sticking to the timetable for Emu".

Mr Waigel was slightly less dogmatic, pinning his hopes

for meeting the Emu criteria on growth-creating measures such as the tax changes which he said he would present in Bonn later this week and which would put German tax brackets at their lowest level since 1949.

The German finance minister drew a clear distinction between the stability council and his own stability pact proposal, approved at last December's Dublin summit of EU leaders, which sets out

financial penalties for breaching Emu disciplines. The former was purely informal and would not take binding decisions, Mr Waigel said, while the pact was part of EU legislation and could be governed by the European Court.

Mr Arthuis said France would like the choice of Emu participants to be left until after its parliamentary elections next March. Mr Waigel said it was natural for Germany to respect this desire.

Delay until at least April 1999 will in any case suit Germany, allowing more time for exact data on countries' 1997 economic performance to come in.

Both ministers called for coordinated action to prevent "unfair competition" between tax regimes of different states.

Mr Arthuis said France would like the choice of Emu participants to be left until after its parliamentary elections next March. Mr Waigel put his emphasis on wider international action, while Mr Arthuis focused more on EU initiatives.

Observer, Page 15



Picture: Reuters

Hong Kong surplus well above expectations

By John Riddiford in Hong Kong

Hong Kong yesterday displayed its wealth ahead of its return to China, announcing an unexpectedly large budget surplus which will lift fiscal reserves to about HK\$330bn (US\$43.6bn) by the July handover.

Mr Donald Tsang, financial secretary, said the budget surplus for the fiscal year to and March 1997 would be HK\$15.1bn, almost 10 times initial forecasts. He forecast further surpluses totalling more than HK\$90bn by 2001.

Mr Tsang announced a cautious budget for 1997-98, with a real spending increase of 6 per

cent and targeted tax concessions. This is in spite of the extent of the territory's wealth, which is further bolstered by foreign exchange reserves of \$65bn.

Some economists questioned the benefits of accumulating such large surpluses, although they pointed to the government's concern to maintain a war chest. "They want a financial cushion during the transition, partly to guard against any speculative attack against the Hong Kong dollar," said the chief economist at one European investment bank.

Mr Tsang, confirmed in his post last month, is charged with steering the economy through the transition. He said his budget was designed to demonstrate continuity in economic management.

He said it maintained the administration's principle of limiting spending increases to economic growth rates. Continued economic success would depend on Hong Kong's economic autonomy, the maintenance of the rule of law and the free flow of information, he added.

China has pledged to maintain the territory's capitalist system for 50 years and to leave untouched its fiscal reserves. Although Chinese officials were involved in the 1997-98 budget and have pre-

viously urged curbs on welfare spending, Mr Tsang insisted he did not face pressure during the drafting process.

The budget drew a mixed response from the business sector. Mr Rod Hwang-Lee, head of taxation at Price Waterhouse, welcomed the announcement that foreign

companies with branches in Hong Kong would be allowed to deduct withholding tax.

However, Mr Marshall Byres, chairman of tax services at Ernst & Young, said the budget was very conservative and he was concerned by Mr Tsang's justification for running a large surplus.

Insurance deal puts Marsh & McLennan back on top

By Christopher Adams, Insurance Correspondent

Marsh & McLennan, the international insurance broking and financial services group, has trumped its nearest rival Aon with the \$1.6bn acquisition of Johnson & Higgins of the US, ending 150 years of independence for one of the world's most famous but secretive broking partnerships.

The deal restores Marsh's position as the world's biggest insurance broker. It was shunted briefly into second place after the young and acquisitive Aon Group shook the industry with the \$1.2bn purchase of Alexander & Alexander announced in December.

Under the terms of the agreement, of which there were few details, Marsh & McLennan will pay one third of the price in cash and the rest in its own shares.

Johnson & Higgins declined to say who were its principal shareholders or by how much its senior executives would benefit.

The group said it had "for some time" been considering options to bolster its financial strength, thought to include a public offer and acquiring or merging with another broker.

Mr Ian Smith, chairman of Marsh & McLennan, expected the merger to generate annual cost savings of \$150m after completion "without a perceptible increase in expenses".

"We will surely see some duplication in back offices, in systems. In some corporate functions, and we will probably find some economies in real estate," said Mr Smith.

Both groups are well represented in the US, where Johnson & Higgins earned about half of its \$1.16bn revenue last year.

But the premium to income which Marsh has paid suggests that the group values the quality of Johnson's business.

Continued on Page 16
Observer, Page 15
Lex, Page 16
Top spot regained, Page 22

Robinson ready to stand down as Irish president

By John Murray Brown in Dublin

Ireland is set for a presidential election in November, after Mrs Mary Robinson, the country's first woman head of state, announced yesterday that she would seek a second seven-year term.

Her decision will fuel speculation that she intends to seek a high-profile post with the United Nations. But it could also herald a potentially divisive political campaign in a year when voters already face a general election.

The president, who is directly elected and has few powers, had hitherto been a largely ceremonial figure, but when elected in 1990 Mrs Robinson invested the job with a political dimension which has already seen the resignation of one Fine Gael minister.

She also raised Ireland's international profile both through her role as a liberal woman politician in a tradition-

ally conservative country and her outspoken championing of third world and human rights issues.

Had she decided to stand again, it was assumed the main parties would not have put up candidates, avoiding the need for a presidential election.

Mrs Marie Geoghegan Quinn, a former Fianna Fail justice minister, who announced she was leaving politics because of excessive media intrusion, is said to be ambitious for the job. A compromise from Fianna Fail might be Mr David Andrews, an uncontroversial former foreign affairs minister.

Mr John Hume, architect of the Northern Ireland peace process and leader of the moderate nationalist Social Democratic and Labour party, has also been mentioned as a possible candidate, although publicly he has ruled it out.

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ally conservative country and her outspoken championing of third world and human rights issues.

NEWS: EUROPE

Political infighting over economic reforms delays disbursal of \$3.1bn western aid

Ukraine hit by debt headache

By Matthew Kaminski
in Kiev

The bold package of economic reforms announced by the Ukrainian government this winter has become trapped by political infighting in Kiev, creating a debt headache for the government.

Launched on the back of a successful stabilisation of the country's currency, the proposed reductions in tax rates and a streamlining of onerous government regulations are stuck in parliament, along with the draft 1997 budget.

The delay prevents the disbursal of \$3.1bn in western aid, forcing the country to rely heavily on domestic borrowing and accumulate debt rapidly on world markets.

As economic uncertainty has grown, so have the political recriminations. Four ministers – including those for both economy and finance – were sacked a fortnight ago, at the initiative of Mr Pavlo Lazarenko, the prime minister. Two other ministers were sacked last month.

Now Mr Lazarenko's own job may be in doubt. President Leonid Kuchma, who appointed him nearly a year ago, blames the prime minister for the economic problems, including 3bn hryvnia (\$1.7bn) in wage arrears – including 51m hryvnia in the nuclear power industry, including the politically sensi-

tive Chernobyl plant.

As Mr Kuchma prepares to give his state of the union address tomorrow, his economic aide says more cabinet changes are imminent.

The prime minister, who last summer escaped injury when a bomb exploded near his motorcade, is under attack from many sides. The country's liberals criticise his management style.

Others allege that he rigged the wholesale gas market for the benefit of his companies – a charge he calls "groundless".

Mr Lazarenko knows prime ministers do not last long in Ukraine. Pointing to the caramel-coloured walls in his spacious office, he says: "My predecessor did the renovation. He only got to enjoy it a week."

In an interview, the former collective farm chief defends his reform record, adding that he expects – unlike his five predecessors since 1991 – to last more than a year in office. He dismisses warnings from economists that the slow pace of privatisation and related structural changes that hurt vested interests could bring an economic crisis similar to Bulgaria's. The "terrible Bulgarian lesson" will not be repeated in Ukraine, he says. "The government is very keen on structural reform."

On energy policy, Mr Lazarenko says the current gas distribution



Lazarenko: under attack from all sides

scheme solved Ukraine's chronic arrears problem with Gazprom, its Russian supplier. But he calls it "flawed" and promises a "transparent market by the second half of 1997".

He says the mass privatisation programme will end by July, and the government is preparing its second phase of state sell-offs, targeted at foreign investments. The proposed

sale of AvtoZaz, the largest motor

company, will test whether Kiev will follow through on this promise.

"I want a real owner in every enterprise," he says. "Unfortunately there are no domestic owners who can turn these companies around. The only way out is to create attractive conditions for big western companies."

The first task, however, is the budget. After early reservations, Mr Lazarenko firmly backs the tax cuts and draft budget. Presidential aides say Mr Kuchma will also put more pressure on parliament.

Mr Lazarenko pledges to back Mr Kuchma in next year's parliamentary polls and the 1998 presidential election. But he adds coyly that, while being premier leaves him no time to create a political party, "if I would no longer be prime minister, then I would have more free time and think about something else."

Mr Lazarenko enjoys open support from Ukraine's largest company, United Energy Systems, and bankers from his home town, Dniproprostrovsk – whose moneyed élites helped bankroll Mr Kuchma's successful presidential bid in 1994.

Analysts believe Mr Lazarenko could be better placed today to raise considerable funding for a new party or a presidential campaign from the same well. For that reason, Mr Kuchma may want to keep him on board.

EBRD chief asked to stay on

By Kevin Done,
East Europe Correspondent

Western governments have asked Mr Jacques de Larosière to take on a second four-year term as president of the European Bank for Reconstruction and Development.

The future top management of the EBRD has been thrown into uncertainty amid speculation about Mr de Larosière's future as well as the possible return to the private sector of Mr Ron Freeman, first vice-president at the bank.

Mr de Larosière, 67, a former managing director of the International Monetary Fund and governor of the Bank of France, said he had been asked by Mr Ruairí Quinn, Irish finance minister and chairman of the EBRD's board of governors, to remain at the bank when his first term expires in September.

The offer was "a touching manifestation of confidence in shareholders," said Mr de Larosière, but he was "not yet ready to give an answer." He refused to comment directly on suggestions that Mr Freeman, the 57-year-old former Salomon Brothers banker, was planning to leave the EBRD which he joined in 1991.

Mr de Larosière and Mr Freeman are credited with reviving the fortunes of the bank after its controversial start led to the premature resignation of its first president, Mr Jacques Attali, former chief adviser to the late French president François Mitterrand, in 1993. Mr Attali was criticised for his high-cost management style and heavy spending on the luxurious fitting out of its London headquarters.

Under Mr de Larosière the bank's total administrative expenses have been kept under tight control.

He said yesterday that the bank increased its operating profit before provisions last year by 17.4 per cent to Ecus 97.3m (\$110.6m). Italy's trade surplus in 1996 increased 48 per cent to a record Ls7.483bn (\$40bn), a level considerably higher than expected. It was the fourth consecutive year since the 1992 devaluation of the lira that Italy had run a surplus.

The 1996 performance reflected a 4.9 per cent fall in imports as a result of depressed domestic demand, combined with a stronger lira that helped the money value of exports.

In volume terms exports declined 1.3 per cent following the sluggish state of such key markets as Germany, Italy's overall share of world trade dropped back from the 4 per cent high in the wake of the 1992 devaluation to 3.7 per cent.

The surplus with the EU stood at Ls19.429bn, against Ls14.157bn in 1995.

EUROPEAN NEWS DIGEST

Bonn to boost construction

The German cabinet will decide on Tuesday on measures triggering investments of DM25bn (\$15bn) to assist job creation in the country's stricken construction industry, Chancellor Helmut Kohl said yesterday.

Mr Kohl told business leaders in Munich the state-owned Kreditanstalt für Wiederaufbau and Deutsche Ausgleichsbank would initiate investments worth DM20bn. A further DM5bn would be generated by bringing forward infrastructure projects in areas such as transport and higher education, using various forms of private finance.

The chancellor said the government hoped for a positive impact on jobs from some of the investment this year. He gave no details and neither the finance nor the economics ministry in Bonn was able to elaborate ahead of next week's cabinet.

Peter Norman, Bonn

Germany's Federal Statistics Office said yesterday insolvencies in 1996 climbed 9.3 per cent to 31,471, a record for the fourth straight year.

Reuter, Wiesbaden

Brussels to probe Gan cash

The European Commission yesterday announced it was opening an investigation into a capital injection of FF1.1bn (\$1.9bn) and a state guarantee worth FF2.6bn to Gan, the French state-owned insurance group – after a first tranche of aid worth FF2.65bn and approved by the Commission last year, was insufficient to return the company to viability.

French plans to help the country's textile industry stimulate job creation were illegal, the Commission said yesterday, but it delayed a formal decision for two weeks. The measures were expected to save the French textile industry FF2.1bn in salary-linked social security contributions.

Emma Tucker and Reuter, Brussels

ECONOMIC WATCH

Italian trade surplus up

Italy's trade surplus in 1996 increased 48 per cent to a record Ls7.483bn (\$40bn), a level considerably higher than expected. It was the fourth consecutive year since the 1992 devaluation of the lira that Italy had run a surplus.

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Robert Graham, Rome

Albania north-south rift deepens

By Guy Dimmore in Tirana

Albanian troops yesterday handed out weapons to anti-government protesters near the southern city of Elbasan, while loyalists collected weapons from a military academy in the capital Tirana, fuelling fears the Balkan country was heading towards all-out conflict between north and south.

As unrest moved closer to Tirana, Mr Bashkim Fino, the newly appointed prime minister from the opposition Socialist party, called on state television for dialogue with southern rebels who control a third of Albania. Mr Fino, 34, is a former mayor of the rebel-held town of Gjirokastra.

Rebel leaders who have formed a National Committee for Public Salvation renewed demands for the resignation of President Sali Berisha and a place at talks in Tirana.

They refused to hand in their weapons under an offer of general amnesty and said they did not intend to divide the country by force.

Soldiers at a barracks outside Elbasan, 55km south-east of Tirana, opened the gates to more than 100 anti-government protesters and allowed them to take weapons, including Kalashnikovs, from their arsenal.

In Tirana, police stood by and did not stop a crowd of men entering a military academy and collecting weapons, witnesses said. Residents said some northerners had been recruited by the secret police.

The unrest, sparked by the collapse of pyramid schemes in which many people lost all their money, began in the wealthier south and has moved steadily northwards.

Talks continued yesterday on the government of national unity proposed by Mr Berisha to run the country until June's elections, but the already fragmented opposition showed further signs of division when the centrist Democratic Alliance said it was dropping out of talks because of the president's refusal to give the opposition the position of interior minister.

While Albanians waited angrily for their money, foreigners queued for aircraft tickets out of the country, heading to the west.

Yesterday Washington ordered US government employees to leave Albania because of the worsening crisis. It urged the estimated 2,000 private Americans living there to leave the country.

KPN: 1996 excellent year.

The net profit of Royal PTT Nederland NV (KPN) rose in 1996 by 9.1% to NLG 2,462 million. Sales increased by 10.6% to NLG 21,330 million. The group's operating income went up by 11.1% to NLG 4,373 million. Earnings per share rose to NLG 5.29. The KPN Board of Management says the group achieved a satisfactory growth in profit and a record increase in sales.

The Board of Management intends to propose a dividend payment of NLG 2.85 in cash per ordinary share of NLG 10,- par value (compared with the NLG 2.60 paid out over 1995). After deduction of the interim dividend of NLG 1.00 per ordinary share already paid in 1996, the final dividend will be NLG 1.85 per ordinary share. Capital expenditure on acquisitions and property, plant and equipment rose by more than 78% compared with 1995 to NLG 8,724 million in 1996.

PTT Post had an excellent year, with sales of NLG 6,710 million (up by 10.4%). All parts of the company contributed to the growth. PTT Post has obtained a good position in the strategically important segment of in-night distribution in Europe partly through the takeover of logistics companies in Germany, Austria and Denmark. Operating income rose by

30.8% to NLG 943 million. PTT Post became one of the four global players for time-sensitive distribution and logistical services in 1996 when it took over the Australian transport company TNT. The takeover is expected to make a modest contribution to the results in 1997.

In millions of guilders	1996	1995	growth
Total operating revenues	21,330	19,283	10.6%
Earnings	2,462	2,257	9.1%
Earnings per share	NL 5.29	NL 4.85	8.2%

The proposal for payment in the form of an optional dividend will be submitted for approval to the annual general meeting of shareholders on May 6, 1997.

PTT Telecom increased its sales by 9.3% to NLG 14,276 million, mainly due to a rise in national telephony and mobile telecommunications sales. Operating income rose by 8.7% to NLG 3,456 million. National telephony sales increased by 9.3% and sales of mobile telecommunications services went up by 36.4%. PTT Telecom introduced numerous new services in 1996, such as services for messaging, reminder calls, call waiting, the 'Zeeland' smart card, the 'Chipper'

electronic wallet, country cards, EasyConnect and EasySwitch.

Prospects in 1997: KPN expects substantial growth in sales and a satisfactory growth in net income. KPN does not exclude the possibility of issuing further debt in the course of 1997.

The 1996 annual report will be published in the second half of

April 1997. The general meeting of shareholders will be held in Groningen, Netherlands on May 6, 1997. Copies of the 1996 KPN annual report are obtainable by filling in the coupon or by faxing +31-235 62 30 24.

Copies are also available from April 15 at the office of ABN AMRO Hoofd Gouverent, 4 Broadgate, London EC2M 7LE.

PLEASE, send me a copy of the 1996 KPN Annual Report (available from April 15).

Name: _____

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Send in a sealed envelope to:
KPN, Antwoortnummer 61, 9700 VB Groningen, the Netherlands.



Deutsche Presse-Agentur

NEWS: EUROPE

Kremlin says president wants to go further, faster

MPs attack reshuffle by Yeltsin

By Chrystia Freeland
in Moscow

The Russian parliament yesterday lashed out at President Boris Yeltsin for putting reformers in charge of the cabinet. But a top Kremlin official said the Russian leader remained determined to move further and faster with bold economic change.

In a furious reaction to the return of Mr Anatoly Chubais, Russia's controversial market reformer, to the cabinet, the Communist-dominated legislature overwhelmingly endorsed a resolution condemning the Kremlin.

The statement accused the president of pursuing a "ruinous social-economic course which has brought Russia to the brink of catastrophe".

The legislature, which had reached an accommodation with the centrist cabinet led by Mr Victor Chernomyrdin, the premier, said the appointment of the radical Mr Chubais would lead to a worsening in relations between the parliament and the government.

But the protests of left-

wing parliamentarians, who have excoriated Mr Chubais for spearheading Russia's mass privatisation programme, seemed likely to fall on deaf ears.

Mr Maxim Boyko, a presidential aide brought into the Kremlin when Mr Chubais became chief of staff last year, said the president was committed to a package of tough economic reforms.

Some analysts predict they could sideline the prime minister, as Mr Chubais becomes Russia's sole first deputy prime minister.

In an interview, Mr Boyko offered implicit support for that view, describing Mr Chernomyrdin as "weakened".

However, Mr Boyko insisted Mr Chubais and Mr Chernomyrdin enjoyed "a good working relationship" and said the cabinet was more united than ever.

Government unity and a renewed degree of presidential backing would launch a new wave of economic reforms, he added.

"I believe that Russia is now on the verge of a very significant step forward," Mr

in a last-ditch effort to reach a voluntary agreement.

Mr José María Cuevas, the CEOE president, said the two sides were close enough to begin drafting the text of a possible pact covering labour contracts, redundancy terms and collective bargaining.

The breakthrough in the talks, on the verge of collapse at the beginning of the month, came after a change in the unions' stance towards contracts setting reduced limits on redundancy compensation. Under a new kind of contract, aimed mainly at securing stable employment for young workers, redundancy payments would in normal circumstances be limited to about 30 days per year worked.

This would be less than



Chernomyrdin yesterday: "weakened" by reshuffle

wages. But slow court procedures mean the usual practice is to pay the higher compensation rate set for unfair dismissals of 45 days' pay per year.

The two labour federations, the General Workers' Union (UGT) and Workers' Commissions, had proposed new kinds of labour contracts to encourage youth employment, but resisted employer plans for contracts lasting up to 10 years with a fixed low-rate redundancy clause.

Their revised approach is aimed at converting temporary jobs - which now account for just over a third of the total - into permanent hirings. However, the new compromise redundancy terms would not apply to workers already on long-term contracts.

Many business leaders fear the change will be inadequate to guarantee Spanish competitiveness within the planned single currency group of the European Union. Mr Victoriano

Bulgaria hopes for IMF deal

By Theodor Troev and Anthony Robinson

Bulgaria's caretaker government hopes to reach agreement with the International Monetary Fund on a new standby loan shortly, possibly by next week.

But senior IMF officials in Sofia have underlined that any deal done before the April 19 elections would depend on assurances that the winner would abide by the terms.

"I am encouraged that we shall reach an agreement with Bulgaria soon, but it will not be possible to release the first tranche before the elections," Mr Michael Deppler, director of the IMF's First European Department, said after talks with President Petar Stoyanov yesterday.

"Some differences still have to be cleared up. The Fund would like Bulgaria to join other central European states and achieve economic growth and a low level of inflation. But I have to be convinced that the policies accepted by the caretaker government will win wide support and will also be followed by the next government."

Last year, Mr Deppler advised Bulgaria to switch to a currency board system to stabilise the economy after the Fund in effect cancelled a \$580m three-year standby loan agreement in October, only three months after the

deal was signed. The former Socialist government was unable to comply with the terms against the background of a collapse in the largely unreformed banking sector.

The new standby loan is expected to be larger than the cancelled facility. The first tranche will probably be paid out after the elections but before the currency board is introduced in May or early June after approval by the new parliament.

The IMF team yesterday discussed the introduction of the currency board and ways of strengthening the banking sector with Mr Ivan Kostov,

leader of the Union of Democratic Forces (UDF), the anti-communist coalition which dominates the caretaker government and possible next prime minister.

A currency board deprives governments of the power to subsidise budgets or loss-making enterprises by rigidly linking the domestic money supply to the level of hard currency reserves.

The idea has been widely accepted by UDF leaders.

But Mr Jeffrey Sachs, director of the Harvard Institute of Development and an economic adviser to Mr Stoyanov, warned this week against the restrictive implications of a tight monetary regime. "A currency board is a good idea. But it is a solution that needs to move to a more flexible system in the longer term," he said.

EUROPEAN NEWS DIGEST

Turks warn on customs union

Turkey could scrap its customs union with the European Union unless it wins full EU membership, Ankara's ambassador to the EU warned yesterday.

This is the first time a senior official has spelled out earlier informal warnings that Ankara would terminate the customs union, which took effect last year. Last week some EU conservative leaders said Turkey could not be considered "acceptable" for membership.

The government's Anatolia news agency quoted the ambassador, Mr Uluç Ozlu, as saying: "Our relations with the EU could not survive under these circumstances and customs union could not be continued."

Turkey, which had to overcome strong opposition in the European Parliament to clinch the customs union, considers this a final step before full membership.

Officials have also warned that Ankara would annex Turkish north Cyprus if the EU's application were turned down. The government has already threatened to veto Nato expansion unless it joins the 11 countries already listed for membership talks.

John Barham, Ankara

Russians fire on fishing boats

Russian coast guard ships fired yesterday on Turkish vessels fishing illegally near Georgia's Black Sea coast, Russian news agencies said. One fisherman was wounded.

Nine ships were detained. Eight of them were later released, while one, named Erin-Haidari, was held for further investigation, said the press service of the border guards' command. The press service said the Erin-Haidari refused to obey orders to stop and ignored a warning shot, forcing the guards to fire at its bow. It said Turkey had been notified of the incident.

Russian coast guard vessels patrol Georgian waters under an agreement signed in 1994 between the two former Soviet republics.

AP, Moscow

Czech energy VAT to rise

The Czech government yesterday approved a rise in value-added tax on energy prices to 22 per cent from 5 per cent from January 1 1998.

The move is part of wide-ranging plans to overhaul the tax system and price controls that are expected to include a similar rise in VAT on rents, cuts in corporate and personal taxes, and an increase in consumption taxes.

These plans were still under discussion late yesterday. Mr Václav Klaus, prime minister, said the "mechanics of tax collection" were also under scrutiny. The state budget recorded a deficit of Kč6.7bn (\$227m) in February, which has been blamed on weaknesses in the state's ability to collect taxes.

Vincent Boland, Prague

Spur to Romanian investment

The Romanian Development Agency, the official promoter of foreign investment, said yesterday it had drafted amendments to the foreign investment law to simplify procedures and increase incentives.

The changes proposed by the agency include free land and buildings for new production sites, tax breaks on profits, and an extension of existing exemptions from customs duties. Minimum investment needed to qualify for such facilities is to be reduced from \$50m to \$10m.

The proposed changes come in the context of Romanian hopes of joining western structures, notably Nato and the EU.

Anatol Lieven, London

Spain labour pact near as unions soften stance

By David White in Madrid

A pact between Spanish unions and employers on new labour practices appeared near yesterday but looked as if it would fall short of the fundamental reform the centre-right government and industrialists had hoped for.

Leaders of the country's two main trade union federations, the CEOE employers' body, and the small-company organisation Cepyme, reported significant progress

in a last-ditch effort to reach a voluntary agreement.

Mr José María Cuevas, the CEOE president, said the two sides were close enough to begin drafting the text of a possible pact covering labour contracts, redundancy terms and collective bargaining.

This would be less than

most current redundancy settlements. In theory, companies with justifiable grounds for redundancies are liable to pay 20 days' wages per year worked, up to a limit of one year's

wages. But slow court procedures mean the usual practice is to pay the higher compensation rate set for unfair dismissals of 45 days' pay per year.

The two labour federations, the General Workers' Union (UGT) and Workers' Commissions, had proposed new kinds of labour contracts to encourage youth employment, but resisted employer plans for contracts lasting up to 10 years with a fixed low-rate redundancy clause.

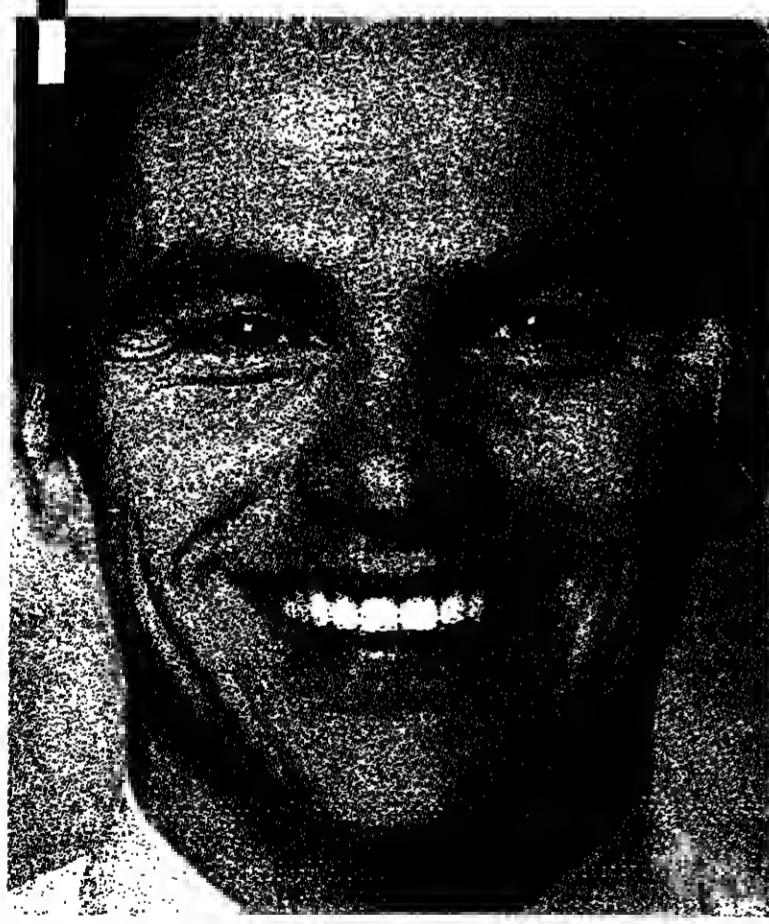
Many business leaders fear the change will be inadequate to guarantee Spanish competitiveness within the planned single currency group of the European Union. Mr Victoriano

Murcio, chairman of the special steels producer Acerinox, warned the government last Friday that a bad agreement would be worse than no agreement, and it should "face up to the unpopularity of a general strike if necessary" to enforce the necessary changes.

However, the government has so far taken the position that it would intervene with legislation only if union-employer talks broke down or if they agreed not to change the current rules.

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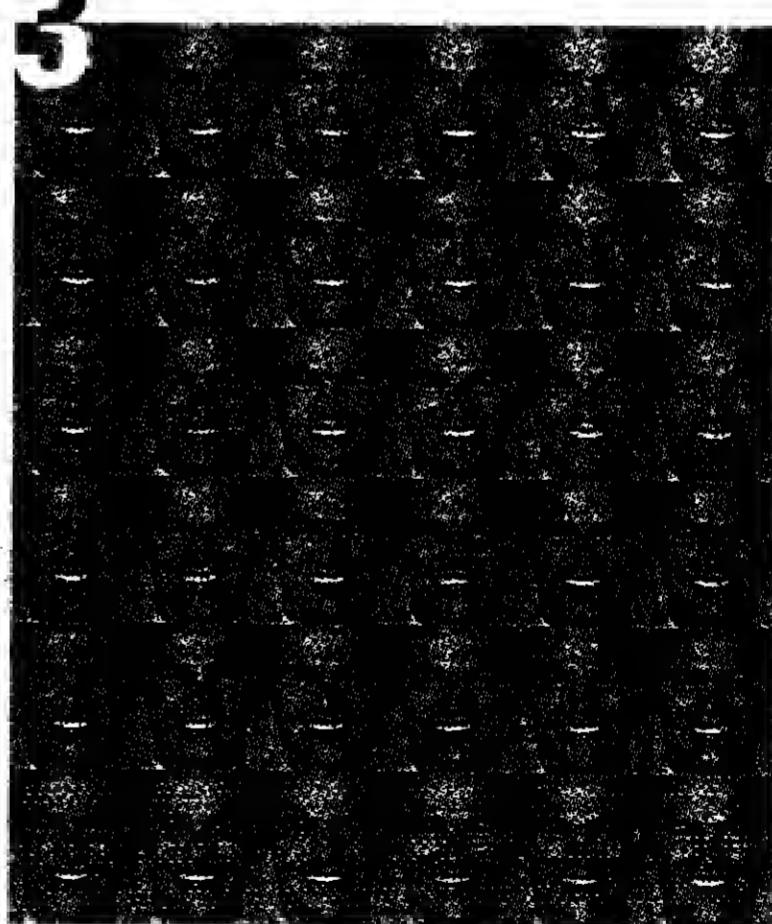
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Just imagine

Bonn to be bogged down

Monti plan to limit ownership unlikely to win support from fellow commissioners

By Emma Tucker in Brussels

An initiative to produce rules regulating media ownership across the 15 European Union member states was last night postponed in the face of ferocious lobbying.

EU commissioners will return to the subject in coming weeks, but the prospects of success for Mr Mario Monti, the former economics professor who is the EU's commissioner responsible for the single market, appear bleak.

For the second time in two years Mr Monti is facing an uphill battle to convince fellow commissioners that EU-wide rules on media ownership are essential to the proper functioning of the single market.

Even a toned-down plan

imposing a 20 per cent limit on a company's or individual's share of any national radio or television audience and a promise of "flexibility" in how the threshold would be applied is unlikely to win the support of the Brussels executive.

"Media ownership is just too sensitive an area for the Commission to be getting involved," said an official.

Other EU officials, and representatives of the industry, are baffled why Mr Monti is pressing the proposals in the face of hostility from many member states and much of Europe's media industry.

Previous attempts to harmonise media ownership rules at an EU level, notably by Mr Monti's predecessor, Mr Romano Prodi, consistently failed to

pass muster with the rest of the Commission.

The issue of who controls a nation's media touches a raw political nerve in member states, and the 1957 Rome treaty - the EU's founding document - states that a playing field has been created for the cross-border trade in goods and services, a single market in the media industry does not exist.

A more politically astute man than Mr Monti might have got the message - especially as his boss, Mr Jacques Santer, Commission president, comes from Luxembourg, home of CLT, one of Europe's biggest media companies and a large employer in Luxembourg.

Mr Santer, a former Luxembourg prime minister, knows all about CLT's hostility to Brussels' action on media ownership. "Monti is very dogged,"

says one Commission official. "Once he has got his teeth into something, he doesn't like to give up."

Mr Monti points out that, whereas a reasonable level of cross-border trade in goods and services, a single market in the media industry does not exist.

A plough of national laws on media ownership makes it harder for companies to compete fairly or engage in cross-border investments.

"But the industry says these rules have little to do with lack of cross-border investment, which is much more related to language and cultural barriers."

The European Publishers' Council (EPC), a body representing big media companies from across Europe, says that where companies have

judged it commercially worthwhile to invest abroad, they have overcome such obstacles. CLT has 14 television channels in six countries and 18 radio stations across eight countries.

"If you look at the situation theoretically, then what the Commission is proposing is right," says Ms Angela Mills of the EPC. "But in reality, barriers to cross border trade will never be resolved by legislation."

A second explanation for

Mr Monti's persistence on media ownership is that he is under pressure from the European parliament. But MEPs are approaching the issue from a different angle.

Whereas Mr Monti argues the importance of the single market, the parliament is fighting under the banner of cultural pluralism defended

by EU regulation. In a January 1994 resolution, MEPs said that "national media legislation alone was no longer sufficient to safeguard diversity of opinion and pluralism in Europe".

There is a third, more intriguing explanation for Mr Monti's refusal to give up, which lies closer to home: the fall of national rules in his native Italy to prevent the creation of a media monopoly, dominated by Mr Silvio Berlusconi on one side, and RAI, the public broadcaster on the other.

"What private media companies in Italy want is a European directive to sort out the situation in Italy," said an industry specialist.

"They don't believe that the Italian government would ever dare to tackle Berlusconi..."

Liberal who became symbol of new Ireland

Mary Robinson turns down chance to serve second term

By John Murray Brown
in Dublin

Mrs Mary Robinson, who announced her decision yesterday not to stand for a second term as Ireland's president, has come to symbolise the dramatic changes the country has undergone in the past decade.

She personified, as much

to the outside world as to the Irish, the new Ireland, increasingly self-confident, no longer priest-ridden, and no longer living in the shadow of the UK, its former colonial master.

With republicans.

As the wife of an Irish Protestant, she brought a special sensitivity to the Northern Ireland problem. She resigned as a Labour senator over the UK-Irish Hillsborough Agreement on power-sharing in Ulster in 1993 because she believed it had been imposed on the Unionist majority - though five years later she was Labour's nominee for president.

As president, she was careful not to be overreach her constitutional role, and was criticised during the divorce referendum in 1995 for a couple of pointed interjections in support of legalising remarriage.

Through a hectic travelling schedule, she also did much to stimulate a public debate about the role of Ireland's diaspora, keeping a candle lit at Aras an Uachtarain, the president's official residence, in memory of the Irish abroad.

This week again she was the subject of media comment after her first visit to the Vatican, where she was criticised by traditionalists for not wearing a "mantilla" - the deferential head scarf worn in church by Catholic women.

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De Silguy quietly shelves tax study

By Lionel Barber in Brussels

The European Commission has quietly shelved a study on how countries in the planned single currency zone could co-operate more closely on tax harmonisation and social security.

Mr Yves-Thibault de Silguy, European Union monetary affairs commissioner, launched the study in the new year to stimulate the debate on "flexibility" in Europe, whereby some countries can press ahead on integration without being held back by others.

However, Mr Mario Monti, internal market commissioner, and others complained that Mr de Silguy was "jumping the gun". They opposed opening a debate on tax matters which risked alienating EU countries initially left out of economic and monetary union.

Mr Monti also argued that tax reform should be dealt with under the unanimity

rule in the decision-making council of ministers. His efforts edged forward this week with the first meeting of a high-level group of representatives of all 15 EU finance ministers to deal with unfair tax competition.

In retrospect, Mr de Silguy's tax initiative could be viewed as a far-sighted effort to define the role of the post-Euro world, or as a covert attempt to protect and extend the Commission's and his own role should monetary union go ahead on schedule in 1999. Mr de Silguy is pressing hard for the Commission to have a formal role alongside the future European Central Bank at Group of Seven industrialised nation summits when matters relating to the euro zone come on the agenda.

Officials said the Commission's draft report on tax harmonisation seeks to sketch how countries could co-operate in fiscal policy without violating EU trea-

ties. These give the Commission powers of supervision and enforcement relating to the internal market and budget discipline among countries in and outside the euro zone.

In a potential threat to the Commission's post-Euro role, France has proposed a looser intergovernmental approach which would create a "Stability Council" of euro member states acting as a political counterweight to the future European Central Bank.

One obstacle to greater fiscal harmonisation is that the Maastricht treaty stipulates that all 15 member states have agreed that countries taking part in Euro cannot raise extra barriers against future entrants.

Luxembourg, which takes over the rotating EU presidency on July 1 from the Netherlands, has pledged to examine the question of tax competition with a view to achieving a code of conduct.

Brussels drive to cut non-wage labour costs

By Caroline Southey in Brussels

The European Commission yesterday stressed the need for European Union countries to cut non-wage labour costs as part of a drive to boost job creation.

In the most critical assessment by Brussels on the EU's social protection regimes, the Commission backed a working paper setting out the deficiencies in social protection systems across the Union.

The Commission's initiative comes in the wake of the controversial closure of a factory in Belgium by the French carmaker Renault. The company cited Belgium's high non-wage labour costs as the main reason for its decision.

Mr Padraig Flynn, European commissioner for social policy, said the Renault closure underlined the need to develop a "social dimension to complement the single market", including a convergence of social protection plans in the EU.

"Social protection must adapt to survive. This does not mean unravelling the welfare state but modernising it," the Commission paper said.

It underlines the urgent need for governments to reform all aspects of social protection, including health care, unemployment benefits and pensions, pointing out that publicly funded social protection systems

account for 28 per cent of the EU's total gross domestic product. To improve the EU's poor job creation record, the document calls for an overhaul of unemployment compensation schemes and taxes to provide incentives for taking up work.

The paper argues that "reactive unemployment insurance" should be replaced with "pro-active employability insurance".

The European Commission yesterday approved proposals for a minimum tax for electricity output as well as a tax for natural gas and coal when they are used as motor fuel or heating fuel. Caroline Southey writes from Brussels. Coal and natural gas would be exempt when used as raw materials or chemical reductions. The proposals are likely to provoke controversy as national governments consider taxation their prerogative.

"Taxation and social protection systems need to be made more employment-friendly while still providing a safety net for the jobless," the paper argues, adding that "dependency on social protection is likely to grow for as long as the net gain expected from return to work is small".

The paper argues that non-wage income support should be introduced, such as providing public or subsidised child care.

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NEWS: THE AMERICAS

Turks warn deepens growing US unease over relations with Asian giant

Unding scandal puts China on hold

ancy Dunne in Washington

ing allegations that Beijing opted to funnel illegal campaign contributions to US political as and candidates have added growing sense of unease in Washington over US China policy.

Dan O'Flaherty of the US Foreign Trade Council, a business and labour organisation, over the number of "imposters" operating simultaneously the aftermath of the death of Xiaoping, the coming trans of Hong Kong on July 1, the US trade deficit and a new in the US foreign policy statement over the policy of "engagement".

is the worst possible time for activations of the administration to be called into question by a raising scandal," he says. "It is hard to see what directs the debate or events will

iness unhappiness is growing. foreign ministry in Beijing is in the US charge d'affaires week to complain about "mal-fabrications" in the US press.

Just a month ago, the administration's course on China seemed set. High-level visits, starting with Vice-President Al Gore to Beijing this month, were to begin for the first time since President Bill Clinton took office. The policy was "to engage" on several levels simultaneously - trade and economics, nuclear proliferation, drug trafficking, human rights, Asia policy - with more frequent meetings between senior officials on both sides.

But there have been moves on Capitol Hill to take a hand in the game. Mr Dick Gephardt, the Democratic leader in the House, has introduced a bill requiring the administration to get congressional approval before approving China's membership of the World Trade Organisation. The House this week approved a bill outlining US concerns about Hong Kong's reversion, requiring administration reports and presidential action if China fails to keep its promise on Hong Kong's autonomy.

A further complication could be the annual debate over the renewal of China's most favoured nation

trade status, which follows the Hong Kong transfer. The challenge in Mr Clinton's policies has gone beyond the ideological alliance of House Republican populists and Democratic liberals.

Specialists call on US to stop Chinese attempts at 'hegemony'

The consensus among foreign policy experts was once heavily in favour of engagement; now many are castigating China as an emerging evil superpower.

Foreign Affairs magazine this month carried a piece by two veteran China specialists, Mr Richard Bernstein and Mr Ross H. Munro, warning that "America's number one objective in Asia must be to derail China's quest to become a 21st-century hegemon". The New Republic devoted much of its March 10 issue to an attack on

"destructive engagement".

The new concern about Beijing arises just as the Republican majority, preoccupied with domestic issues in the last Congress - had begun to take an interest in foreign affairs and China particularly. About one-fifth of the Republican membership travelled to Beijing during the last congressional break; Mr Newt Gingrich, the House speaker, is to make his first trip there later this month with a bipartisan delegation.

Perhaps typical of the congressional tourists is Congressman Joe Fox, a Pennsylvania Republican, who recently returned enthusiastic about an agreement to establish a joint permanent parliamentary committee to work on common problems. "We found human rights concerns were blown up beyond reasonable proportions. There have been improvements, and there is interest by the Chinese leadership to move closer together," said Mr Fox.

He was struck by the sight of Chinese motorcyclists wearing surgical masks against polluted skies. "They need our environmental

expertise; we should be accommodating them." Mr Fox and others believe all will depend on how the story of China's alleged campaign financing plot develops. "There could be terrible downside possibilities if it turns out they tried to interfere in US politics or people said one lobbyist.

A senior Republican staffer said: "The question of whether the administration has been for sale or rent feeds into the general question of its trade policies. The \$40bn trade deficit raises another question - what the US gets from this relationship."

Mr Calman Cohen, of the energy committee for American

industry, said: "We found human rights were blown up beyond reasonable proportions. There have been improvements, and there is interest by the Chinese leadership to move closer together," said Mr Fox.

He was struck by the sight of Chinese motorcyclists wearing surgical masks against polluted skies. "They need our environmental

An Argentine heroine in the making

By Jimmy Burns



Fernández: 'I entered politics against the generals'

sands of Argentines who "disappeared" without trial or trace.

Mrs Fernández turned overnight into a human rights activist, becoming a leading member of the commission investigating the abuses of the military junta after the return of democracy in 1984.

She has built up a political platform based on an increasingly outspoken opposition to the Menem government.

"In Argentina, democracy is in danger of being eroded again," she said this week.

"There is growing social unrest and a widespread feeling of insecurity because of the government's economic programme, the lack of an independent judiciary, and an endemic corruption at official level."

Cuts secure a landslide victory in Alberta

ernard Simon in Toronto

ralph Klein, premier of the Canadian province of Alberta, has proved that fiscal discipline and electioneering without promises can do wonders for a politician's popularity.

Klein's Progressive Conservatives won 53 of 83 seats in the provincial legislature, up from 54 previously. The opposition's all fell from 29 to 18 seats.

Mr Klein, an avuncular former TV reporter and mayor of Calgary, ran a low-key campaign, built around the image of a down-to-earth politician who kept his word.

Under his leadership, the Alberta Tories pioneered a wave of fiscal restraint that has swept across Canada over the past five years. They have turned a record budget deficit into an expected C\$2.2bn (US\$1.6bn) surplus in the fiscal year ending on March 31, the third surplus in a row.

The turnaround was helped by rising tax revenues, boosted by strong prices for oil, natural gas and wheat, the three mainstays of Alberta's economy. But the Tories also cut deeply into public spending, including such sensitive areas as healthcare, welfare and education. They have also privatised many government agencies and services, from liquor distribution to the issue of birth certificates. Alberta's economy is expected to outperform the other nine provinces this year, with a real growth

rate of about 3.5 per cent. Although Albertans make up only about a tenth of Canada's workforce, the province accounted for one-third of new jobs created last year.

A growing number of companies

have moved to Alberta, especially Calgary, attracted by the lowest tax rates in Canada. Alberta is the only province without a retail sales tax. Barring a slump in commodity prices, Mr Klein's challenge in his second mandate will be to forge a consensus on the role of government in an era of prosperity.

A balanced budget and debt reduction act requires budget surpluses to be used to eliminate the province's debt, expected to be achieved early next decade. However, rising public disquiet over health services recently led the Tories to loosen the spending reins in that area.

At least seven of Canada's 10 provinces are expected to post budget surpluses this year. The two biggest, Ontario and Quebec, have pledged to balance their books by 2001 and 2000 respectively.

Court upholds 2,900% phone cost rise

By Joanna Tuckman in Guatemala City

A Guatemalan court has refused to suspend a 2,900 per cent increase in the cost of local telephone calls. The rise last month was to help prepare for the sale of 95 per cent of the state-owned telecommunications company scheduled for mid-June.

Mr Gustavo Saravia, the state modernisation commissioner, expressed satisfaction and relief at Monday's ruling. But the failure of the case, brought by Mr Jorge García, the national human rights ombudsman, does not completely clear the route to privatisation.

The sale of the telecoms company is the linchpin of an ambitious programme announced earlier this year.

The programme also affects the electricity sector, railways, ports, airports, postal service, tourist board and Agricultural Development Bank.

Even the most vehement opponents of privatisation accept that the process is unstoppable but there are still potential obstacles ahead.

Last week the ruling National Advancement party's majority in Congress ensured the approval of reforms to the contracts and sales law, opening the way for the transfer of all state concerns to private sector control with minimal procedure requirements.

Opposition parties have said they will take the reforms to the Constitutional Court. They argue that the modified law disregards the need to safeguard consumers. They also complain that the legislation gives government officials the power to sell off state assets or grant concessions at will.

Ms Nineth Montenegro, of the leftwing minority party New Guatemala Democratic Front, says the objective is not to stop privatisation but to win "compensatory measures".

The Guatemalan labour movement is shifting around the privatisation issue and pressure is also growing on the former leftwing guerrillas to take a stance. They are currently preoccupied with demobilisation following a peace treaty signed at the end of last year.



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Exchanges plan 24-hour trade

ex, the New York Cotton Exchange's currency futures options market, is to link up with the Malaysia currency Exchange to create a 24-hour trading operation. The move, announced yesterday, will initially involve currency contracts which are traded in New York and Singapore. But Finex said it planned to introduce four new dollar-indexed futures contracts based on the Malaysian ringgit, Indonesian rupiah, Singapore dollar and Thai baht.

We would like to mirror our Dublin success in the region, where no futures market for local currencies now exists," said Mr Charles Minaar, NYCE's vice-president for marketing and product development. No date has been announced for the new market.

John Murray Brown, Dublin, New York, AP, New York, 10 per cent in a 1993 survey.

New Yorkers are happier about their city than they've been in a decade, according to a poll published yesterday. Half of those surveyed said that even if they had the option to move out of the city they would not. It was the highest response to the question in more than a decade, the New York Times said.

Thirty-four per cent of those surveyed by the newspaper said life in the city has improved in the last four years, up

from 10 per cent in a 1993 survey.

NEWS: WORLD TRADE

Abu Dhabi turns up the gas in \$10bn project

Western engineering groups line up to bid for contracts as Gulf state moves to develop its gas fields

Searing domestic consumption of electricity, and restrictions on oil production by Opec quotas, have led Abu Dhabi's National Oil Company (ADNOC) to initiate a crash programme to expand gas output.

Although better known for having the world's third largest proven oil reserves after Saudi Arabia and Iraq, Abu Dhabi, the richest of the UAE's seven emirates, also has the world's fourth highest reserves of natural gas, after Russia, Iran and Qatar.

The emirate's gas consumption has doubled in the last decade to 1.75bn cubic feet a day (cfd) and is expected to rise to 3bn cfd by 2000 and 4bn cfd by 2005. But the economics of Opec production quotas, by which the UAE is limited to 2.16m barrels a day (b/d), also provide an incentive to develop gas reserves.

Abu Dhabi's oil production capacity is 500,000 b/d above its 1.8m b/d production. Developing gas helps increase exports of condensates which are not subject to Opec quotas.

In just six months, ADNOC has committed itself to \$10bn of work to expand

or modernise on- and offshore gas extraction and distribution systems; to advance the development of Ruwais, on the Gulf coast west of Abu Dhabi, into an important export base for petrochemicals; and to turn Taweezah, site of an \$8bn power station being built by Asea Brown Boveri and Belgium's Six Construct, north of the capital city, into a gas-based industrial zone.

The decision to turn to gas

Dubai may buy gas from neighbour

Dubai government officials talk confidently of continuing buoyant economic growth but do not say – at least in public – how these new industries, hotels, and services will be funded or from where the energy will come for the required electricity and feedstock.

Offshore oil production, the mainstay of government revenue, is reported to have declined by a third over the past five years to 270,000 b/d, a lowly level by Gulf standards. To save money, the government has recently sent home 3,000 Omani soldiers, a quarter of the enlisted men in the Dubai army.

In private, senior Dubai officials assume Abu Dhabi will provide gas

is proving to be a bonanza for western process and power engineering companies with \$2.7bn worth of on-shore gas-enhancement and expansion contracts on the "fast track" to be awarded this year, and more than \$30bn worth of additional work to develop petrochemicals and upgrade the refinery at Ruwais.

First of the "fast track" schemes is the second phase of the \$1bn onshore gas

development programme (OGD-2) centred on the onshore natural gas complex at Habshan, directly over the giant Bab oil and gas field.

OGD-2 calls for three or four gas processing trains to take 1.15bn cfd of wet gas as well as 1,800 tonnes a day of natural gas liquids (ngl), 30,000 b/d of condensates and over 500 tonnes a day of sulphur. Vapourised sweet gas will be piped to the Taweezah power station.

Engineering, procurement and construction (EPC) bid documents could go out as early as next month. The leading contenders are France's Technip, Italy's Snamprogetti and Japan's Chiyoda with Mitsubishi.

The second "fast track" project, and closely linked to OGD-2, is the \$700m on-shore gas-enhancement scheme at Asab, to be completed in two years. Mr Abdul Aziz Al-Housani, manager of busi-

ness planning at ADNOC's processing directorate, says

the Asab development will process nearly 250m cfd of associated gas and produce up to 100,000 b/d of condensate for processing at the Ruwais refinery. Gas will

also be used as feedstock for Ruwais's industries, and associated gas re-injected into the Asab reservoir to maintain pressure.

Construction bids are at

the technical evaluation

stage. As for OGD-2, the leading contenders are Snamprogetti, Technip, and Chiyoda. The contract award is expected within the next two months.

The third of the three "fast track" schemes is the \$800m programme to process over 500m cfd of gas from the Khuff gas zones in the Umm Shaif and Abu Al-Bukhoosh regions and pipe it to Taweezah, with some of this, according to official sources outside ADNOC, being piped on to Dubai's Jebel Ali. Front-end engineering and design bids are "imminent", according to industry sources in Abu Dhabi. Leading contenders are the UK's Kvaerner, John Brown, the US' Bechtel, and Brown & Root of the US.

The first of the two "slow track" programmes which will be complete in three to five years is the \$1.5bn joint venture between ADNOC and Copenhagen-based Borealis to build an ethane cracker at Ruwais to produce 600,000 tonnes per annum of polystyrene. Borealis is a joint venture between Norway's Statoil and Finland's Neste Oy.

Abu Dhabi's International

Petroleum Investment Company wants to buy out Neste Oy's share in Borealis, which industry analysts say "makes good sense as it would give Abu Dhabi a foothold in the European market to control its own sales."

The \$2.5bn expansion and modernisation programme at the Ruwais refinery will be done in three phases over five years. The plan is to double the plant's crude pro-

cessing capacity from 135,000 b/d and to upgrade it so as to increase production of mid-

range distillates.

The challenge for ADNOC is not lack of funds but synchronising the various elements of the five programmes, so that petrochemicals and powerplants are not left standing without essential gas for power and feedstock.

Robin Allen

US rebuffs Japanese on telecoms

By Michiyo Nakamoto
in Tokyo

Plans by Japan's largest telecoms carriers to build up their international businesses have been put on hold by the US, in a move that could increase trade friction in the sector.

The Federal Communications Commission (FCC), the US telecoms authority, has told NTT, Japan's largest carrier, and KDD, the country's largest international operator, that approval for their US business plans has been delayed due to opposition from the US Commerce and State Departments and the US trade representative.

The delay, which has surprised the Japanese carriers, is believed to follow US unhappiness over Tokyo's plans for telecoms deregulation and with the procurement practices of Japanese companies.

NTT, which will be allowed to enter international telecommunications markets in the next few years, was informed by the FCC that a licence to provide telephone and data transmission services, which it had applied for in January, would not be processed immediately, as expected, but would be subject to comments from interested parties, such as the US telecoms industry.

KDD, which had applied

for a licence to expand its international resale of leased line services originating in the US and to begin a resale of regular telephone line services in the US, was also informed that the licences would be delayed.

The FCC decision comes as Japanese carriers prepare to beef up international operations in response to growing global competition.

It informed KDD at the end of January that it would win approval to expand its leased line services from the US relatively quickly.

"We are very surprised by the decision, which is extremely regrettable. It is unreasonable not to approve the expansion of a business that we have already started," a KDD official said yesterday.

Although neither company received an explanation from the FCC for the delay, other than to note there was opposition from the relevant US departments, Washington intends to target telecoms as a key trade issue between the two countries.

Last month, as the international community agreed in a landmark World Trade Organization accord to liberalise telecoms markets, the US complained that Japan should lift curbs on foreign ownership in NTT and KDD, which has been kept at less than 20 per cent.

Lex Comment, Page 16

Plea on Nafta trucking delay

By Nancy Dunn
in Washington

Senators from the states on the US-Mexican border are urging President Bill Clinton to resolve remaining obstacles preventing implementation of the long-delayed cross-border trucking provisions of the North American Free Trade Agreement.

At the behest of trucking unions, the US cited safety concerns and delayed the start of cross-border trucking, originally scheduled for December 1995. A second deadline, allowing buses freely to cross the border, was missed last January.

The senators, led by Mr John McCain, chairman of the commerce committee, wrote to the US president to complain about the administration's relative silence on the issue. They warned of "a widespread perception that an entire year was lost while other interests delayed the administration from achieving sustained progress on this issue".

Talks to resolve US safety concerns have been under way in a bilateral land transportation standards committee, which has been negotiating various technical matters in an attempt to open trucking trade. Cur-

rently, goods from the US must be unloaded at the border and transferred to Mexican trucks, with the process repeated for products going north.

The economic consequences have been incalculable, said a Mexican embassy official. Costs are higher and border congestion made worse. US-Mexican trucking alliances and fleet investments, which were planned before the impasse, have been put on hold.

Two months ago, the governors of four south-west border states wrote to President Clinton urging action on trucking. They complained that the delay "robs the entire US-Mexico border region of the full economic benefits that Nafta promises". They have yet to hear from the president.

It was believed that the administration would announce a settlement on trucking before the departure from office of former transportation secretary Federico Peña. That did not happen, and momentum was lost.

However, a new opportunity for political pressure to drive events will arise when the president makes his scheduled visit to Mexico on April 11-12.

STATE STREET ON CRITICAL FINANCIAL TRENDS



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Global Custody

Investment Management

Pension Fund Services

Investment Information Services

Cash Management

Currency Management

Securities Lending

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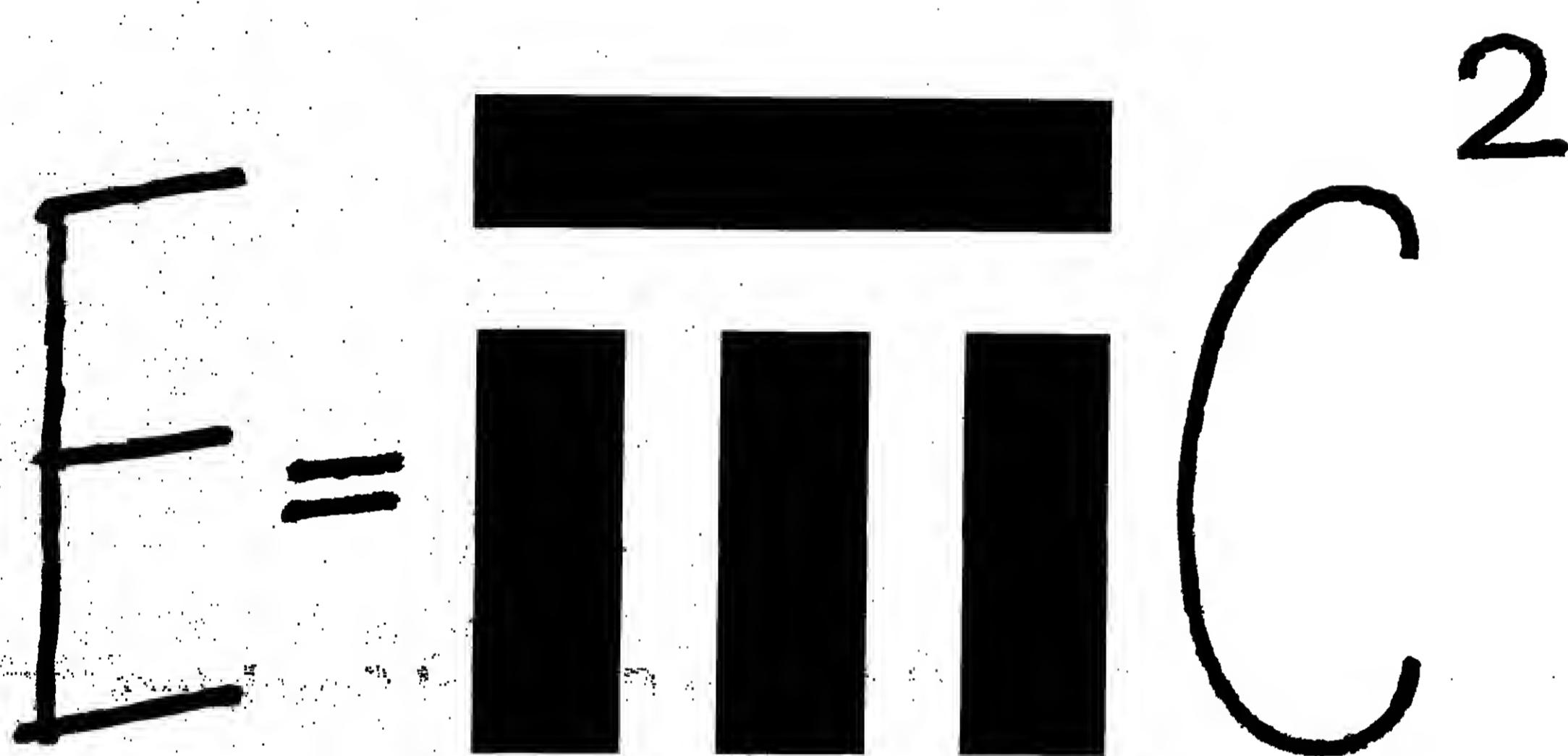
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NEWS: UK

Labour party lobbies leading employers over reforms to help low paid Opposition warned on wage plan

By Robert Taylor,
Employment Editor

The main opposition Labour party is being warned by its own experts that a national minimum wage would do little to improve the position of the low paid or reduce inequality unless accompanied by a sweeping reform of in-work benefits and tax cuts for the poor.

The calculation by Dr Holly Sutherland, an economist at Cambridge University, will test the credibility of the leadership's commitment to the policy, which will not have a specific hourly amount attached for about two years. At that

time, Labour's proposed Low Pay Commission will report what the figure should be.

She estimates that families on low incomes would receive as little as 3p for every additional 100p/£1 (£1.63) an hour in earnings, because a rise in their pay would be offset under the present system by tax increases and cuts in benefit.

A family with two small children, one wage-earner working a 38-hour week would be only £1.05 a week better off on a minimum wage of £2.75 a week and £1.73 a week better off if the minimum wage was the Trade Union Congress's figure of 24.30 an hour.

These figures are devastating and show how little effect a minimum wage would have on improving earnings," said one union leader last night.

Her assessment comes as Mr Ian McCartney, Labour's employment spokesman, is lobbying selected employers, such as Whitbread the brewer, and Northern Foods, which he believes are sympathetic to the plan.

In a bid to counter Conservative claims that the plan would destroy jobs, add to employers' costs and shut many small businesses, Mr McCartney is campaigning for a public pledge of support during the election cam-

paign. He has written to solicit backing for a six-point set of promises.

The final minimum wage plan has been approved by Labour leader Mr Tony Blair this week but the confidential recommendations are not planned for publication. The document argues that the national minimum wage must be seen as part of a wider "welfare to work" strategy involving changes in benefit and a rise in the marginal tax rates for the low paid to close the poverty trap.

The business pledge for which Labour is seeking support promises the minimum wage will "be introduced in

a way which promotes the competitiveness of business and ensures fair competition".

In a deliberate move to reassure business on the level of the wage, it says that the "decision on the level of the minimum wage will involve significant representation from members of the business community". They would participate in the Low Pay Commission, it says.

The Labour party hopes that up to 100 companies will sign the pledge; so far, about 30 have done so.

Labour's first Budget
Page 14

Manufacture of fast tractor picks up speed

Export demand underpins JCB's \$19.5m investment in factory

A farm tractor which is claimed to be the fastest in the world could soon be rolling off the production line at twice its present rate, if plans by J.C. Bamford Excavators, the privately owned engineering group, come to pass.

The Fastrac machine can zip around fields and roads at up to 80kph - at least twice the speed of conventional tractors - though it is likely to spend most of its time at a more sedate pace of about 50kph.

The vehicle's high speed is made possible by a novel suspension system, similar to a car's, which provides a comfortable ride even over bumpy terrain.

JCB is spending £12m (\$19.5m) on a new factory at Cheadle in the English Midlands, and by 1999 the facility is expected to double its production of the £50,000 Fastrac machines from last year's 1,330.

The 180-strong workforce for fast tractor production is likely to increase by 20 or 30 during the next few years.

More than half the current Fastrac production is for export.

JCB says the use of its machines on farms can double the productivity of the average tractor driver.

Tasks such as crop spraying could be completed in half the time which is possible using conventional tractors.

The investment in the fast tractors, which were first produced in 1991, is part of a plan by Sir Anthony Bamford, chairman and managing director of the company, to increase sales of the JCB group from about £750m last year to close to £1bn by 2000.

Most of the expansion would come from increases in sales of the company's back-hoe loaders and related

construction machinery, for which it has become best known.

JCB is the core manufacturing company of a group of interrelated businesses owned by Transmissions and Engineering Services Netherlands. This is a Dutch-based holding company in which Sir Anthony and his family are the shareholders.

The JCB group's total sales have more than dou-

bled since 1992, with much of the expansion coming from exports.

Sir Anthony promised "more of the same", with a continuation of the policy of spending heavily on new product development - an area in which JCB has invested some £100m since 1990.

Tractors which use novel suspension systems to allow them to travel at high speed are among the fastest grow-

Peter Marsh

ing areas of the tractor industry.

Other tractor companies which make such vehicles include Germany's Fendt, owned by Agco of the US, and Deutz, also of Germany and part of the Italian SAME group.

However, according to JCB, neither of these companies' vehicles can reach the top speed of Fastrac.

The prime source of e.coli

Although slaughterhouses

have been prosecuted for breaching rules to stop the spread of BSE, none have faced legal action on basic hygiene grounds.

Many Conservatives privately say Mr Hogg would have been sacked for his handling of the BSE crisis and the abattoir standards row were it not for the proximity of the election.

The prime minister's office said Mr Major felt Mr Hogg had done his work "extremely effectively in the most difficult of circumstances".

Mr Gavin Strang, Labour's spokesman on agriculture, said Mr Hogg had shown a woeful inability to get to grips with abattoir standards.

Mr Paul Tyler, agriculture spokesman for the Liberal Democrats, the second-biggest opposition party, called for a public inquiry.

Tories restless over poll date

By George Parker
and John Kampner

Mr John Major, the prime minister, was yesterday under pressure from senior colleagues to announce the general election date this week, as the government remained mired in a damaging controversy over abattoir hygiene.

With Conservative MPs increasingly restive, Mr Douglas Hogg, the agricultural minister, was forced to make his second statement to the House of Commons in a week to insist that the UK's meat was safe in eat.

One minister argued the prime minister should hold the election on April 17, others believe he should hold out until May 1 - as expected previously - but dissolve parliament soon to put an end to a seemingly endless series of setbacks.

Mr Hogg was forced to reply to new claims from the opposition Labour party that abattoirs were flouting rules designed to counter the spread of bovine spongiform encephalopathy and that they were breeding grounds for the deadly e.coli organism, which recently caused several deaths in Scotland.

Mr Hogg said he intended to take tough action against offenders. He had told the Meat Hygiene Service - set up in 1995 to police abattoirs - that "inappropriate cases of infringement of the rules should result in prosecution", with revocation of licences where necessary.

But his hard line was undermined when the agriculture ministry admitted for the first time that no abattoir had been prosecuted for breaches of hygiene rules since the MHS was set up.

Labour expressed amazement that slaughterhouses had escaped any legal action until now, in spite of repeated warnings over two years that carcasses were being infected with faeces, the prime source of e.coli.

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Mr Paul Tyler, agriculture spokesman for the Liberal Democrats, the second-biggest opposition party, called for a public inquiry.

UK NEWS DIGEST

Kvaerner loses \$326m order

VSEL, the Barrow shipyard in north-west England owned by the General Electric Company, has beaten Kvaerner Govan on the Clyde, near Glasgow, to a £200m (\$326m) order for two Royal Navy oil tankers, leaving Kvaerner facing heavy redundancies and possible closure within a year.

The decision was taken at a small cabinet committee meeting late on Monday chaired by Mr John Major, the prime minister, with Mr Michael Forsyth, the chief Scottish minister arguing strongly that the work should go to Kvaerner, and Mr Michael Portillo, the chief defence minister, supporting Barrow. Mr Major eventually backed Mr Portillo.

The MoD said the contract had been awarded on value for money grounds, but Mr Ian Davidson, the opposition party Labour MP for Govan, last night accused VSEL of unfair competition. The decision is a heavy blow for Kvaerner Govan, which is working on only two ships. Mr Sjibron Ellingsen, managing director at Govan, said the loss of the contract was a "severe blow" to the yard and to its workforce. He said the yard was trying to win new contracts worldwide, but the task was not helped by the strength of sterling. Notice was served in December of 500 redundancies in the 1,200 strong workforce, and Mr Ellingsen said yesterday he expected them to come into force in May and June. *Bernard Gray and James Buxton*

■ POWER STATIONS

US company seeks go-ahead

American-owned AES Electric has applied to the Department of Trade and Industry for planning consent to build its third UK power station, on derelict industrial land on the edge of Newcastle in north-east England.

If given the go-ahead, the proposed £100m (\$163m), 350MW gas-fired combined cycle power station will be the first major power station built in the area since the 1950s. It would employ about 40 people. The site would be near 80ha of derelict land earmarked for a 6,500-job industrial redevelopment project by government-funded regeneration agency English Partnerships. AES Electric, a subsidiary of AES Corporation, already operates a power station on the River Medway in Kent and is building AES Barry near Cardiff, in south Wales. *Chris Tingle*

■ MONETARY UNION

Governor would not bet on delay

Mr Eddie George, governor of the Bank of England, the UK central bank, last night warned against betting on a delay in monetary union.

At a bankers' dinner in Liverpool, in north-west England, he said: "I would not at this stage care to put much money on the outcome - central bankers are a naturally cautious breed. But the prudent planning assumption is that monetary union probably will go ahead." He said countries should not be admitted to EMU unless they achieved sustainable convergence but he acknowledged that "at the end of the day it is a political process - and no one should underestimate the political determination on the Continent to proceed according to the Treaty timetable".

He reiterated the Bank's preference for a 0.25 percentage point rates rise, from 6 per cent. *Wolfgang Münchau*

■ INDUSTRIAL ECONOMY

Data suggest slow expansion

Britain's industrial economy remains locked in a phase of slow expansion, according to data from the Office for National Statistics, which showed an unchanged monthly rate of industrial production during January.

Industrial production was 2.4 per cent higher on an annual basis compared with 1.7 per cent in December. Manufacturing output, generally considered a better indicator of underlying trends in the economy, went up by 0.3 per cent during January, making for an annual increase of 1.6 per cent. The three-month moving average trend in manufacturing output suggests a slowdown in growth since September, mainly the result of the appreciation of sterling against other currencies. *Wolfgang Münchau*

■ DUTY-FREE REGULATIONS

Abolition 'would cut revenue'

The abolition of duty-free regulations in 1993 would reduce revenues to the UK exchequer, according to a report by National Economic Research Associates.

The report estimates that the profits of UK retailers and manufacturers of goods sold duty-free would fall by £280m (\$456m) and £65m respectively and that 1,500 jobs could be lost. Lord Rites, the chairman of the Duty-Free Confederation, which represents companies in the duty-free and tax-free industry, said: "We believe the study makes a compelling case which will enable politicians of all parties and the European Commission to see the value of keeping duty-free and tax-free shopping."

The report forecasts that annual duty and VAT receipts will fall from £550m to £120m. *Michael Peel*

■ INCOMES FORECAST

Skilled 'set to earn more'

Falling unemployment and growing skill shortages will soon start to drive up pay awards, according to Incomes Data Services, the pay research body. It said unemployment was now dropping towards 2 per cent in several areas of the UK - levels not seen since the late 1980s.

Although shortages were already pushing up awards for information technology specialists, IDS said the tightening labour market had yet to exert widespread pressures on pay. IDS said one restraining factor was that the finance sector, which in the last boom led the way in poaching staff and bidding up salaries, was still shedding jobs through technological change as well as mergers and takeovers. *Andrew Bolger*

Biotech sector shows strong growth

By Daniel Green in London

The growth of the UK's biotechnology industry will be underlined today by a report that shows the number of companies in the sector looking for new drugs has more than doubled in the past two years.

Employment in the sector has also doubled, but the numbers are too low to have had a significant impact on unemployment, according to a report from Arthur Andersen, the accountant and management consultant.

However, the study warns the sector's continued

growth is being driven by an additional £1bn (\$1.68bn) of funding in the next two years. The industry also faces uncertainty over European Union patent laws for biotechnology, which are under review.

The report says there were 221 UK biotech companies employing 10,690 people in 1996. Their total revenue was £700m. This includes those in agricultural biotech, drug discovery and diagnostics, as well as suppliers.

The figures for the overall industry are up by about one third from 1994 and should grow another third by the end of 1998. Drug researchers are the biggest group.

should not be seen as likely to generate many new jobs, but as offering "greater wealth creation potential as a means of enhancing competitiveness across a wide range of industries".

Growth is the result of several factors:

- Easier access to capital through venture capital funds, changes in stock exchange listing rules, the creation of the Alternative Investment Market and Easdaq, the European market run in the same way as Nasdaq, the US computerised exchange.

The report says the sector

is growing through grants and awareness-raising programmes.

- Better links between academic and commercial science.

- Outsourcing of research by drug companies.

- The creation of the European Medicines Evaluation Agency, which approves drugs for the EU.

Bio-technology companies not involved in drug development grew more slowly between 1994 and 1996. In agricultural biotech, the number of companies rose 41 per cent and in diagnostics 25 per cent. The number of suppliers fell 9 per cent.

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NEWS: INTERNATIONAL

Tough budget recognises demands imposed by a return to world economy

S Africa relaxes forex curbs

By Roger Matthews
in Cape Town

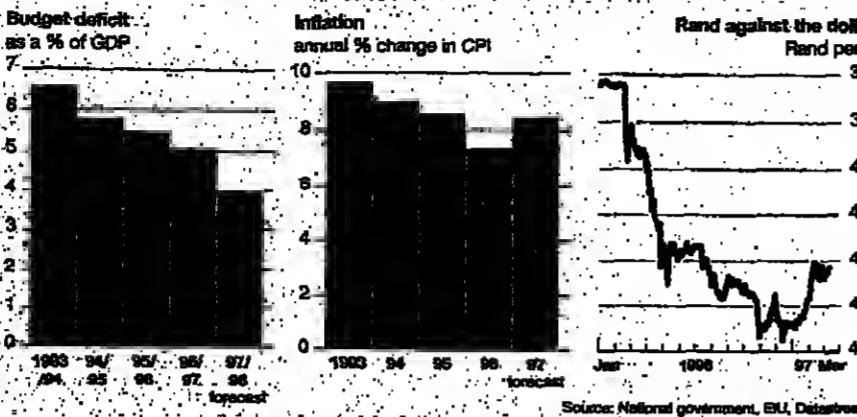
The South African government yesterday announced a further modest relaxation of foreign exchange controls in a budget described by Mr Trevor Manuel, the finance minister, as evidence of its determination to achieve greater social justice while living within its means.

From July 1, South Africans will be able to invest an unspecified proportion of their capital overseas, or to hold foreign currency in domestic banks. South African companies will also find it easier to invest abroad and to raise foreign loans.

The announcement disappointed business leaders and economists who wanted the immediate abolition of all exchange controls, but it offers the first opportunity for the government to gauge the potential demand by individual South Africans for foreign currency. "It is a way of testing the water," an official said.

Mr Manuel stated at a pre-budget briefing that he expected the initial allowance to be modest. "I do not expect there to be a big

South Africa: background to a cautious budget



surge of capital out of the country after July 1," he declared.

Travel allowances for individuals have also been raised while companies will be able to transfer up to R50m (\$6.8m) to fund new projects in approved countries, and to raise foreign loans on the strength of their balance sheets rather than on assets held overseas.

Investments of up to R50m will be permitted in members of the Southern African Development Community, the economic grouping of southern African states.

The government's recognition of the demands imposed by rejoining the world economy were also reflected in its commitment to fiscal discipline.

Mr Manuel, the first member of the ruling African National Congress to hold the finance portfolio, said the current budget deficit target of 5.1 per cent of gross domestic product had been met, to be further cut to

R24.4bn, or 4 per cent of GDP, in the financial year beginning on April 1.

Spending is fixed at R186.7bn, an increase of 6.1

per cent, while Mr Manuel expects an inflation rate of 6.5 per cent. "This is a tough budget," he said. "It demands substantially more austerity from government than many of its forerunners, yet it does not sacrifice the fundamental objective of transformation."

But even with this reduction in the deficit, Mr Manuel said 24 cents from every rand collected went on servicing government debt, "situation that is both untenable and unsustainable".

Several government departments will have their

allocations cut in real terms, especially defence, but there are significant increases for housing, and for the police service struggling to contain the surge in crime.

There is also tax relief for the poorest and lower-middle wage earners, and some compensation from the impact of inflation through raising thresholds. Mr Manuel held value-added tax at 14 per cent, but predictably imposed stiff rises on tobacco and alcohol taxes, and raised the cost of company fringe benefits.

Foreign exchange markets reacted favourably to the rand strengthening to close at R4.42 against the dollar in Johannesburg. Mr Raymond Parsons, president of the South African chamber of business, said he was pleased by the easing of foreign exchange curbs, but disappointed by absence of greater commitment to privatisation, on which Mr Manuel said nothing new.

No proceeds from privatisation have been included in next year's revenue forecasts, but some benefits are likely to accrue from the impending sale of 30 per cent in Telkom, the monopoly supplier of fixed-line services.

Shadow over global accounts code plan

By Jim Kelly,
Accountancy Correspondent

Mr Dennis Beresford, chairman of the US accounting standards board, has played down expectations that world stock market regulators will be able to endorse a common global financial reporting code early next year.

While the Securities and Exchange Commission will cast the US vote on endorsing the standards - heing written by the International Accounting Standards Committee - Mr Beresford's views will carry significant weight.

His comments increase the chances that the project might be postponed to later in 1998 or that a switch will be agreed whereby the committee's standards are offered for endorsement on a piecemeal basis.

Sir Bryan Cursberg, secretary general of the committee, has repeatedly said the core standards project can still make the deadline and that he is confident they will compare with the US code in quality.

But in a series of pointed remarks about the ambitions

of the committee, Mr Beresford said the deadline for agreeing a set of core standards was "unrealistic".

He said progress towards global harmonisation would be incremental. "It's kind of a carrot that's held out in front of the committee, and perhaps others as well, but they don't ever get any closer."

But his remarks will be seen by some as an indication that the US standard-setter - a supporter of global harmonisation - sees the pivotal role being played by the committee as a threat to its own pre-eminent position in global financial reporting.

The committee has been charged with coming up with a set of core standards by IOSCO - the club of leading stock market regulators - which if endorsed would be available to companies seeking foreign listings. The agreement of US regulators is fundamental to the success of the project.

Although Mr Beresford recognised that the SEC was under political and commercial pressure from stock markets to accept the standards and encourage new

foreign listings, he was "convinced" it would primarily seek to protect shareholders.

He said the SEC would have to consider the repercussions of endorsement for US companies. "If Daimler-Benz and Toyota can file under international standards in New York why shouldn't General Motors or Ford be able to do the same thing - particularly if they perceive that the standards are more flexible and give more latitude?"

He said that Sir Bryan had been wrong to imply that the support of the SEC for its core standards project was "a done deal". He said significant problems remained with the core standards and the due process of the committee. Sir Bryan has repeatedly defended the quality of the committee's standards.

Mr Beresford, chairman of the Financial Accounting Standards Board, was also sceptical about claims that the harmonisation project would make national bodies such as the US board redundant. He said Sir Bryan's project relied on others to do the work.

"Who would they copy?" he asked.

Moroccans take heed of Algerian war

Roula Khalaf on concern over the rise of Islamist movements

Morocco's recent crackdown on Islamist students has renewed concern about the rise of political Islam in a country neighbouring Algeria, where Islamists and security forces have been locked in a bloody struggle for more than five years.

Yet in Morocco, Islamists and government prefer to view the crackdown as a slip - rather than a breakdown - of their complex relationship. If the war in Algeria is on everyone's mind, it is because it offers terrifying but valuable lessons to be learned.

While Morocco's Islamists profess their adherence to non-violent struggle and say they are in no rush to play a significant political role, King Hassan has chosen to deal with them through a combination of tolerance and selective repression.

Islamists point out that leaders of Adl wal Ihsan (Justice and Spirituality), the largest and more radical of the two main Islamist movements, were not arrested in the recent crackdown, although students rounded up belonged to the organisation.

Morocco's Islamists believe that political Islam in Algeria, personified by the Islamic Salvation Front (FIS), failed to attain its goal because it sought to destroy the regime and made clear that the rulers would pay for oppressing the population. The FIS's appeal led it to overestimate its strength and underestimate the resilience of the system it fought.

After the FIS won the first round of legislative elections in 1991, the Algerian army stepped in to cancel the poll.

In Morocco, Islamists are aware of the power of King Hassan and know that the time is not ripe to upset the country's delicate political balance.

"If all Islamists joined together and were allowed to compete in elections, we might win," says one Islamist leader. "But what would be the point if the government would cancel the elections?"

Morocco's Islamists use whatever opening the king allows to spread their message for a return to Islamic values. Although Sheikh Abdelsalam Yassin, the leader of Justice and Spirituality, is under house arrest, he is allowed to publish his books on Islam. Tapes and video cassettes of his teachings are also distributed by his supporters.

Other Islamist organisations have newspapers and are allowed to work on "Islamising" society - with some success. However, the government tempers their political strength by preventing them preaching in mosques or holding large public meetings.

King Hassan has chosen the middle ground in dealing with Islamists. As Algeria shows, severe repression

risks radicalisation, especially when political and social problems abound.

Meanwhile, the Algerian experience of 1991 suggests that total tolerance of Islamist movements in a sometimes spiritually disoriented, and economically and politically deprived society would see mass support for the movements.

Justice and Spirituality is seeking acceptance as a political party, a move the government is not ready to consider. However, the Movement for Unification and Reform, created last year by the merger of two more moderate associations, has been allowed to take over a small existing party. Many suspect the government is happy to promote Unification as a rival to Justice and Spirituality.

But the delicate relationship between government and Islamists can become increasingly complicated.

As Islamists slowly filter their ideas into Moroccan society and expand their support, King Hassan faces the challenge of pushing forward both political and economic reforms to alleviate inequalities and allow other parties enough room to take up the cause of the masses.

'In this country there is no change. There is only evolution'

His dilemma, however, is that a real opening of the political system will require a greater acceptance of the political role of Islamists, including that of Justice and Spirituality.

The crackdown on Islamist students came as the king and the secular opposition were enjoying a period of entente, which is why few voices were raised to denounce the students' repression, which started in Casablanca in January then spread to universities in other towns. The king has promised fair and free local and legislative elections this year - the country's first transparent poll - in an attempt to reform the political system and create strong institutions to manage the country while keeping the monarchy as the ultimate arbiter.

Mr Fathallah Arsalan, spokesman for Justice and Spirituality, says the entente between the king and the opposition is proof that Moroccan politics still leaves no room for real opposition. For other Islamists, however, it is simply a sign of the way Morocco works - and the way they should operate.

"In this country, there is no change. There is only evolution," says Mr Abdellah Benkirane of Unification and Reform.

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TECHNOLOGY

A ceramic plunger can help reduce oil extraction costs, says Andrew Baxter

Pigs swallow drilling costs

It looks like a length of ordinary steel tube. But what is that mysterious bulge running through the previous one. So drilling might start with a hole 25in wide, yet the final production tubing might have a diameter of just 3½in.

The bulge is a "pig," not of the mammalian variety but a ceramic plunger that is being pushed through the tube at as much as 100ft (30m) a minute. It is the latest idea from researchers at Shell International Exploration and Production (SIEP) for reducing the cost of drilling for oil.

The profile of a traditional well looks a bit like an elongated telescope. Typically, drilling stops every few hundred metres so that a batch of steel casings jointed together to form a "string" can be inserted and cement pumped into the gap between the string and the hole wall.

Obviously, the next casing string has to fit through the previous one. So drilling might start with a hole 25in wide, yet the final production tubing might have a diameter of just 3½in.

There would also be environmental benefits, as fewer rock cuttings would have to be disposed of, while less mud would have to be pumped down the hole to lubricate the drillbit and carry the cuttings away.

"It's not pig in the sky to imagine running a 4in tube into a well, expanding it to 5in and then running a 4in tube through the expanded section to continue downwards. This would lead to well designs with only one hole diameter and one casting size from top to bottom," says Stewart. "It could come about."

Shell experimented with expanding solid steel tubes in the late 1980s, but used

by 75 per cent, he says, sharply reducing the cost of existing drilling jobs and making old reserves more economically viable – an important priority for the oil industry.

But what if the casing were expandable, and was also available in reeled form, avoiding the need to joint hundreds of 10m-12m long sections together? You could

A critical, and so far secret, element in the pig's design is "angle alpha"

then start with a 10in top hole, says Bruce Stewart, principal research engineer at SIEP's Rijswijk R&D centre in the Netherlands. The amount of material to be excavated would be reduced

The new approach: expanding the choices



ordinary oilfield tubulars, which lacked the ductility to survive being stretched without bursting. In January last year, encouraged by work on expanding slotted tubes, it decided to have another try.

This time, though, it asked steelmakers mainly in France and Japan to supply tubes that have both high tensile strength and ductility. Fortunately, this is exactly what the auto industry wants too, says Stewart, and expensive or special steels are not necessary.

Shell began by looking at pushing steel pigs through the tubes, but the two steels tended to weld together. It then turned to hard-wearing ceramics used in industries such as cold forging. Its latest pigs are made of solid blocks of zirconium oxide, a specialist ceramic material, built around a steel base.

The pig would be propelled

through the tubes either mechanically or by pumps on the rig. As the tubes' diameter expands, the steel gets thinner, but its resistance to bursting rises because it is a "work-hardening" grade. A critical, and so far secret, element in the pig's design is "angle alpha" – the slant on the side of the pig that pushes the steel tube outwards.

SIEP has already filed patents on the process, and there is strong pressure to get it into the field in the next few months, says Stewart. So far, the widest tube expanded had a diameter of 5in or 5½in after the pig was pushed through, but the tubes and the pigs could be wider, says Stewart: "Although the forces would be higher, the pressures to pump the pig would be less."

In the field, the process would be impractical, if not impossible, unless the steel tubes could be run off a reel on the drilling rig or drill ship. Fortunately, over the past five years, coiled tube drilling has been introduced widely into oil exploration – Shell alone has about 100 such operations worldwide.

Drilling with small-diameter continuous tubing can save operators a great deal of time and transform the economics of exploiting small or difficult to reach fields, or those getting towards the end of their life. Although large reels pose some logistical problems,

glass fibres in an epoxy-resin matrix. These could be spooled onto much smaller reels, which is important for land transportation.

The tubes, which could be as long as 2km, would be lowered into the hole in collapsed form and then injected with a pressurised fluid, expanding them to a diameter of as much as 13in. An electric current would then be passed through, generating heat to cure the tubes.

Testing is still in its early stages, however, and Shell says the process in its present incarnation would not be suitable for all wells. The composite tubing cannot be lowered into highly deviated holes, and the resin used in the composite material degrades at temperatures of 100°C or higher. The price of the composites is also a stumbling block, making it initially attractive only for some niche applications.

Fast forward to model stage

A new approach to rapid prototyping – which enables product developers to build solid models quickly from their on-screen designs – has been developed by Kira of Japan.

The process uses proven laser printing technology to convert automatically a computer model of a component into a solid model, using sheets of ordinary paper.

The Kira machine resembles a very large computer-controlled photocopier. It uses standard A3-size photocopier quality paper. As with a photocopier, it takes one sheet at a time and applies toner to a selected area of the paper. This corresponds to one particular cross-section or layer of the model being built.

Instead of appearing in the outer tray, the sheet is then assembled on top of others to create the solid model. The sheets are pressed together at a temperature which melts the toner's resin powder, effectively glueing the sheets of paper together. Once each sheet has been

pressed onto the block, a tiny blade cuts around the contour of the area covered by the toner. It also makes additional cuts to help the designer separate the completed model from the excess paper around it.

The resulting model has the consistency of wood and can be used as a pattern to generate additional samples in plastic or metal materials.

The most widely used RP technology was developed in the late 1980s by 3D Systems of the US. Its process uses a laser selectively to harden layers of liquid resin.

But Kira says its equipment, which is being marketed in the UK at just under £100,000, costs less than half that of the laser/resin method, and is more suited to an office environment.

So far, it has been used only in Japan, for modelling products ranging from cameras to palmtop computers and car components.

Anna Kochan

Worth Watching

Vanessa Houlder



Micro makers copy from nature

The scope for making microcomponents on a minute scale is limited when using conventional techniques such as photolithography. So scientists are trying to mimic the molecular self-assembly techniques used in nature.

Scientists at Harvard University in the US have moved a step in this direction by showing that millimetre-scale plastic components can assemble themselves, according to a report in today's *Nature* magazine.

They applied a thin film to the surfaces of the components that made parts of them repulsive to water. Once in water, these surfaces stuck to other water-repulsive surfaces with a complementary shape. The components that assembled themselves in this way could be "glued" by using a light-sensitive polymerisable adhesive as the film and finally subjecting it to ultraviolet radiation.

The shapes made in this way included small "doughnuts", "footballs" and tetrahedron-like structures. The researchers believe the same techniques could be used to make even smaller structures.

Harvard University, US, tel 617-495-9430; fax 617-495-9357.

threadlike filaments contain "scaffold" proteins called sepiins. In at least one fungus, the gene controlling production of sepiins is crucial to its survival.

The scientists believe the sepiins play an important role in cell wall assembly, making them a potentially suitable target for drugs. Because human cells do not have walls, drugs that interfere with cell wall synthesis are less likely to be toxic to humans.

University of Georgia, US, tel 706-542-2180.

Keeping light aircraft apart

The danger of mid-air collisions between light aircraft could be reduced by a low-cost warning system that has just undergone initial flight trials.

The system works by detecting another aircraft's strobe lights and warning the pilot. It comprises 12 solar cell detectors fitted to the wings and tail, and a cockpit processing and display unit. It can detect other light aircraft within a range of at least 1km. The prototype was designed and is being evaluated by Smith System Engineering, a UK consulting firm, under contract to the UK Civil Aviation Authority.

Smith System Engineering, UK, tel (01483) 442200; fax (01483) 442144.

Translate at the touch of a pen

The IRISPen is a pen-sized scanner that can recognise text, barcodes and handwritten numerals. A new version that can offer two-way translations, via a PC, between English and French and English and German is about to be launched by Iris, the Belgian company that devised the product. This device, which will also be able to translate Japanese text into English, will cost about £15,000 (\$264).

The company also plans to launch an accounting version suitable for capturing data on purchase invoices and handwritten cheques. This version, which will cost about £300, is expected to become available in a few months.

IRIS, Belgium, tel 10451352; fax 10453443.

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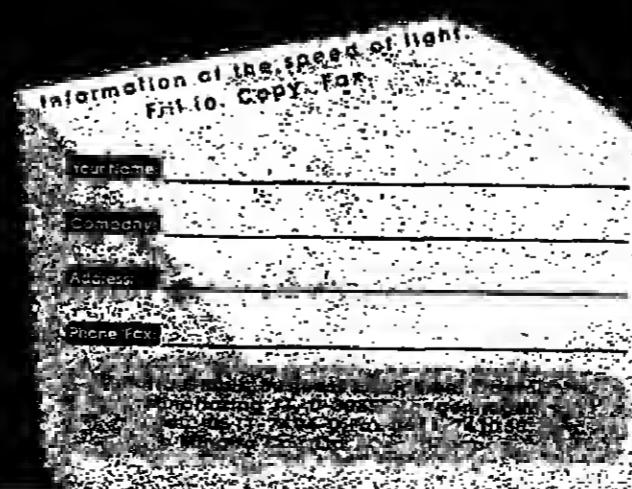
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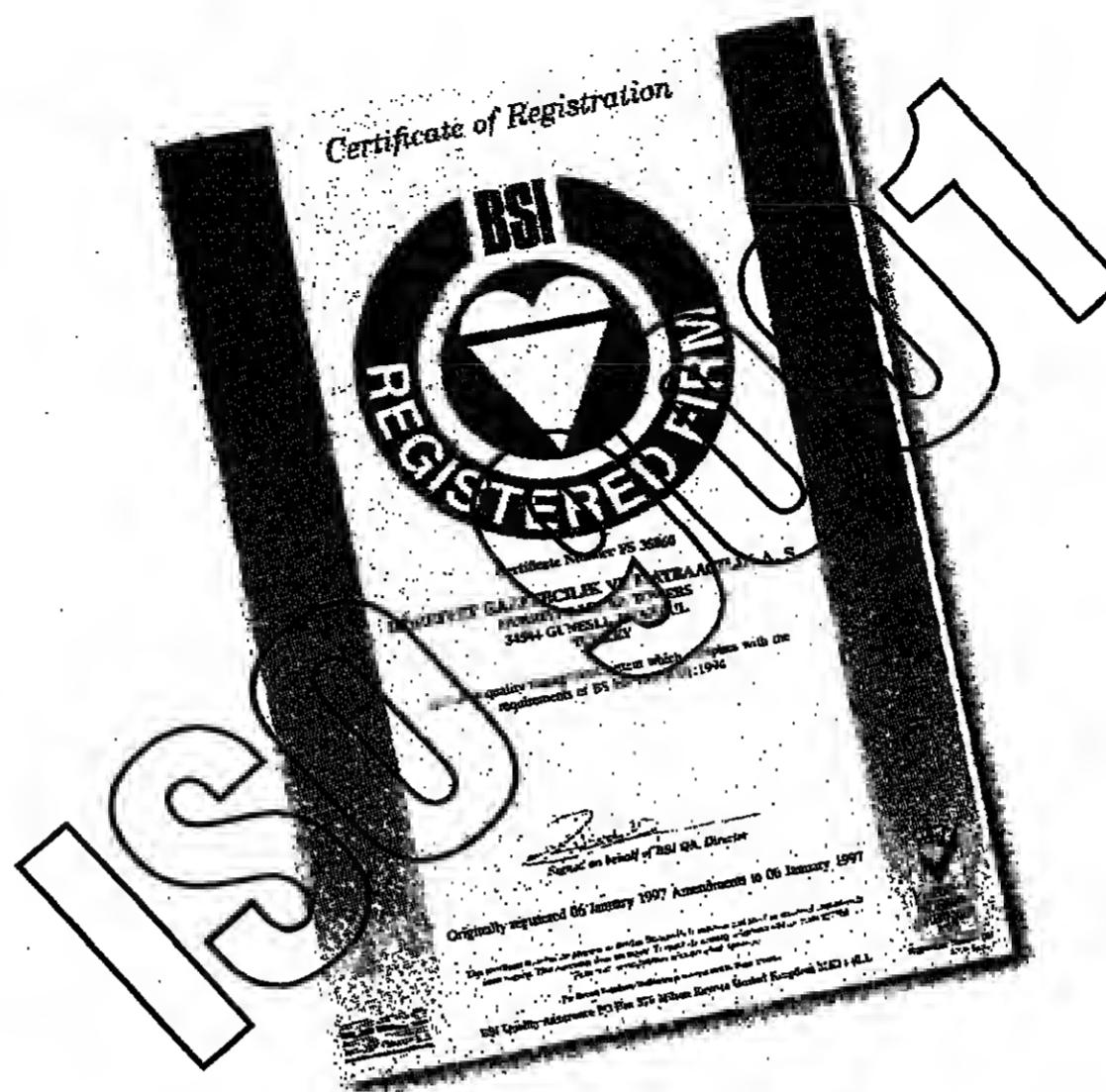
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MINOLTA



Jeff Nichols

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COMMENT & ANALYSIS



Economic Viewpoint · Samuel Brittan

Labour's first Budget

If Gordon Brown is the next chancellor, he should concentrate on his employment package and abandon visions of fiscal austerity

If Labour wins the next election one of its first actions will be to introduce a new "welfare to work" budget in the early summer. This will contain the much debated windfall tax on the profits of public utilities, part of which will finance a special jobs package.

Goldman Sachs, the investment bank, has suggested the windfall levy might yield some £2.5bn in each of the next two financial years and the employment measures might cost an average of £1bn. But what else will Gordon Brown, the shadow chancellor, have in mind?

He has committed himself not to raise income tax or extend value added tax to various popular items. But he cannot make a similar "blanket commitment on each and every one of more than 200 reliefs".

At the simplest, Mr Brown could use the modest net revenue his measures would bring to reduce the budget deficit slightly. Alternatively he could make a start on some of Labour's tax-reducing plans, such as the introduction of a 10p lower band. (This is an ineffective way of helping poorer taxpayers - he would do better to concentrate on reducing the rates at which benefits paid to people in work taper as their income rises.)

But before he will have an overall judgment to make. Should he tighten fiscal policy by tax changes which raise substantially more revenue; or should he content himself with either a neutral budget or the very slight tightening implicit in his minimum package?

Several arguments are given for tightening the fiscal stance. Much the worst in my view relates to the so-called policy mix - that an increase in the tax-take is needed to reduce the growth of consumer spending. At the same time it would reduce the likelihood

and size of any interest rate increase. Thus the balance of the recovery would be shifted from consumption to investment and exports.

This is highly dubious. The restrictive effects on consumer spending of any likely tightening of fiscal policy may be very disappointing. Time and again governments have been taken aback by the failure of tax-raising packages to restrain demand.

The supposed boost to exports depends on the effects of a tight Budget in holding down interest rates and thereby putting a damper on sterling. A little eyebrow-raising is in order.

Most economists were brought up to believe that a tight budget strengthens the exchange rate, if only by increasing overseas confidence. The fashion has now changed and mainstream economists argue it will weaken the exchange rate by allowing interest rates to be lower. Both effects are possible; and indeed one may follow the other in unpredictable order. Neither is a good basis for policy.

Another argument for tightening is the much-mentioned long-term need to increase national savings by reducing government borrowing. The result cannot be taken for granted as private savings can fall to offset reduced government borrowing. The National

institute for Economic and Social Research (NIESR) is publishing a paper on this subject, *Britain's Fiscal Problems*, on March 17. The authors calculate that if the fiscal tightening is viewed as a national investment, the net real return would be 3.85 per cent per annum - only slightly higher than the return on indexed gilts.

The most plausible argument for tightening the fiscal stance is the need for sound public finances.

Excessive government borrowing means a growing burden of interest payments on the national debt, which will penalise tomorrow's taxpayers at the expense of today's. If carried to extremes, a debt trap is reached in which the interest burden shoots up indefinitely to pay for past borrowing. However, there is little evidence that the UK is anywhere near such a trap, despite the belief of some senior government advisers that recent "tax cuts" were unwise and that policy should be tightened.

There are at least four alternative criteria for long-term stability in the public finances. One is Labour's preferred rule that government borrowing should cover only public capital expenditure. Second, there is the well-established objective of stabilising the ratio of debt to gross domestic product. Third, there is

the EU Stability Pact for the single currency which requires a *normal* deficit not exceeding 1 per cent of GDP.

Finally there is the suggested rule of maintaining the net value of the public sector balance sheet. The first three of these rules leads to a public sector borrowing requirement (PSBR) of 1 per cent of GDP in a normal year. The fourth probably points to zero.

The present government's spending limits are indeed meant to enable the PSBR to come down from 3.5 per cent of GDP in 1996-97 to

below 1 per cent in 1998-2000 - little more than two years from now. The fiscal puritans believe the pace of improvement is not fast enough or that the present public expenditure path, which Labour has promised to maintain, is not credible.

But, contrary to some earlier fears, the deficit for 1996-97 is coming in below the official projection. And despite numerous alarms, the spending limits set by Mr Kenneth Clarke, the Chancellor, have been observed in recent years.

There is however one psychological and political reason why Mr Brown, as the next Chancellor, might want to err on the side of fiscal restraint. This is that official budgetary estimates have a large margin of error and that tightening now reduces the risk

of having to tighten later in the next parliament. Moreover a budget which errs on the side of tightness should help a new Labour government establish confidence in the financial markets.

How strong are these intangible arguments? Not strong enough, in my view, to justify imposing otherwise undesirable new burdens on individuals and companies. But they are strong enough to justify removing tax reliefs which are themselves distortions and which impede the supply performance of the economy. The obvious example is removing or reducing the last remnants of mortgage interest relief.

In general, Mr Brown would do well to avoid a show of Crippsian fiscal austerity and concentrate on his employment creation measures. These are likely to include attempts to use a little public money to price into work the long-term unemployed and jobless younger people by offering subsidies for new recruits.

Mr Clarke made a brave start with very similar measures in his 1994 budget, but unfortunately only on a very small scale and experimental basis. He since seems to have lost interest in them on the grounds that the best job-creation programme is a vigorous and expanding economy. Every Chancellor seems to fall for this fallacy during a long business cycle upswing. But the justification for special employment measures is to improve the working of the labour market and reduce the unemployment rate over the average of the cycle.

The real criticism of the Brown strategy is that part of the impact will be wasted in simply offsetting the pricing out of work effects of the minimum wage. In other words Mr Brown will have to run unnecessarily fast just to stay where he is - which is presumably the object of his fitness training.

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The principles behind the arrangement resemble the "facilities management" deals seen in a range of industries. A supplier installs equipment - anything from a photocopier to a central heating boiler - and agrees to maintain or service it for a set time.

If the equipment is particularly complex, the supplier may leave a team to provide spare parts or handle potential breakdowns. This is what happens, for instance, with some specialised concrete pumping equipment in the construction industry.

The "partnership" aspect of the Durr/Longbridge arrangement is not new. Manufacturers are increasingly leaving jobs such as parts production or metal cutting to suppliers, some of which may be located in the premises or nearby.

But it is rare for a manufacturer to trust a contracting company enough to make it a full-time partner

Management · Peter Marsh

Paint shop partners

Manufacturers can benefit from involving contractors in operating the plant



Longbridge paint shop: partnership has reduced defects

Managers involved in big engineering projects invariably breathe a sigh of relief when they kick the contractors out and can get on with the job. But what if they never leave? Durr, a German company which is a world leader in installing painting systems for car plants, reckons it could be beneficial.

The company is negotiating with some customers not only a price for installation but also a separate deal in which a Durr team stays on indefinitely to ensure the equipment runs smoothly.

This "partnership approach" to painting was taken at a £45m (£72m) paint shop, which Durr installed two years ago at the Longbridge, Birmingham, plant of Rover, the UK car company owned by Germany's BMW.

The system - in which both Durr and Rover run the installation - is one factor behind better-than-expected performance by the paint shop, says the company.

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The "partnership" aspect of the Durr/Longbridge arrangement is not new. Manufacturers are increasingly leaving jobs such as parts production or metal cutting to suppliers, some of which may be located in the premises or nearby.

But it is rare for a manufacturer to trust a contracting company enough to make it a full-time partner

within its own factory, particularly when the operation is as important as a car paint shop.

In a car plant, the paint shop is involved with dozens of technically exacting painting and finishing processes which affect how the finished vehicles look and are seen by customers.

While most carmakers regard painting as too important to leave to outsiders, many are aware of the need to improve paint shop

For example, the performance of the paint shop tends to fall off appreciably when the contractors leave, particularly because of small technical problems that never get sorted out. Big problems quickly lead to antagonism between contractors and customers.

At the Longbridge shop, a replacement for an older system which works round the clock painting up to 60 vehicles an hour in 15 colours, Rover and Durr thought they could both benefit.

This kind of approach only works if the participating companies are being honest with each other and sharing ideas'

With such a performance record, the "partnership" system is likely to prove attractive to other vehicle makers, says Durr. It is talking to other companies including Mercedes-Benz and Jaguar about similar methods of operating with the next paint shops they install.

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Interdependence

Political correctness and myopia prevent objective debate on EU

From Mr Norman Lamont MP

Sir, I am truly astonished at the myopia of the letter from 23 businessmen about Europe (Letters, March 11). Apparently political correctness has reached such heights that no one is allowed any longer to make an objective assessment of the costs and benefits of our membership of the European Union.

According to our captains of industry, membership of the EU is an article of faith that cannot be examined.

Yet your own editorial ("The trouble with Europe", March 11) on the opposite page pointed out that the Common Agricultural Policy cost the UK about 1 per cent per annum of its gross domestic product. Even if we assume improbably that the trade liberalisation effects of the EU add a quarter of a per cent per annum to our GDP, this hardly amounts to the beginning of the century. Does attempting to analyse these costs and benefits really amount to "popular jingoism" in your phrase?

But what your correspondents do not understand is that increasing scepticism about Europe is also about its political consequences. Monetary union is a political objective being pursued for political reasons. It will have profound implications for

the future of parliamentary democracy in this country, and will drive Europe, as Continental politicians openly desire, in the direction of becoming a European state. Whether this can work does not seem an unresponsible question.

Businessmen are entitled to give their views on the single market. But they and you should acknowledge that politicians are equally entitled to warn of the political consequences, both of monetary union and the whole process of mindless integration.

Norman Lamont,
House of Commons,
London SW1A 0AA, UK

From Mr Andrew P. Godfrey

Sir, Sir Colin Marshall and others highlight the need for a commitment to the European Union in the forthcoming election campaign, and underline the "enormous benefits" the EU enjoys as a result of the single market.

Grant Thornton International has recently published the results of the 1997 European Business Survey of 5,000 small and medium-sized enterprises (SMEs) in 19 countries. One of the points to arise is the striking differences in opinion between those SMEs in countries within the single market, and those outside it.

Andrew P. Godfrey,
head of growth and
development services,
Grant Thornton House,
Metton Street,
London NW1 2EP, UK

Cash's demise not on cards

From Prof Jochen Lorentzen

Sir, In light of a possible German budget deficit in excess of 3 per cent you analyse ("Should Emu be delayed?", March 7) the disadvantages of postponing Emu (loss of credibility) and of starting Emu on time with Italy (uncontrollable political revolt by a DM-nostalgic German public), and propose to persuade Italy to wait "for another year or two".

This would jeopardise the sustainability of Italy's political and economic reforms. If assessed evenhandedly, neither Italy nor Germany would currently qualify for

Emu, with possible higher borrowing costs as a result.

That would be painful but not as bad as telling the Italians that the reason for keeping them out is that the Germans are simply not ready for them yet. Thus, while postponement may cause some loss of credibility for Emu, going ahead will question the credibility of the European Union itself.

Jochen Lorentzen,
visiting professor,
Amherst College,
Box 2259,
Amherst,
MA 01002, US

Emu should be postponed

From Prof Jochen Lorentzen

Sir, In light of a possible German budget deficit in excess of 3 per cent you analyse ("Should Emu be delayed?", March 7) the disadvantages of postponing Emu (loss of credibility) and of starting Emu on time with Italy (uncontrollable political revolt by a DM-nostalgic German public), and propose to persuade Italy to wait "for another year or two".

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No outraged calls to BT

From Mr Colin R. Green
Sir, Your article about alleged anger among BT investors ("BT investors upset by MCI disclosures", March 12) is potentially misleading to your readers.

BT issued a news release and notified the London Stock Exchange on February 11 that a registration had been filed with the Securities and Exchange Commission in the US. We are not allowed to circulate the US registration statement in the UK. Copies could be obtained from the SEC.

We have not received a single complaint from any institutional shareholder.

Colin R. Green,
secretary and chief legal
adviser, British
Telecommunications,
BT Centre,
51 Newcastle Street,
London EC1A 7AJ, UK

Narrow view on US screens

From Mr Keith Wedmore
Sir, How sad I am to have to agree with Mr Jones (Letters, March 7) that advertisements spoil America's television's jewels. Even more, the need to keep sponsors happy prevents the gradually unwinding discussions of news and events which mark good British TV.

Almost, we have no information. Everything has to be brief, and therefore to achieve balance, politically correct; time prevents controversial programming (the word "controversial" can only be used pejoratively in California). Missing is investigative journalism of which 60 Minutes is almost the only US example. Outside "public" TV, itself now eroded by the need to find advertisers, one seldom finds a programme free to explore a subject in depth.

Keith Wedmore,
5 Cypress Avenue,
Mill Valley,
California 94941-1246, US

ARTS

Cinema/Nigel Andrews

Class act for a sandblown haiku

There are certain vital requirements before Hollywood's Academy will bestow a British film with Oscar nominations. It must be set in the twilight years of the Empire; it must tell of endurance and impossible odds; it must be high, wide and handsome, as if David Lean has risen from the grave to act as ghostly mentor.

Even with all that, Anthony Minghella's film of Michael Ondatje's novel *The English Patient*, a project rejected by each major Hollywood studio in turn, must have seemed a wildly improbable enterprise.

Candide it isn't, nor *Chariots of Fire*: one could sum up their triumphalist plots on a postcard. But think of the moguls nodding patiently as Minghella pitched this story. "We begin with an English-Hungarian Count burned beyond recognition in a North African plane crash, who while being tended in Italy by a French-Canadian nurse who's involved with an American spy but is falling in love with a Sikh sapper flashbacks to his own passionate affair with the wife of an English explorer who crashes his own plane before... Hullo? Mr Mogul?"

The mogul is asleep, out of the room, or has turned to read the latest Stallone script.

Ondatje's novel presented the story as a virtual reverie. But you cannot do that on the large screen, not if you want to sell popcorn. So Minghella, even under the enlightened sponsorship of Miramax (*Pulp Fiction* and Co), stretches this sandblown haiku about love, jealousy, passion and self-destruction into a kind of linear coherence.

Over 2½ hours we fall in step with the beautiful, preposterous liaison between Ralph Fiennes's lark-browed Anglo-Magyar matinee idol, all sunken eyes, sunken soul and Olivierish vocal inflections, and Scott Thomas's sand-dooe siren with her crystal lecceter accent, wry edge-of-giggle demeanour and cheekbones o'er flow.

These two actors/characters are driven Hollywood wild with their classiness. When trapped in a jeep by a sandstorm, they swap tales of famous winds from Herodotus. They make love amid hil-

lowing curtains or mosquito netting. And they keep getting lost in dunes, caves or wadis, shot by John Seale (of *Witness*, *The Mosquito Coast*) with a gorgeous instant colour-wash as if he has been told, "Please do David Lean on the production's been money."

The other story is a dullish dog by comparison. In a day-light-blashed ruined villa, nurse Juliette Binoche ministers to the cindery Mr Fiennes, whose make-up resembles a werewolf with leukemia. Meanwhile she challenges taboos and frontiers in her own romance with a Sikh bomb defuser (Naveen Andrews). A main strand is

THE ENGLISH PATIENT
Anthony Minghella

THE EVENING STAR
Robert Harling

MOTHER NIGHT
Keith Gordon

BOUND
Wachowski brothers

Ondatje's book, this seems a loose thread here. "Okay, Anthony," (the miscreant) "the way moguls might have said, 'we'll give you the desert, the Euro-lovers and the existential subtexts. But we'll soft-pedal any sweet music, please, between the girl and the bomb wallah."

So Binoche-Andrews is a virtual non-event. And the scenes between Binoche and interloping spy Willem Dafoe are like awkward pointing in the brickwork: explanatory mortar slapped between the rich, ruddy brick-work of the main romance. They tell us why Fiennes himself might be a spy, what he was doing if anything in Tobruk and - oh but who cares. It is as if someone has stitched scenes from *Ice Cold in Alex* into Sternberg's *Morocco*.

At its best *The English Patient* is that classy. If Minghella's debut feature *Truly, Madly, Deeply* was overrated - a *Ghost* for the NW3 set - this movie is a quantum leap towards cinema's potential for magic. With great shrewdness it makes a virtue of

today's co-production climate by telling a story *about* language, division and cultural bewilderment. And with great timeliness, at a moment when sex in the cinema is undergoing intensive care thanks to HIV and other crises, it gives us grand, mysterious, loopy passion.

This is the kind of love that leaves characters dying gorgeously in caves or enacting Icarus leaps in flaming planes from heaven to hell. And it is the kind of love that salutes dares to speak its name in cinema, except when allowed a wall-to-wall romantic iconography and that special British gift for buttoned-up apocalypses of the soul.

The Evening Star is about the kind of love that curdles on the plate before you have lifted it to your mouth. Can you imagine *Terms of Endearment*? Can you imagine Shirley MacLaine mutating, over two hours, from an auburn-rings pixie to something like Ray Walston in drag? And then dying beautifully, as her ex-convict grandchild and other hitherto rehabilitative relatives melt in tears before our eyes?

If you can, then you are truly far gone as a film buff. You might even enjoy this film, written and directed by Robert Harling with the schmaltz he had left over from *Steel Magnolias*. This is a movie where not even the housekeeper must be denied her radiant death scene, where MacLaine can complain of loneliness in a house that seems like Grand Central Station, and where Jack Nicholson, stealing for a late cameo, has his eyebrows at half-mast as if to indicate respect for the general mawkishness.

Surely writers like Alan Bennett have taught us that art about old people can be as strident as well as affectionate, funny as well as sad? At the press show of *The Evening Star* the audience was in a state of giggles at several scenes, but not, I believe, in any way Harling intended.

Nick Nolte is a Nazi - or does he only pretend to be? In *Mother Night*, based on Kurt Vonnegut's novel, he plays American espionage's answer to Lord Haw-Haw: an émigré writer whose propagandist broadcasts from Berlin

contain coded messages for the Allies. But since his mississ is top secret, who will know that he was "one of us" once Roosevelt and company die?

The ovoid, trading plausibility for tragic-satirical point-making, is essentially an allegory: which means that we believe it from side on. The cinema hates allegories, being front-on and photographic, so we never believe Keith Gordon's movie at all. Though Nolte grows, agonises and spurs up his piglet eyes, this is an actorly performance in an uneasy, attitudinising film. Shery Lee, Alan Arkin and John Goodman also behave as if they have just stopped holding scripts in their hands. And Gordon's bid to be "cinematic," with alternations between colour and monochrome, suggests a man anxiously laying a choice of carpets over the bale in the ground where reality should be.

I have just caught up with *Bound*, which slipped through my grasp recently. Buffeted by colleagues' reviews claiming that it is (either) one of the best things since the Coen brothers (or) a cheap exploitation thriller

filled with violence and lesbianism, I can now confidently venture my own opinion. It is both. I see no honest reason why we should not be treated to the sight of two Sapphic minxes (Gina Gershon, Jennifer Tilly) caught up in carnal passion between bouts of cheating and murdering. Mob members, including Tilly's bus-husband Joe Pantoliano, at least when the plot is as ingeniously worked out as this and when the Wachowski brothers, working on a pitance, have so keen an eye for the surreal, acrobatic brinkmanship of the good thriller.

Bound is a showstopper. Among the three suitors, Adrian Dunbar makes most headway as the tough who wins Liza. As her lover, Paul Shelley works too hard; as the homosocial hunk, Steven Edward Moore sings and acts like a clone. Hugh Ross is excellent as the shrink, and Charlotte Cornwell confers on Liza's assistant Maggie (an Eve-Arden-type role) an ideal mixture of cynicism, stylised concern, and warmth.

Zambello has directed the show in much the way that Friedman performs the title role: at various kinds of artificiality. The analysis sessions, dream scenes, and office scenes are all, in different ways, over-choreographed, trite bogus. The dances by Quinny Sacks are largely dog-like and expressionistic. Neither the girls announced as Liza's prettiest class-mate nor the line-up of suitors proclaiming ardour for Liza are convincingly cast.

In National Theatre repertory at the Lyttelton Theatre, South Bank. Sponsored by the Mackintosh Foundation.

Concert Three Slava projects

The sparse turnout for Tuesday's concert at the Barbican was the price the London Symphony Orchestra had to pay for breaking the box-office on the other four nights of its Mstislav Rostropovich 70th birthday series. Rostropovich conducting Shostakovich or playing Dvořák is one thing; championing little-known works by Walton, Lutosławski and Schnittke - all commissioned while he was music director of the National Symphony Orchestra of Washington - is another. It is brave of the great Russian cellist to continue nurturing these pieces, and equally brave of the LSO to grope them into one uncompromisingly short programme.

I wish I could say that good intentions were rewarded. In truth, this concert was rather depressing because two of the three works were portraits of admired composers in their dotage. The fact that the LSO had little opportunity to sparkle, and seemed unusually hesitant in some of its entries, was a further dampener. Rostropovich's heart may be in the right place, and the orchestra clearly loves him, but someone should have realised that three Slava commissions do not on their own constitute programme-logic.

The three were Walton's *Prologo e Fantasia* (1981), Lutosławski's *Novelle* (1979) and Schnittke's Sixth Symphony (1993). The Walton - his last composition - projects little sense of ideas kneaded, worked through or developed; but for the gulf of Waltonian energy at the start of the *Fantasia*, the piece would make a good advert for creative block.

The similarity of mood between the Schnittke symphony and some of Shostakovich's later works may explain why it alone carried the full force of Rostropovich's conviction: he understands and identifies with the idiom, his raised fist at the brass perorations reflecting the music's fitful attempts to escape its desolate landscape. Written after the onset of Schnittke's illness, this symphony bears all the hallmarks of his creative wounds: the argument stumbles along in feeble, fragmentary monosyllables, worlds away from the composer's explosive, polystylistic zenith; and the parcelling of gesture among isolated orchestral sections makes the going extremely ponderous.

Into this halting, Hölderlin-like frame, *Novelle* burst like a ray of sunlight. Lutosławski composed it during a fellow period in his work on the Third Symphony, and it bears many of that work's stylistic devices, including an arresting gesture at start and finish. What impressed was not just the accessibility-without-compromise that characterises so much of Lutosławski's later output, but the apparent spontaneity of utterance within a meticulously organised plan. In less than 20 minutes, *Novelle* speaks volumes about musical texture, layers of meaning, lyrical sensation, orchestral dialogue. It alone proved worthy of Rostropovich's septuagenarian celebration.

Andrew Clark

The final Rostropovich 70 concerts are tonight, Sunday and Tuesday March 25.



Theatre/Alastair Macaulay

Legendary lady with a synthetic touch

The National Theatre's new production of the 1940 musical *Lady in the Dark* doesn't work. It is not disgraceful, and since productions of *Lady in the Dark* are few and far between, anyone with an interest in musicals will be interested to see this one. But it is not delivered by believers.

This show has long been legendary. It brought together psychoanalysis, Gertrude Lawrence (star), Kurt Weill (composer), Ira Gershwin (lyricist), Moss Hart (author), a woman's quest to find fulfilment in career and/or love, and Danny Kaye (showstopper, new talent in supporting role).

The main reason why *Lady in the Dark* has seldom been seen since the 1940s, however, is that it is less than a great musical. Gershwin's lyrics are first-rate, but Weill's music is variable. And Hart's basic story is weak. Liza

Elliott, magazine editor for ten years, suddenly finds herself in trauma. She has to choose. Will she marry her current lover (a married man who at last is getting a divorce and plans in marry her)? Or marry instead a knock-out movie-star hunk?

Alas, you don't need much experience of schlock to know that she will choose neither, because there is a third man on the scene who keeps debunking her and calling her "Boss Lady". And, as in a thousand women's movies, where there is a guy with irony enough to challenge our heroine's splendid facade, there our vulnerable heroine's heart will eventually go pif-a-pat.

You don't have to be feminist to distrust this show. All three men pursuing Liza are blank for formulas. The more you contemplate them, the more you worry why Liza wastes time on any of

them. The only guy around with some dimension to him is a petulant pout. And Liza's supposedly wise shrink insists on equating her womanhood with her need to be found beautiful and vulnerable.

Lady in the Dark, to succeed, needs very particular treatment: which the National Theatre's staging, starring Maria Friedman, directed by Francesca Zambello, does not deliver. Friedman has some fascinating contrasts to her - some meltingly soft singing and some dentifrice vibrato, a pug nose and a bulldog chin - that are right for Liza Elliott. But she keeps performing as if she were more interested in artificial stardom than in sincere artistry. When speaking to the shrink, she sounds noble, wronged, pious. When singing in her dreams, she sounds brassy, ingratiating.

Ninety per cent of her performance, including the American accent, feels synthetic. Nobody could miss the 10 per cent, mind you. The first time she burns "My Ship", with her eyes shut, is the most moving thing in the show: it feels, unmistakably, like the first thing to come from beneath surface level. It cannot help that she and everybody else are given horrid costumes throughout by Nicky Chilbran: dowdy, ill-coloured, ill-cut. Liza is meant to look severe in her suit; she merely looks drab, even more so when she puts on supposedly glamorous gowns.

As the histronic office queer, James Dreyfus has some funny moments, but his general sourness makes the role appear to have been conceived by homophobes. He is not showman enough to show why "Tchaikowsky", with Danny Kaye, was

a showstopper. Among the three suitors, Adrian Dunbar makes most headway as the tough who wins Liza. As her lover, Paul Shelley works too hard; as the homosocial hunk, Steven Edward Moore sings and acts like a clone. Hugh Ross is excellent as the shrink, and Charlotte Cornwell confers on Liza's assistant Maggie (an Eve-Arden-type role) an ideal mixture of cynicism, stylised concern, and warmth.

Zambello has directed the show

in much the way that Friedman performs the title role: at various kinds of artificiality. The analysis sessions, dream scenes, and office scenes are all, in different ways, over-choreographed, trite bogus. The dances by Quinny Sacks are largely dog-like and expressionistic. Neither the girls announced as Liza's prettiest class-mate nor the line-up of suitors proclaiming ardour for Liza are convincingly cast.

In National Theatre repertory at the Lyttelton Theatre, South Bank. Sponsored by the Mackintosh Foundation.



INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT
concertgebouw Tel: 02-6718345
Nederlands Kamerorkest; with conductor Hartmut Haenchen and soprano Alexandra Coku perform works by Schreker, Schoenberg, chubert and Mahler; Mar 15, 18

Rotterdam Philharmonisch konsert; with conductor Valery Gergiev and violinist Leila Koenigovitch perform works by Rakhmaninov; Mar 15

EXHIBITION
Judaism Tel: 20-6732121
Reflections on the Everyday - 16th and 17th century: in the late 15th century, woodcut artists and engravers began portraying scenes of everyday life in prints, portraits, couples, farmers on their way to market, groups of musicians; scenes such as these are especially popular in the 16th century. This exhibition

provides a survey of the genre prints with works by van Leyden, Rembrandt and van Ostade accompanied by some lesser known prints by their contemporaries; to May 4

BARCELONA

CONCERT
Palau de la Música Catalana Tel: 34-3-2881000
● Radio-Simphony-Orchester Frankfurt; with conductor Pinhas Zukerman perform works by Beethoven, Mozart and Dvořák; Mar 17

DANCE
Deutsche Oper Berlin Tel: 49-30-3438401
● Ballett der Deutschen Oper Berlin; perform "Pagliacci" by music by Puccini, choreographed by Vinogradov (after Petipa); "Concerto" by music by Shostakovich, choreographed by MacMillan and "Ondine" by music by Tchaikovsky and Stolze, choreographed by Cranko; Mar 14, 16

EXHIBITION
Entertainment Centre Tel: 61-7-3265-8111
● Tina Turner: performance by the American rock singer; Mar 14, 15

BRISBANE

POP-MUSIC
Entertainment Centre Tel: 61-7-3265-8111
● Tina Turner: performance by the American rock singer; Mar 14, 15

EXHIBITION

Hungarian National Gallery Tel:

Reflections on the Everyday - 16th and 17th century: in the late 15th century, woodcut artists and engravers began portraying scenes of everyday life in prints, portraits, couples, farmers on their way to market, groups of musicians; scenes such as these are especially popular in the 16th century. This exhibition

36-1-17575333
● Magnificent anima mea dominum: display of fine art from the late Gothic period, with the restored panel painting "The Visitation", dated 1506 and signed by Master M.S., a particular highlight; from Mar 13 to May 25

CHICAGO

EXHIBITION
Museum of Contemporary Art Tel: 1-312-280-2660
● Art in Chicago, 1945-1995: exhibition presenting a historical survey of the art made in Chicago in the years 1945-1995. The exhibition features about 150 works by 135 artists in all media and includes a supplementary exhibition of documentary and archival information covering film and video, performance, audio and computer-assisted arts; to Mar 16

COLOGNE

AUCTION
Kunsthaus Lempertz Tel: 49-221-9257290
● Afrikanska Kunst: auction of 183 pieces of African art, including cult figures, masks and ritualistic and religious paraphernalia; Mar 15

CONCERT

Kölner Philharmonie Tel: 49-221-2040820
● Junge Deutsche Philharmonie: with conductor Lothar Zagrosek and soprano Christine Schäfer perform works by Schubert and Zemlinsky; Mar 14, 15

EXHIBITION

Hungarian National Gallery Tel:

Reflections on the Everyday - 16th and 17th century: in the late 15th century, woodcut artists and engravers began portraying scenes of everyday life in prints, portraits, couples, farmers on their way to market, groups of musicians; scenes such as these are especially popular in the 16th century. This exhibition

44-171-6384141
● London Symphony Orchestra: with conductor Zubin Mehta perform works by Strav

FINANCIAL TIMES

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Thursday March 13 1997

Fraud across EU borders

The much ridiculed European Parliament has done a good job in exposing the way in which organised crime has exploited the EU single market after 1993. Yesterday, the European Commission broadly endorsed the conclusions of European parliamentary committee of inquiry into the EU's transit system. And the commission has already started to implement proposals to reduce smuggling within the Union.

This was the first EU parliamentary inquiry to be set up under the provisions of the 1992 Maastricht treaty. The result is a welcome sign that the parliament can be more than a talking shop, can bend its energies to an important problem neglected by the Brussels bureaucracy, and is able to come up with some practical remedies.

The opportunities for smuggling – mainly of cigarettes – arise from the European transit provisions which allow goods to enter the EU without payment of customs duties or VAT, provided the consignment is passing through to a destination outside the Union.

Because of an antiquated system of paper forms and the opening up of national borders within the EU after 1993, smugglers have been able to import duty-free cargoes, which were really destined for sale within the Union. The scale of this fraud is uncertain, but may well run into tens of billions of Ecu per year. Perhaps more important than the loss in taxes is the insidious danger that organised crime will extend its hold within the EU and use the easy profits from cigarette smuggling for much more dangerous activities, such as arms and drugs trafficking.

The proposed remedies include closer co-operation between national customs authorities, backed by a more modern computerised system, a tightening of transit rules, and more streamlined systems for pursuing legal actions against smugglers across national borders.

However, the committee goes too far in proposing a force of supranational customs investigators. These Euro-police would need to be both numerous and powerful if they of the 1000 transit operations per year represented contraband. A Europe still struggling with the uncertainties of monetary union, and far from agreement about the implications of enlargement, or a common approach to justice and home affairs, is not ready for such an idea.

Nor is it necessary. The parliamentary committee's report sets an ambitious agenda for combating fraud. This is an issue on which all EU partners have an interest in co-operating. Proposals for cross-border policing would only divide them and create a diversion from simpler practical remedies.

Uganda's debt

The joint World Bank-IMF plan to ease the debt burden of the world's poorest countries is facing its first test. The two boards have been meeting this week to decide whether Uganda, one of Africa's rare economic success stories, has done enough to qualify for assistance – or whether to delay approval for at least a year.

On the face of it, there could hardly be a more deserving case for debt relief. Eleven years after President Yoweri Museveni and his National Resistance Movement took office, a country that had been devastated by war and mismanagement is making a remarkable recovery. Thanks to economic reforms and donor support of some \$500m a year, GDP growth has averaged 6 per cent annually since 1987.

But external debt, the bulk of it inherited from the regimes of Idi Amin and Milton Obote, totals \$3.4bn. Servicing the debt takes up almost a third of export earnings. Nearly half these payments go to multilateral lenders such as the World Bank, which should be at the forefront of Uganda's recovery.

It is this anomaly that the debt initiative is designed to resolve.

The main condition of the initiative – a six-year record of successful adjustment – has already been met by Uganda. The government has also pledged that the money saved,

around \$80m a year over the next three years, will be spent on social services and on primary education in particular. In a further effort to reassure donors who fear the money may be misappropriated in any way, the government has offered to open the books to creditors and donors, and allow monitoring of the budget process and expenditures.

There is, however, one area of concern. Uganda's spending on defence has risen from 13 per cent of the budget in 1991 to around 20 per cent, the consequence of Mr Museveni's leading role in the region's wars.

His support for rebels in southern Sudan has prompted retaliation from Khartoum, which backs insurgents in northern Uganda. Meanwhile his close ties with Rwanda include support for the rebels in eastern Zaire. Mr Museveni vigorously denies, however, that he provided material assistance to Rwanda or to the rebels.

Creditors should take advantage of the government's invitation to put this claim to the test. If Mr Museveni's denial is substantiated, Uganda's track record of reform warrants reward. But if evidence is uncovered that Uganda is playing an active part in its neighbours' conflict, creditors should think again. Debt relief cannot be allowed to stand with Mr Museveni's foreign policy.

Help for Hanoi

On the surface, the Asian Development Bank's pledge to lend Vietnam \$1.5bn looks odd. This will make Vietnam the largest recipient of concessional money from the ADB – and those loans come on top of a similar commitment from the World Bank. These donors must insist on tough conditions.

Such largesse ought to be superfluous for a country with an average annual growth rate of 8.2 per cent in the 1990s and ready access to private capital. Yet Vietnam still has large pockets of weakness in its economy, low foreign exchange reserves and a current account deficit of 12 per cent of gross domestic product, which is unsustainable.

In the short run it faces pressure on its reserves thanks to a worrying build-up of short-term trade debt, all too often contracted on dubious grounds by state-owned enterprises which then decline to repay on the instructions of their local Communist party officials.

Some foreign borrowing to replenish the reserves is inevitable. It is better that this should take the form of long-term concessionary finance rather than expensive short-term commercial credit. Vietnam is not short of offers from banks anxious to diversify their loan portfolios. It could easily build up an unmanageable debt burden.

But official lenders must take

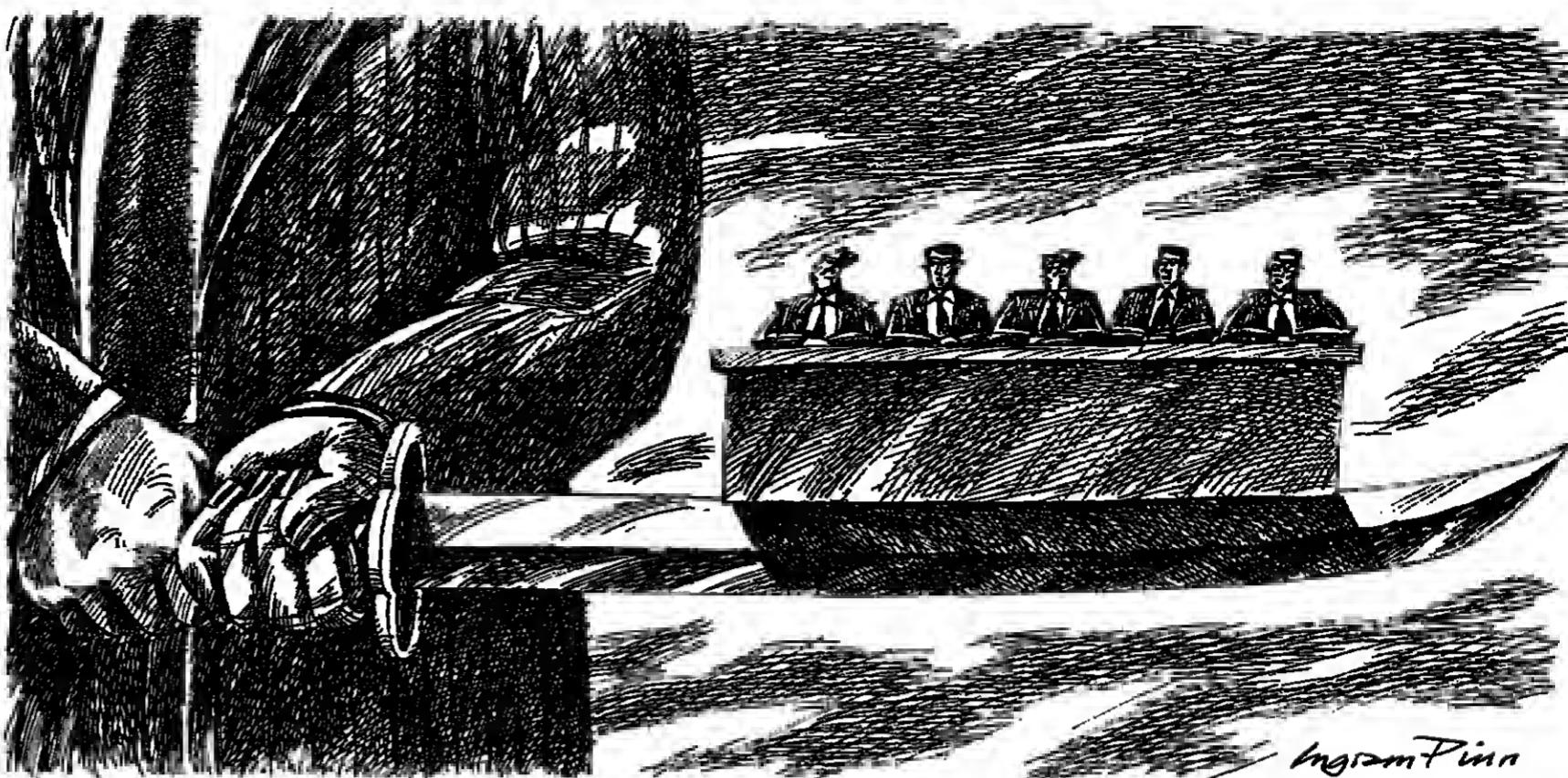
maximum advantage of the opportunity to impose conditions. One priority is further effort to shore up Vietnam's crumbling banking system so it can allocate financial resources more efficiently and mobilise more domestic savings.

Another is reform of state enterprises, enabling the economy to move away from import substitution and heavy goods industries. Vietnam is still far too dependent on commodity exports. Without a competitive export industry it will have difficulty closing its payments gap.

Neither priority can be met without the Communist party relinquishing some control. Interference by party officials in what ought to be commercial decisions has exacerbated the serious problems in the banks. Similarly, Vietnam's dawdling over state enterprise reform stems from the desire of a frequently corrupt bureaucracy to maintain its patronage.

Perhaps because of collective residual guilt over the war, aid donors sometimes appear to give Vietnam an easy ride. If that is motivating the World Bank and ADB, their money will be wasted. Without further reforms Vietnam risks paying a heavy price in the medium term with political instability as popular expectations are dashed. Donors will not help Hanoi unless they make this plain.

COMMENT & ANALYSIS



Ingram Pinn

Tradition on a knife-edge

Japan's most recent cases of corporate extortion may be a healthy sign of greater pressure for openness, writes William Dawkins

Evidence that two of Japan's most prestigious companies have been paying the mob to keep shareholders quiet is a reminder that Japanese corporate governance is, to put it mildly, peculiar.

Shock – but no great surprise – has been the general reaction to last week's admission by Nomura Securities, the country's largest stockbroker, that it was the latest company to have dealt with gangsters. Its staff had illicitly channelled money into the bank account of a dodgy property company owned by the brother of a prominent *sokaiya* or corporate extortionist.

The pervasiveness of this phenomenon was reinforced less than a week later when two executives of Ajinomoto, Japan's largest processed food maker, were arrested on suspicion of bribing *sokaiya* who are also being tried at the emperor's pleasure.

These are only the latest in a long queue of 26 Japanese companies – some of them very well-known – which have been found to be paying off gangsters since this practice was supposed to have been outlawed in 1982. Recent offenders include Takashimaya, the department store, Kirin Brewery, Japan's largest beer producer, and its Yokocho, a leading supermarket chain.

Undeterred by half-hearted government attempts to oust them from corporate life, *sokaiya* have thrived on Japan's system of cross-shareholdings for years. They extract bribes in return for ensuring that awkward questions are not asked at annual shareholders' meetings.

If anything, shameful revelations from corporate Tokyo are getting more frequent – three in the past 12 months alone. And this is Nomura's second brush with the *sokaiya*. Their influence is deeply rooted. They are also a logical – if unpleasant – symptom of an otherwise robust corporate system.

Sokaiya are a well-known feature of a business culture that does not welcome intervention from independent investors – and are widely blamed for what is seen as Japan's weak corporate law in six years.

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Sokaiya are a well-known feature of a business culture

COMPANIES AND FINANCE: ASIA-PACIFIC

David Jones tumbles 50% to A\$22m

By Nikki Tait in Sydney

David Jones, the upmarket Australian department store group, yesterday revealed that after-tax profits slumped 50 per cent to A\$22.3m (US\$17.7m) in the six months to January 25, and said it was "reasessing" its store portfolio.

It warned that while recent reductions in Australian interest rates should improve consumer confidence and lift spending levels in the months ahead, it did not expect "any material improvement

in retail conditions in the second half".

The group said pre-tax profits in the second half would be down on the same period a year ago. First-half sales were static at A\$782.6m.

News of the profits downturn came two days after Mr Chris Tideman, a former retail executive with the UK's Burton group, quit unexpectedly as David Jones' chief executive. His departure is thought to have been triggered by investors' concern over the group's performance since its flotation on the stock market in 1985.

Mr Tideman had been attempting to give the chain – one of two big department store chains in Australia – a more modern image and increase its appeal to younger shoppers, but ran into a depressed retail environment.

David Jones' shares have been trading below the A\$2 flotation price for the past year. They closed three cents lower, at A\$1.71 yesterday.

The company announced yesterday that Mr Peter Wilkinson, formerly a senior executive at Coles Myer, Australia's biggest

retailer and more recently managing director of the Just Jeans specialist group, would replace Mr Tideman.

Mr Dick Warburton, David Jones chairman, who played a key role in orchestrating the management changes, said he did not believe the group's strategies had been wrong. But he continued: "I do believe we could have implemented them differently."

He said that about one-third of the group's 27 stores were performing "exceptionally well", and a further one-third "reasonably

well". The remainder were "not producing shareholder value" and about half of those would be subject to particularly careful reassessment.

Before interest and tax, David Jones' overall profits were down from A\$68.5m to A\$45.7m, with profits from retail operations sliding from A\$46.7m to A\$27.2m.

Increased mark-downs, new store costs, higher depreciation and technology-related charges were blamed for the decline.

Comparable store sales fell 2.3 per cent.

ASIA-PACIFIC NEWS DIGEST

Santos earnings leap 40% in year

Shares in Santos, the Australian energy group, jumped 5 cents to A\$5.03 yesterday after it announced a 40 per cent increase in after-tax profits for the year to end-December, to A\$19.9m (US\$15.2m). Earnings per share were up 40.4 per cent, at 36.5 cents, while total revenues increased 3.4 per cent, to A\$314.5m. There were no abnormal items in 1996.

Mr Ross Adler, Santos managing director, said the result was due to record production and sales revenues, coupled with higher prices and lower exploration write-downs. The effect of the stronger Australian dollar on sales revenue was largely offset by foreign exchange gains on US dollar debt. The result was also boosted by contributions from assets recently acquired from Parker and Parsley, the US-based independent, and M&M of Australia. Reserves increased during the year by 157 barrels of oil equivalent, to 860m boe, while spending on exploration rose 37.8 per cent to A\$121.1m.

Santos said it expected after-tax profits in 1997 to be comparable to the year just ended "subject to no material change in oil prices, exchange rates and interest rates". Production, it added, should also be in line with 1996's record volumes.

Nikki Tait, Sydney

Profits at Daiei 96% below forecast

By Jonathan Anholt in Tokyo

Daiei, the Japanese supermarket chain which was at the forefront of the "price destruction" discounting trend in the early 1990s, said recurring profits for the year to March were 96 per cent below its previous forecast.

The Osaka-based company said recurring profit would total just Y500m (\$4.1m), compared with a previous estimate of Y1.8bn.

Without sales of some of its shareholdings, including 2.5m shares in the Takashimaya department store, the company would have been in the red.

Daiei blamed slow sales of winter clothing caused by a milder than average winter. It cut its estimate of full-year sales from Y2.520bn to Y2.505bn.

Mr Masahiro Matsuka, analyst at BZW in Tokyo, was surprised that Daiei had not changed its forecast earlier, since it suffered a 10 per cent year-on-year drop in first-half sales.

"The big difference between Daiei and other companies is product range," he said. "Since 1995, consumers' behaviour has changed again and they are switching back to brand names, not cheap brands. But Daiei has stuck with them and its own Savings brand."

The company was also burdened with unprofitable subsidiaries which needed restructuring, and did not leave money for restructuring at parent level.

Indofood stake for Sampoerna

The controlling shareholder of Hanjaya Mandala Sampoerna, one of Indonesia's leading clove cigarette manufacturers, has acquired a 5.63 per cent stake in Indofood Sukses Makmur, the country's largest noodle manufacturer. H.M. Sampoerna said the acquisition by Mr Putera Sampoerna was made in a personal capacity.

The purchase comes as Indofood plans to acquire 11 companies, including one of the country's largest distribution companies and six plantation groups, in the face of strong resistance from minority shareholders.

Indofood is majority-controlled by the Salim Group, Indonesia's largest conglomerate. Mr Sampoerna's acquisition makes him the largest non-Salim shareholder in the company.

Manuela Saragosa, Jakarta

St Barbara wows Mt Leyshon

The troubled St Barbara Mines is making an all-share offer for Mt Leyshon Gold Mines, a fellow Australian goldmining in which Normandy Mining, Australia's largest gold producer, has a 75.6 per cent stake. It said that the deal would create a "significant" gold company, with annual production of around 350,000 ounces, which would appeal better to domestic and international investors. If successful, the offer, an exchange of 82 St Barbara shares for every 10 Mt Leyshon shares, would reduce

Normandy's stake in the combined group to 41.3 per cent. St Barbara said yesterday that in preliminary discussions Mt Leyshon had said it would be "receptive" to an offer.

Nikki Tait

Delta Gold up 45% halfway

Delta Gold, the Australian mining group which owns 33 per cent of the Hartley platinum mine in Zimbabwe alongside BHP, yesterday posted a 45 per cent increase in profits after tax in the six months to end-December, to A\$10m (US\$7.5m). It also paid out its first dividend, of 1.5 cents a share.

Nikki Tait

Arnotts slides to A\$8.5m

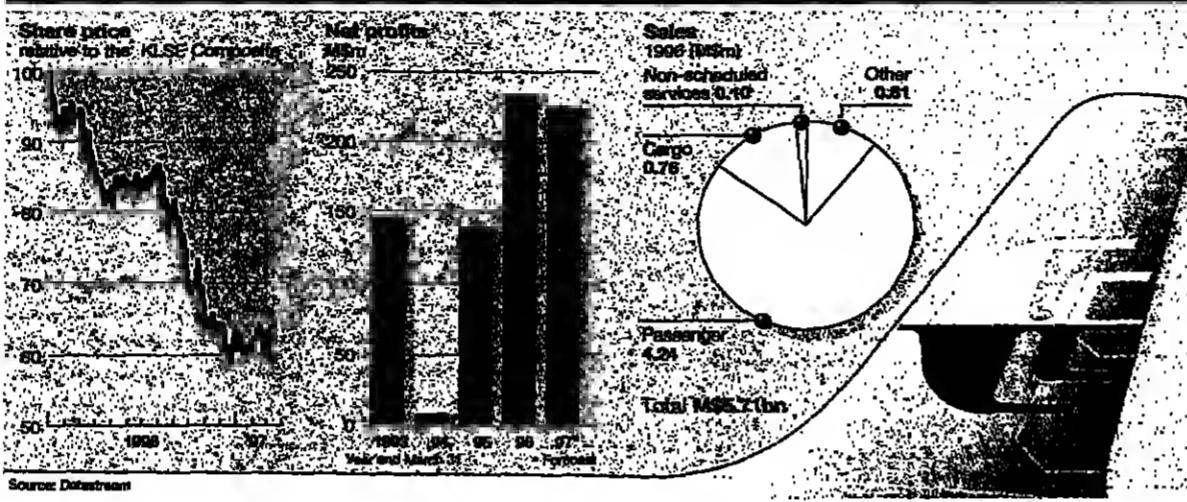
Arnotts, the Australian food manufacturer 70 per cent owned by Campbell Soup, of the US, yesterday confirmed that profits fell to A\$8.5m (US\$6.7m) after tax in the six months to January 24, compared with A\$38.5m a year ago. Revenues slipped from A\$35.5m to A\$34.5m. The group blamed a change in the year-end from December to January and the costs of commissioning a new plant. But it also said its core biscuit market had been flat.

Nikki Tait

Open skies cloud MAS outlook

The Malaysian airline is facing increased competition as it modernises its fleet

Tailing off



ital expenditure budget for the new Kuala Lumpur International Airport, scheduled to open in January 1998.

Some analysts are worried that this level of capital expenditure will add to a large total debt, estimated at M\$6.6bn. Because the company's share price remains below the M\$7 at which it raised funds from the stock market last year, it seems likely the airline will have to take on more debt. Debt currently stands at about 168 per cent of shareholders' equity.

"There has been a lot of talk that the 25 aircraft which have been ordered will be too much for us. But this is not the case," Mr Basirah Ahmed, the airline's senior vice-president in charge of commercial operations, said recently.

He outlined a plan under which the airline hopes to cover some of its capital expenditure costs through selling off the ageing aircraft

in its fleet, especially Boeing 737s. The company also hopes to lower costs by deploying more wide-bodied 747s to replace 737s on routes such as Kuala Lumpur-Singapore and Kuala Lumpur-Kuching.

Since privatisation in 1994, the main achievement of Mr Tajuddin Ramli, the airline's chairman, has been cutting costs by keeping his aircraft in the air for longer. While this forced pilots to forced to reduce the break-even load factor from 69.2 per cent in the six months to September last year to 66 per cent currently, company officials say.

"I think domestic fares are way too low. I think the government will be more amenable in the future," Mr Basirah said.

In addition, as global competition appears set to intensify with the signing of several "open skies" agreements, the marginal routes MAS is obliged to operate to further the government's diplomatic endeavours are a further strain. Flights to Buenos Aires and Beirut, for example, have

poor load factors, and there is likely to be little passenger demand if the airline bows to official pressure and starts flights to Zagreb, the Croatian capital.

The new airport should prove a much-needed boost to the airline, allowing it to start many new international routes. It should also help woo back the many Malaysian travellers who currently use Singapore's Changi airport.

However, there are also fears that the airport may act as a Trojan horse for foreign competitors. Malaysia is sign an "open skies" deal with the US by May, paving the way for unlimited use of landing slots by foreign carriers. But while the current over-crowded, international airports acts to thwart such an influx, the new one will have slots to spare – increasing the prospect of competition.

James Kyne

1996 results

Enhanced globalization, substantial reduction in debt, profits confirmed.

The Board of Directors of Chargeurs International approved the audited accounts of the company for 1996 at its March 11, 1997 meeting chaired by Eduardo Malone.

Chargeurs International was formed by the 1996 demerger of Chargeurs. An international industrial group employing 7,000 people, it now operates in four highly specialized businesses: Chargeurs Wool (which processes raw wool into wool tops), Chargeurs Fabrics (which produces innovative wool-based garment fabrics), Chargeurs Interlining (which designs and manufactures interlining for the apparel industry) and Chargeurs Protective Films (which produces adhesive films for the temporary protection of surfaces).

Consolidated income statement

	1996	1995
Sales	8,671	8,819
Operating income	353	394
Net income/(loss)	136	(65)
Capital expenditure	439	480
Shareholders' equity	3,705	3,369
Earnings per share	18	n.s.

* Chargeurs International's consolidated sales for 1996 held firm compared with 1995, at FF 8.7 billion, 84% being generated outside France. Asia accounted for almost a third (31%) of total sales.

* Operating income amounted to FF 353 million, slipping FF 41 million, as a result of the Chargeurs Wool business.

* Chargeurs International successfully turned around a net loss of FF 65 million in 1995 to net income of FF 136 million in 1996.

Financial structure

The debt of Chargeurs International has been brought down by FF 1.9 billion, from FF 3.8 billion in the balance sheet drawn up at the time of the demerger as at December 31, 1995 to FF 1.9 billion as at December 31, 1996. The decrease was primarily due to FF 1.3 billion generated by an improved management of working capital requirements. Consolidated shareholders' equity amounted to FF 3.7 billion.

Contribution by business

CHARGEURS WOOL

	1996	1995
Sales	4,058	4,517
Operating income	(24)	47

* Chargeurs Wool's sales declined by 11% due to the negative impact of prices for both raw wool and wool tops.

* Operating income decreased by FF 71 million, primarily due to the drop in sales prices stemming from worldwide overcapacity in wool processing, to the under-utilization of combing factories and to the fact that processing activities in France and Germany were not sufficiently competitive.

* These factors have led the Group to adopt far-reaching measures to reduce capacity and introduce new methods of risk management for raw wool.

* Chargeurs Protective Films' strong growth in sales (+18%) resulted from an increase in the scope of consolidation with the inclusion of revenues from the companies acquired in North America (Crown and Canada Hair Cloth) and from DFI's South American subsidiaries.

* The 19% rise in operating income was generated by synergies arising from these acquisitions.

CHARGEURS PROTECTIVE FILMS

	1996	1995
Sales	570	482
Operating income	83	56

* Chargeurs Protective Films' strong growth in sales (+18%) resulted from an increase in the scope of consolidation with the inclusion of revenues from the companies acquired in North America (Crown and Canada Hair Cloth) and from DFI's South American subsidiaries.

* Operating income rose by a significant 48%, again due to the generation of maximum synergies between Novacel and Boston Tapes which spurred high productivity gains.

Chargeurs International Company accounts

Income net of taxation stood at FF 399 million, mainly because of gains obtained through the French tax clearance system enforced in the Group and from the write-back of provisions booked by Chargeurs for subsidiaries, which are no longer relevant.

Dividend

At the Annual General Meeting called for May 7, to approve the accounts for 1996, the Board intends to propose payment of a dividend of FF 7, excluding tax credit (FF 5.50).

* Chargeurs International's Company accounts income net of taxation stood at FF 399 million, mainly because of gains obtained through the French tax clearance system enforced in the Group and from the write-back of provisions booked by Chargeurs for subsidiaries, which are no longer relevant.

* These factors have led the Group to adopt far-reaching measures to reduce capacity and introduce new methods of risk management for raw wool.

March 11, 1997

Corporate Communications: 33.1.49.24.40.10. Chargeurs International on Internet: <http://www.chargeurs.fr>

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KAZUO INAMORI, founder of Kyocera

**COMPANIES & MARKETS**

Thursday March 13 1997

Week 11

KYOCERA, world leader in high-tech ceramics, continually develops new uses for its technology in the IT and automotive industry, medicine, electronics and metal processing.

KYOCERA also produces high-tech cameras such as the **CONTAX G1**, revered by photographers worldwide.

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**IN BRIEF****Intel announces Internet venture**

Intel, the leading supplier of personal computer chips, joined with Société Européenne des Satellites, the Luxembourg operator of the Astra European satellite TV system, to create a venture aimed at delivering Internet content to PCs in Europe. Page 22

Cathay Pacific beats expectations
Cathay Pacific Airways, Hong Kong's flag carrier, beat market expectations by reporting a 27.9 per cent rise in annual net profits from HK\$2.98bn in 1995 to HK\$3.81bn (US\$451m) last year. Page 18

Krupp Hoechst net profits fall 59%
Krupp Hoechst, the German steel and engineering group which has undergone a radical restructuring in recent years, registered a 59 per cent fall in net profits, from DM505m to DM205m (US\$122m) for 1996. Page 20

Pay for Wall Street executives at record
Compensation for top Wall Street executives in 1996 reached new highs, according to company proxies filed in recent days. While base salaries remained a small proportion of total remuneration, bonuses and other performance-related pay soared. Page 22

America Online to branch out
America Online, the US-based information provider, plans to branch out from the Internet and distribute its services through television or other media. Steve Case, chairman, said his group was likely to make announcements later this year on pilot programmes. Page 22

BP to reach profit target early
British Petroleum's target to raise underlying annual profits to \$1.6bn by the end of the decade will be reached at least a year early, largely because of a sustained 5 per cent a year expansion of oil and gas production. Page 23

Another remarkable gold month
February was another remarkable month in the gold market, with deals worth \$14bn cleared every working day in London – the international centre for gold bullion. The total of 40.3m troy ounces, or 1,253 tonnes, topped that of January. Page 26

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Chief price changes yesterday

PRICES (FTP)					
Alcoa	1287.5	+ 16.5	Accor	824	+ 16
Altogether	951.4	+ 7.5	BHP	243	+ 14.8
Amoco	548	+ 14	Carlsberg S	341	+ 10
Amoco	445	+ 10	Ericsson	750	+ 31
Anglo	753	+ 12	Elf Atochem	453	+ 14.8
Anglo	220	+ 16.5	Elf Atochem	496	+ 18
Anglo	454	+ 5	Esso	974	+ 19
Anglo	131	+ 2	Faile	974	+ 12
Anglo	524	+ 54	Down F & M	480	+ 22
Anglo	1104	+ 14	Emerson	738	+ 30
Anglo	4134	+ 236	Maggs Eng	203	+ 18
Anglo	405	+ 30	Motorola	859	+ 35
Anglo	159	+ 23	Motorola	859	+ 35
Anglo	220	+ 16.5	Motorola	859	+ 35
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Anglo	524	+ 54	Motorola	859	+ 35
Anglo	1104	+ 14	Motorola	859	+ 35
Anglo	4134	+ 236	Motorola	859	+ 35
Anglo	405	+ 30	Motorola	859	+ 35
Anglo	159	+ 23	Motorola	859	+ 35
Anglo	220	+ 16.5	Motorola	85	

COMPANIES AND FINANCE: EUROPE

Embarrassing times for SBC Warburg

The SFA investigation of the London-based bank puts programme trading under the spotlight

"What happened is what we definitely. I mean we definitely pushed some of the shit down. After the fact Alex told us we should have gotten them down 1 per cent, it's just stupid."

These are the comments of a London-based SBC Warburg trader on October 30, soon after a mistake made during the execution of a £200m programme trade for an investment trust had caused the price of a number of French stocks to fall sharply.

The comments were recorded on tape and have been passed to the Securities and Futures Authority, the City of London regulator, which is now investigating SBC Warburg. The mistake has also led to the departure of two people from SBC Warburg, including Mr Peter Curran, head of French equities. Several other executives have also been disciplined.

The SFA is also believed to be investigating whether SBC Warburg made a similar error when selling Spanish shares as part of the same programme deal.

The mistake is thought to have cost SBC Warburg no more than £5m and will not cause the invest-

ment bank, which is owned by the Swiss Bank Corporation, any serious financial difficulties.

Nevertheless the programme trade is one of the largest ever to be awarded to SBC Warburg, and the SFA investigation and staff departures have clearly embarrassed it.

The SFA investigation is focusing on a 20-minute period on October 30. At some time around mid-day, SBC Warburg traders learnt that the bank had been awarded three contracts by Kleinwort European Privatisation Investment Trust, now in liquidation, to execute a series of share sales – so-called programme trades – on its behalf.

Contracts for programme trade are often awarded just before the deal takes place, and the Kepit deal was no different. It involved SBC Warburg taking the £200m-worth of shares on to its books just minutes later – at 12.30pm – and paying Kepit the mid-market prices for each share at that time.

In order to reduce the risk from the shares they were about to take on from Kepit, in the remaining minutes before the 12.30pm deadline, SBC Warburg traders sought

to sell some of the same shares they were about to get from Kepit. SBC Warburg traders had a good idea which shares they should be selling, thanks to detailed analysis colleagues had done earlier on what shares Kepit owned.

SBC Warburg would have realised that this selling process – known as going short – would cause share prices to fall and thereby reduce the amount of profit Kepit would receive.

However short selling ahead of programme trades is accepted as normal practice in the City of London, so Kepit as prices do not fall too much as share prices had fallen by more than, say, 1 per cent Kepit would probably have complained that the prices it received from Kepit were lower than they should have been.

Elsewhere at SBC Warburg, a trader was running an arbitrage position on Kepit. This meant he was seeking to make money by exploiting differences between Kepit's own share price and the prices of the shares it owned.

SFA investigators have been told that in the minutes before the 12.30pm deadline the SBC Warburg trader running the arbitrage position

was seen on the trading floor making gestures with his hands for traders to get the price of the shares down.

None of this would normally have come to the SFA's attention, but for a mistake by one of SBC Warburg's Paris-based traders which caused some stocks to go into free fall at 12.30pm. Instead of selling as much as he could before 12.30pm – the so-called strike time – SFA investigators have been told that the trader misunderstood his instructions, communicated to speed up, and instead attempted to sell at the strike time.

The trader also failed to put a so-called down limit on his proposed share sales, effectively making it into an unlimited sell order.

The French trade shares using a computerised system known as order-driven, and investigators have been told that the trader's mistake led to all his sales being executed automatically and the computer system freezing.

Kepit executives watching the share price collapses on their screens were soon contacted by SBC Warburg and told that they would be paid the amount they would have got if the strike price

had been half-an-hour earlier, at 12 noon.

At SBC Warburg in London, traders realised immediately that the programme trade had gone wrong. In the tapes passed to the SFA, the London-based trader is heard talking with a colleague about how the price of the French shares had fallen much further than they had planned. The trader complains that Alex, a colleague, had just told him – in hindsight after the above prices had collapsed – that they should only have pushed the prices down by 1 per cent.

In a statement yesterday SBC Warburg admitted that its short selling had contributed to adverse price movements. It said: "On Wednesday October 30 SBC Warburg bid for three portfolios of Kepit in connection with its bid for the bank sought to sell into the market. This contributed to adverse price movements in some of the shares in the portfolio concerned." It added that "we are continuing to assist with the on-going SFA investigation".

William Lewis and
Samer Iskandar

EUROPEAN NEWS DIGEST

Novo Nordisk focus pays off

Novo Nordisk, the Danish diabetes care and industrial enzymes group, lifted pre-tax profits 17 per cent to Dkr2.52bn (US\$387.7m) last year, from Dkr2.15bn in 1995. Net profits climbed 15 per cent from Dkr1.56bn to Dkr1.79bn, taking earnings per share from Dkr20.83 to Dkr23.98.

The board proposed a 50 per cent increase in the dividend from Dkr2.50 a share to Dkr3.75.

Mr Mads Ovlsen, chief executive, said the company was seeing the positive results of a strategy adopted in 1994 for focusing on core products in diabetes care, women's health, growth hormones and industrial enzymes. Sales grew 8 per cent from Dkr13.72bn from Dkr12.75bn. However, after allowing for disposals, the increase in sales by continuing businesses was 12 per cent.

Hilary Barnes, Copenhagen

Boost to German TV float

Pro Sieben, the German television and media group which is preparing for a DM1bn (US\$558m) flotation of preference shares in July, said yesterday that turnover in 1996 rose 14 per cent to DM1.67bn. Pre-tax profits rose more than 50 per cent to DM170m. Mr Lothar Lanz, board member responsible for finances, attributed the dramatic leap in profits partly to the costs in 1995 of the takeover of the loss-making Kabel 1, the smaller of the company's two free TV channels.

Regarding the flotation, the company said it hoped for a "healthy mix" of domestic and international, institutional and private investors. As the first Germany television company to go public, Pro Sieben hopes to benefit from the current interest in the potential of the German media market.

Frederick Studemann, Munich

Dominguez sets Bolsa record

The market sale of 70 per cent of fashion retailer Adolfo Dominguez, to be completed today, has set a record for a Madrid Bolsa listing, with the offering reported to be 50 times oversubscribed.

The issue is likely to be priced tomorrow at Pta3.100, the top of its range, giving the company a market value of Pta26.5bn (US\$183m).

Analysts said investor interest in the 72-store upmarket design company had exceeded the demand generated by last year's listings of the hotel chain Sol-Melia and the fast-food group TelePizza. The rush for the 5.3m Adolfo Dominguez shares on offer adds further volume to the Bolsa and looks certain to prompt more IPOs by small and medium-sized domestic companies.

Demand has been particularly high among domestic investors, who are being offered 60 per cent of the total offering. The retail tranche, which represents 65 per cent of the domestic offering, is estimated to be 75 times subscribed, while demand for the domestic institutional tranche is understood to be considerably higher.

Tom Burns, Madrid

Chargeurs Int'l back in black

Chargeurs International, the French textile company created last year by the demerger of conglomerate Chargeurs, said yesterday it had returned to the black last year.

It reported net profits of FF136m (US\$22.8m), compared with a FF76m loss for 1995, despite a fall in turnover to FF8.67bn from FF8.82bn.

Reuter, Paris

Merger upheaval is overcome

SBC Warburg, the European investment bank formed by Swiss Bank Corporation's takeover of S.G. Warburg two years ago, may have had its problems immediately following the merger. Yet, as its unusually frank results yesterday demonstrated, it appears to have overcome its period of turbulence.

The results – virtually unique among investment banks in breaking down revenues among its business lines – show that SBC Warburg's main engines are its equities and fixed income arms. Its corporate finance advisory arm, a leading force of the former S.G. Warburg, was

burg's customer franchise. "The clients that we lost had not been doing many deals for a long time, and the clients that we were in danger of losing have come back," says Mr Hans de Gier, SBC Warburg chairman.

"We have not really suffered on the revenue side, and on the cost side, we have benefited from the change."

Nonetheless, Mr de Gier admits that corporate finance plays a dual role, attracting advisory fees and acting as the marketing arm of the overall investment bank. He says that it is still being reshaped, and there may be further job losses among the junior-ranking "foot-soldiers".

SBC Warburg achieved

return on equity of 16.4 per cent for the year, up from 11.3 per cent in 1995. Mr de Gier says that this would have been 22 per cent for allocation of costs from SBC centrally. Although 1996 was

a strong year for all investment banks, this is in the target range.

Both Mr de Gier and Mr Marcel Ospel, SBC chief executive, yesterday mentioned their concern over tightening margins in investment banking.

However, Mr de Gier argues that Warburg has potential for revenue growth in Europe on the back of industrial restructuring and

process changes. His strongest concerns are over costs, and the question of what Warburg will do in the US. He says that he is "terribly, terribly worried" by the inflation in wage costs caused by the spread of Wall Street levels of bonuses to Europe, and European banks being staffed to build businesses.

"I am worried about bonuses for the people but the salaries paid to mediocre people. The Europeans may get the worst of both worlds," he says.

Mr de Gier says that one possibility is for it to wait for the turmoil likely to be created by US commercial

He emphasises that SBC

Warburg is trying to align its staff interests with its shareholders by linking bonuses to SBC equity.

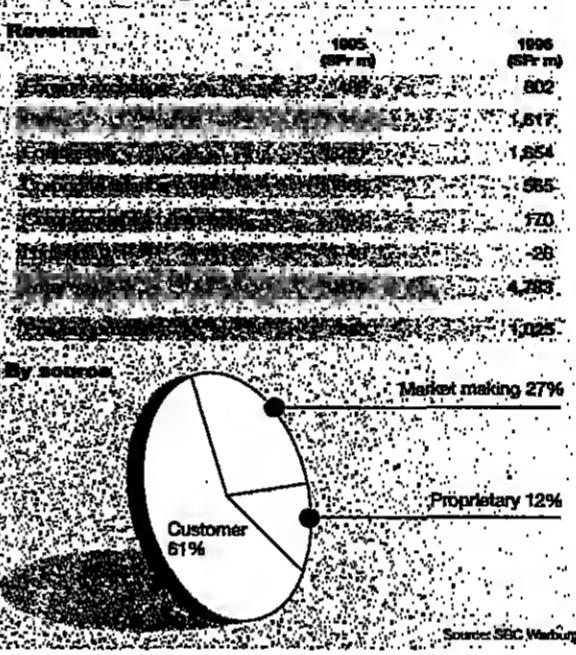
The second issue of concern is the US. Mr de Gier says that its corporate finance earnings are limited by the fact that an estimated 75 per cent of advisory and equity raising fees come from the US. However, SBC is cautious about reinforcing its strength there by buying a US investment bank.

"It is not in shareholders' interests to buy a US business at an unrealistic multiple at the moment. Whether prices will come down, I don't know," he says.

However, he says that Warburg cannot operate in the medium to long term without having a presence in the US domestic market.

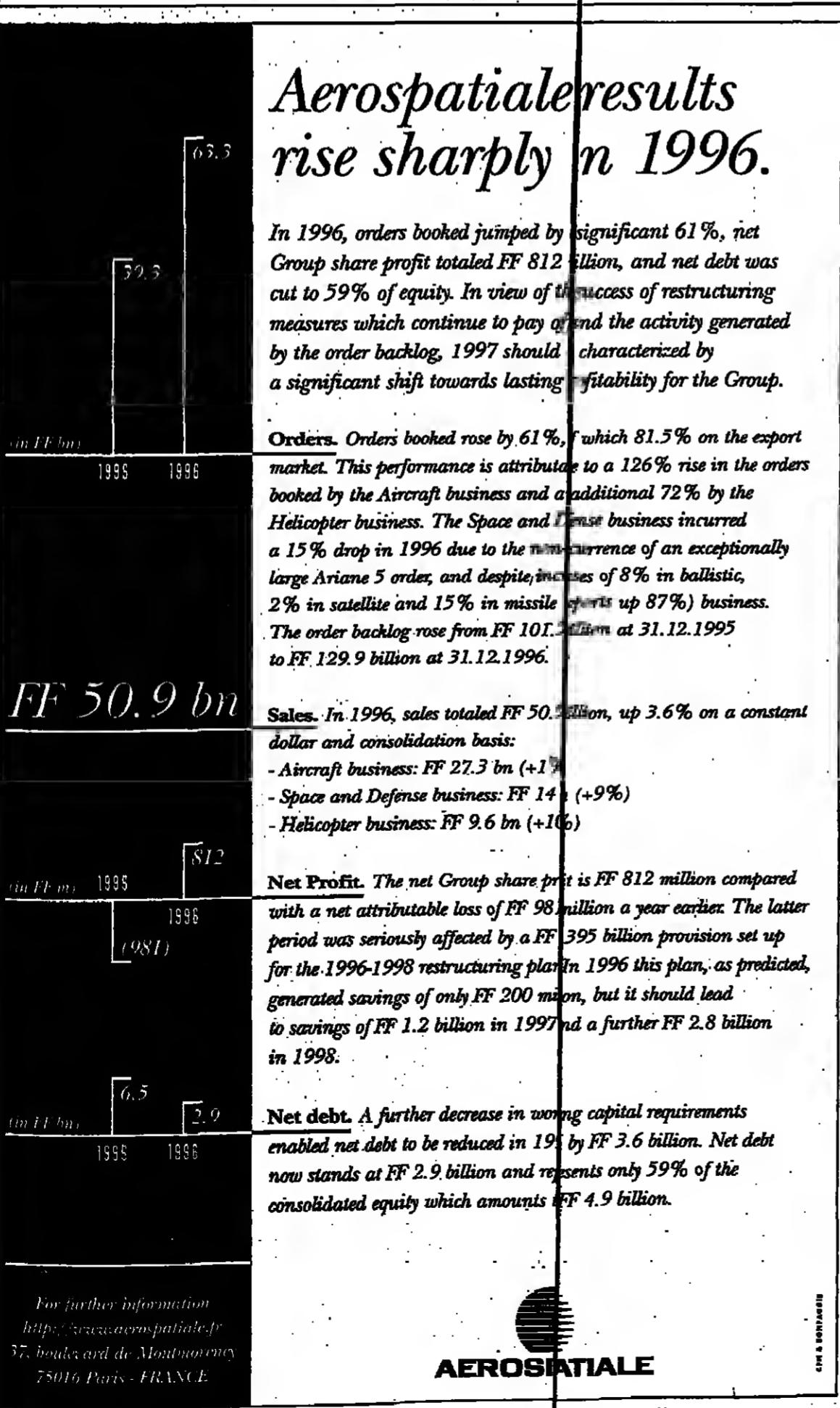
Mr de Gier says that one possibility is for it to wait for the turmoil likely to be created by US commercial

SBC Warburg: the first details



banks buying investment banks. "Things will go wrong, and teams will come loose. That could give us an opportunity to build business with teams and boutiques from elsewhere," he says.

John Gapper



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CREDIT LYONNAIS SECURITIES

COMPANIES AND FINANCE: THE AMERICAS

Groups in moves on PC 'broadcasting'

By Louise Kehoe in San Francisco

Intel, the leading supplier of PC chips, yesterday joined Société Européenne des Satellites, the Luxembourg operator of the Astra European satellite TV system, in a venture aimed at delivering multimedia content to PCs in Europe.

Separately, PointCast, the pioneer of Internet broadcasting, and Microsoft, the software industry leader, announced jointly developed technology for Web broadcasting, or "Webcasting".

PointCast also announced it

would offer royalty-free licenses for its broadcast software to any publisher with a site on the World Wide Web.

More than 20 publishers have already taken up the offer and plan to begin Web broadcasting.

Both developments reflect a shift towards "push" technology that automatically delivers information services to a PC user's screen, rather than requiring the user to search for information on the Internet.

PointCast, which already has

more than 1m viewers of its service, which includes sources such as CNN and the *Los Angeles Times*, aims to expand its reach through the new "Connections" program, which will enable anyone to deliver their content via PointCast.

Unlike the established service, in which publishers share advertising revenues with PointCast in return for services such as tracking users' interest in advertising, publishers can use the Connections program free of charge but will not earn revenues from PointCast advertising.

Mr Chris Hassett, PointCast pres-

ident and chief executive, said the company had worked with Microsoft to develop a standard format for Internet broadcasting. This technology will be incorporated in the next version of Microsoft's Internet Explorer program, due out this summer.

The SES-Intel venture, called European-Satellite Multimedia Services, takes "push" technology a step further. The new company, in which Intel holds a minority stake, plans to broadcast information services ranging from a "Best of the Web" selection of Internet content to specially produced multimedia programming.

Initially, the EMS service will be aimed at businesses, enabling them to distribute corporate information to remote offices. A consumer-oriented service is planned later.

• IBM

has formed a partnership

with BellSouth, the US regional telephone company, to deliver Internet services. IBM, which operates a worldwide data communication network, will provide network connections and services to BellSouth to expand the carrier's Florida Internet services.

Pay for Wall Street executives at record

By Tracy Corrigan in New York

Executive compensation for top Wall Street executives in 1996 reached new highs, according to company proxies filed in recent days.

While base salaries remained a small proportion of total remuneration, bonuses and other performance-related pay soared, with total pay for some top executives rising more than 40 per cent to \$10m.

Many Wall Street firms reported record profits in 1996, as strong market conditions boosted earnings from underwriting, trading, and mergers and acquisitions.

What makes Wall Street remarkable is that there is an absolute correlation between profit and return on equity and compensation."

said Ms Joan Zimmerman, executive vice president at GZ Stephens, an executive search firm. "You do not see what has been seen in the corporate sector, where chief executives have received exceptionally high pay despite lacklustre stock performance."

Top of the Wall Street pay league to date is Mr Joe Roby, president of Donaldson, Lufkin & Jenrette, who received total compensation of \$33m. However, Mr Roby's basic salary was also the lowest of the leaders, unchanged at \$175,000. His bonus was \$3.5m, and the remainder was largely the result of pay-outs under a long-term incentive plan dating from 1991.

"The firm has performed splendidly over that time-frame and an important part

of our compensation strategy is to have long-term compensation plans," DLJ said.

At other Wall Street firms, where pay is more closely linked to a single year's performance, there is a marked cluster of compensation packages around the \$10m mark.

However, at some firms, individual traders or M&A specialists have earned more than their bosses, according to Ms Zimmerman.

Few US companies pay top executives more than \$1m in basic salary, after an Internal Revenue Service ruling in 1994 that remuneration above that level cannot be deducted unless it is performance-linked, according to Ms Carol Bowie, editor of Executive Compensation Reports, a newsletter.

Wolf Street top five



However, Ms Bowie argues, some companies set performance criteria too low, with target return on equity as low as 2 per cent at some Wall Street firms.

The structure of compensation also assumes that executives should be rewarded for performance which may be largely owing to market conditions.

Remuneration is also often based on comparisons with compensation at a peer

group. Bankers Trust, for example, said in its proxy that chief executive officer Mr Frank Newman's compensation was a reward for successful efforts to improve financial performance and build client relationships, after a derivatives scandal which rocked the bank.

But it was also based on comparisons with a peer group made up of Bear Stearns, Chase, Citicorp, Merrill Lynch, J.P. Morgan, Morgan Stanley, PaineWebber and Salomon Brothers.

"It's a double-edged sword," Ms Bowie said.

"Peer group pay comparisons are supposed to compensate for things outside the company's control and permit rewards despite disadvantages which exist, so theoretically there is a good reason for it."

"But year-to-year these things are somewhat easy to manipulate."

AOL plans to branch out from the Internet

By Andrew Jack in Paris

America Online, the US-based information provider, plans to branch out from the Internet and distribute its services through television or other media.

In an interview in Paris, Mr Steve Case, chairman, said the group was likely to make announcements later this year on pilot programmes using other media.

He stressed that AOL should be seen not as a computer-based Internet service, but rather as "an interactive medium" which could be transmitted by "television, personal computer, pocket digital assistant, telephone, cable or satellite".

Mr Case argued that using the home computer seemed logical because a high proportion of US households owned one, but that in other regions - such as Europe, where the penetration of

computers was lower - other media could equally be used to distribute its services.

His comments come as AOL prepares to launch a service in Japan next month, in partnership with Mitsui and Nikkei, following its development of services outside the US in the past few years, in Canada, Germany, UK, France and Sweden.

Mr Case said that after a series of deficits - in part caused by a change in accounting policies - AOL should be reporting profits from the June quarter this year.

He said that its European operations, which run as a joint venture with Bertelsmann of Germany announced in 1995, should be profitable during 1999, ahead of initial projection.

Mr Case indicated that AOL was considering distribution of its services in other countries, notably

Australia, and said this could be done through partnerships or fully-owned subsidiaries of the US parent.

About 10 per cent of AOL revenues currently come from advertising and the sale of products on-line, but Mr Case said he expected that proportion to grow to about 50 per cent within the next five years.

In spite of the growth in competition from rival services, he expressed confidence that AOL would continue to play a leading role, illustrated by the increase in both the number of subscribers and the hours they spent on-line over the past few years.

AOL has 5m clients, including 100,000 in Canada and 500,000 in Europe. He said that average connection time was now 16 hours a month, compared with three hours five years ago, when it had 200,000 clients.

Acquisitions hurt Thomson

Improved operating earnings at Thomson Corporation's publishing, newspaper and travel businesses last year were offset by the impact of acquisitions and disposals, resulting in a substantial drop in net earnings. But the Canadian-controlled group said the flurry of deals that marked the past decade, including about 350 acquisitions and 200 disposals, was near an end.

Net earnings fell to US\$381m, or 95 cents a share, from \$730m, or \$1.34, in 1995. Sales climbed to \$7.72bn from \$7.23bn. Excluding gains on disposals, earnings dipped to \$413m from \$439m. However, operating income from existing businesses rose from \$72m to \$94m.

UK-based Thomson Travel's operating income rose slightly to \$109m, including a modest reduction in traditional fourth-quarter losses. Last year's earnings were also dented by recent acquisitions, notably West Publishing, the large US legal information supplier, bought last June. Thomson shares, which have risen sharply over the past year, eased 30 cents to \$32.90 in Toronto early yesterday.

Bernard Simon, Toronto

Telus sells UK cable stake

Telus, Canada's third biggest telecommunications company, is selling its 50 per cent stake in Telecentric Communications, a British cable TV/telephone group, to Vision Networks of the Netherlands for C\$380m (US\$285m), plus reimbursement of any further advances. Alberta-based Telus expects to post an after-tax gain of C\$125m. Vision Networks will now own 100 per cent of Telecentric.

Robert Gibbons, Montreal

USAirways adds to BA suit

USAirways yesterday alleged that British Airways representatives on its board of directors had breached their responsibility as joint venture partners of the US carrier. USAirways said the charge had been added to its lawsuit against BA, which was filed in July in federal district court in New York on the grounds that BA had violated a 1993 alliance with USAirways by pursuing a tie-up with American Airlines.

AP, Washington

Amelio expected to take axe to Apple

By Louise Kehoe

Tomorrow will be "Black Friday" at Apple Computer, the day the struggling personal computer company plans to announce big cuts and job losses expected to top 2,000.

The cuts come as confidence in Apple's future dwindles. Executives in the US computer and software industries talk of Apple as a "lost cause". In Internet discussion groups, Macintosh fans debate where to put blame for the group's demise.

Still, Apple has not given up. In January, Mr Gil Amelio, chairman and chief executive, said the company would cut costs to lower its

break-even point to \$8bn in annual revenues. Revenues in 1996 were \$9.5bn.

Even that might not be enough, he acknowledged at the Apple shareholders' meeting last month. Apple would make "tough choices".

It would create a "hot list" of things the company had to do and a "hit list" of activities it could no longer afford. Projects and products would be "dropped or divested" he said.

Rumours are ripe about which parts of Apple may be cut. The Newton hand-held "personal digital assistant" - which was disappointed since its launch in 1993 - heads the list.

Yet if the cuts are to have any

lasting effect, analysts say they must include a big reduction in Apple's R&D budget, one of the highest in the PC industry.

With its proprietary Macintosh technologies, Apple is forced to develop hardware and software, while the rest of the PC industry relies upon Intel, the primary chip supplier, and Microsoft, the software leader, to shoulder the costs. In the December quarter, for example, Apple recorded revenues of \$2.1bn and spent \$143m on R&D. Compaq, the PC market leader, had revenues of \$5.4bn and R&D costs of \$105m.

Analysts have long urged Apple to

create an alternative "standard" for personal computing by licensing hardware and software. Yet as the market for "Macintosh clones" takes off, Apple is "reviewing" licensing agreements - apparently with a view to raising fees. Already, one of the largest "Mac clone" builders has said it plans also to make "standard" PCs.

Whether Mr Amelio will bite the bullet and slash costs will remain a matter of intense speculation for the next 24 hours. If he takes anything less than drastic action, however, many investors, customers and Apple supporters will be bitterly disappointed.

Marsh & McLennan regains top spot

Marsh & McLennan's purchase of Johnson & Higgins catapults it back into number one position among the world's biggest insurance brokers and creates a yawning gulf in size between the US heavyweights and their nearest competitors, the UK-based brokers.

Just three months ago, there were six in the top league of global brokers. There will shortly be four.

Strangled profit margins and sluggish revenue growth have precipitated a wave of consolidation which has reverberated through all levels of the industry and threatens to swamp those too slow to react.

Insurance broking long ago ceased to be simply a matter of matching clients with underwriters. The customer has become much more sophisticated. Multinationals are assuming themselves as risk themselves than in the past, and are demanding from the broker a broader global reach.

The demand for traditional

broking services has declined and the industry is relying less on the commission earned from single transactions and more on fee-based consultancy work.

Excess capacity, following several years of exceptional profits in world insurance markets, has combined with a lower incidence of catastrophes to push insurance rates sharply lower.

That has increased the pressure on brokers with less well-developed consulting businesses to consolidate.

The industry was still reeling from Aon's \$1.23bn acquisition of US rival Alexander & Alexander, announced last October. For Mr Ryan, critical mass is paramount, and Aon is expected to cut costs worldwide by some 7 per cent.

This deal on its own posed a considerable threat to Sedgwick and Willis.

In addition, Johnson & Higgins has led the market for setting up insurance captives.

There is little information on Johnson & Higgins. As a

partnership, it does not have to publish an annual report and accounts. It has competed with Sedgwick and Willis for more than 100 years in the US, and is best known for having arranged the insurance for the Titanic. As the smaller of the two and with the bigger exposure to traditional

broking, it may have been under more pressure to find a strong partner.

David Olsen, chief executive, says: "Looking at the consolidation that has occurred, we were capitally constrained to some degree. We recognise that size is important and we want to expand our own global reach."

For Sedgwick and Willis, the market just got tougher. Still recovering from the messy merger of the two brokers that created it several years ago, Willis has rejected the arguments for merging. But another review of strategy is expected to follow yesterday's deal, as it did Aon's move in December.

According to Mr Roman Chidyn, analyst at Merrill Lynch in the UK, "this leaves a big question mark about what Willis and Sedgwick are going to do. It has at least increased the chance of the two talking."

Christopher Adams

This announcement appears as a matter of record only

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1996
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INTERNATIONAL CAPITAL MARKETS

European peripheral sector underperforms

GOVERNMENT BONDS

By Samer Iskandar
in London and
Lisa Branston
in New York

The European peripheral markets underperformed the so-called "core" yesterday - with yield spreads of Italian, Spanish and UK government bonds over German bonds widening.

In the US, Treasury prices were barely changed as market participants awaited the Federal Reserve's Beige Book on the state of the economy.

UK gilts were dragged down by a weakening of sterling on the foreign exchange market. The June gilt fell 1/2 to close at 101 1/2.

long gilt future settled at 111 1/2, down 1/2 and only 1/2 above the day's low.

Sterling's fall was sparked by comments from Mr Howard Davies, deputy governor of the Bank of England, interpreted by traders as expressing concern that the currency was overvalued.

Although Mr Davies later explained that his comments reflected the view of financial markets rather than his own, sterling remained weak and gilts failed to recoup their losses.

In the cash market, the yield spread of gilts over German bonds widened by 6 basis points to 17 points, as the 10-year benchmark gilt fell 1/2 to close at 101 1/2.

"There was no reason for the market to react negatively," said Mr Andrew Roberts, gilts analyst at UBS in London. "At these levels gilts offer good value for investors."

The weakness of sterling overshadowed the day's other events in the UK, such as the release of bullish data showing industrial production in January was slightly lower than analysts' expectations.

Mr Roberts also said the announcement by the Treasury of its funding programme "contained no surprises". Gross sales of gilts will total £36.5bn in the 1996-97 fiscal year, roughly in line with previous estimates.

Italian bonds showed the day's worst performance in London, the June futures contract on 10-year BTPs settled one full percentage point lower at 125.78, before plunging another 0.20 in after-hours trading.

In the cash market the 10-year yield spread of BTPs over equivalent bonds widened by 14 basis points to 194 points.

Analysts attributed the weakness to the continuing uncertainty surrounding Italy's chances of joining European economic and monetary union as a founding member in January 1999. This is seen as being largely dependent on a mini budget due to be finalised in coming weeks.

"There is nothing new in terms of market-moving news," said one BTP trader. "It just seems that investors prefer to stay on the sidelines until further in after-hours trading to a low of 101.58."

US Treasury prices were also flat in early trading as the markets waited for the afternoon release of the Federal Reserve's report on the state of the economy - known as the Beige Book.

In the cash market the 10-year yield spread over bonds rose by 4 basis points to 131 points.

Traders said they were awaiting today's release of consumer price data for February. A modest fall is expected from January's level of 2.9 per cent, analysts said.

German bonds ended the day flat. The London-listed June bond future closed 0.01 lower at 101.75, but weakened further in after-hours trading to a low of 101.58.

US Treasury prices were also flat in early trading as the markets waited for the afternoon release of the Federal Reserve's report on the state of the economy - known as the Beige Book.

Near midday, the benchmark 30-year Treasury bond was 1/4 lower at 97 3/4, to yield 6.85 per cent, while the two-year note was down by 1/4 to 94, yielding 6.006 per cent.

The March 30-year bond future contract weakened by 1/4 to 101.4.

Investors remain nervous about whether the Fed will

raise interest rates at the March 25 meeting of its Open Market Committee, and Mr David Munro of High Frequency Economics said that the Beige Book would be the best form of market guidance.

While a growing number of economists are expecting an increase in interest rates, Mr Munro does not think the Federal Reserve would tighten unless the Beige Book shows that manufacturers are losing their ability to control labour costs and that consumers are becoming more willing to accept price increases.

"It is a close call," he said. "but for now, supply and demand seem to be pretty well balanced."

Cedel in warning on euro switch

By Samer Iskandar

Existing debt securities in European currencies should not be re-denominated in the single currency - the euro - Cedel Bank, the Luxembourg-based international depository said yesterday.

However, it insisted that prospectuses for future issues should contain a clause stipulating whether and how the issuer intends to deal with re-denomination. The clearing bank also recommended that transactions among financial intermediaries involving non-redenominated debt be settled in euros - after the launch of the currency.

Cedel, which handled the settlement of more than \$13,000bn of securities on behalf of clients in 1996, warned of the costs associated with re-denomination and said the process could have an impact on the securities' liquidity.

Although re-denomination is an issuer's decision, Cedel said it should not be undertaken unless "the legal basis is undisputed both from an issuer's and an investor's viewpoint".

Some borrowers, including sovereign and state-backed entities, have said they will convert their debt into euros at a rate of one-for-one. However, Cedel believes legal uncertainty may exist over debt issued prior to the signing of the Maastricht treaty.

Cedel's announcement was backed by the Forum, a working group describing itself as "a platform for international non-governmental organisations acting in the interests of the global marketplace".

Nursing Home Properties offers lease-backed deal

INTERNATIONAL BONDS

By Samer Iskandar and Edward Lu

With the short end of the sterling yield curve suffering from recent oversupply, borrowers turned to longer maturities yesterday. Issuance was yesterday dominated by asset-backed deals offering relatively generous yield spreads over gilts.

Nursing Home Properties launched £100m of bonds backed by the leases on 39 nursing and residential homes in the UK. The bonds, which are to be acquired with roughly three-quarters of the proceeds, are leased to 11 care home operators.

NHP will manage the leases, collect the rents and transfer them to bondholders in the form of semi-annual coupons. The remain-

ing quarter will fund future acquisitions.

"Securitisation has been an important strategic milestone," said Mr Richard Ellert, chief executive of NHP. "The funds raised will facilitate the acquisition of further care home properties. We expect this to be the first of a series of such issues," NatWest Markets said.

Daiwa said the deal was oversubscribed, which led to a slight tightening in the yield spread over gilts from its original 74 basis points.

The bonds were gradually

reduced after the 15th year with the rental income. UBS explained that because of pre-arranged increases, the cash flows from the rent will be sufficient to service both interest and principal repayment after this period.

Morgan Stanley chalked up a minor debut yesterday when it issued the first sterling bond to be co-lead manager of the seven-year

Daiwa and UBS jointly managed a £77.6m issue for North Avon Investments, a financing vehicle set up to acquire and manage the lease on the Bristol headquarters occupied by Sun Life Assurance. The assets backing the issue are the flow of future rents and the building itself.

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COMPANIES AND FINANCE: UK

BP will reach growth target early

By Robert Corzine

British Petroleum's target to raise underlying annual profit \$1.5bn by the end of the decade will be reached at least a year early, largely because of a sustained 5 per cent a year expansion of oil and gas production.

Mr John Browne, BP's chief executive, told investment analysts in London yesterday that oil and gas output would jump by two-thirds over the next decade to 2.5m barrels a day. Moreover, the strong growth in output would be matched by annual additions of new reserves, he said.

BP confirmed that it and its partners had made two big discoveries last year. The Persens field off Australia's Northwest Shelf contained an estimated 3,000bn cu ft of natural gas. The other big discovery was the Girassol

oil field off Angola.

But Mr Browne said BP had also extended the life of the big old US and UK fields that have been its traditional production base. In the UK, North Sea unit costs at the ageing Forties field were falling at a stage when they normally rise.

BP intends to reinforce its position as a mainly upstream-oriented company by directing most of its \$5.6bn capital expenditure this year on exploration and production.

Mr Browne said strong growth of low-cost volumes should help BP — whose share price traditionally tracks that of the crude oil price — become less sensitive to such external influences. BP is no longer an oil price play, he said.

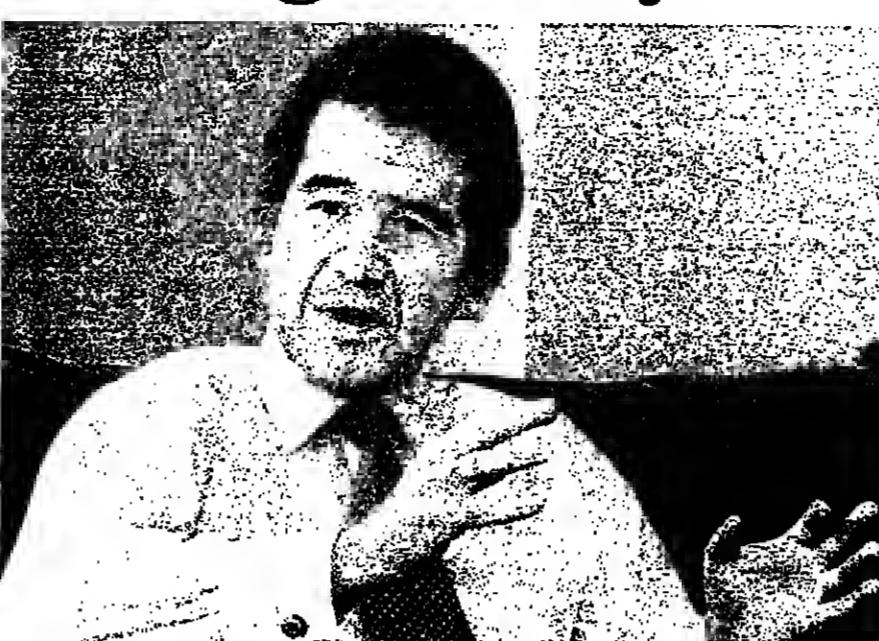
He did not foresee any big strategic change of direction for the group. Nor did a

"sustainable" annual growth rate for the company's revenues of 10 per cent depend on taking any radical actions.

Asked whether possible tax policies of a Labour government in the UK might undermine BP's premier position in the North Sea, Mr Browne said it was clear that the current offshore fiscal regime had succeeded in lifting production and ensuring steady investment.

"Industries generally don't like too many changes."

Although BP achieved a record 30 per cent rise in net profits last year, Mr Browne said there was "no pressure at the moment" from shareholders for an early special dividend or share buy-back. It was determined "to give a direct reward to shareholders", but to note that dividend growth last year was also 30 per cent.



John Browne: two large discoveries — off Australia and Angola — were made last year

ICL loss cut to £2.5m after re-jig

By Paul Taylor

ICL, the information technology systems and services company which is limping up for flotation by 2000, completed its restructuring and almost broke even last year.

Mr Keith Todd, chief executive, said the group, which is 90.1 per cent owned by Fujitsu of Japan, had successfully completed its transition from an old-style computer company into a systems and services business, and was poised for growth: "We have established ICL as a focused systems and services company, and are well placed to build on the sound foundations in 1997."

ICL, which made a number of disposals last year as part of its restructuring, reduced pre-tax losses to £2.5m (£4.07m), against £18.3m in 1995 after exceptional charges of £15.5m. Turnover dipped to £2.92bn (£3.11bn) while operating losses were £6.6m.

Operating profit on continuing operations was £38.5m (£37.7m loss). The figures included an exceptional credit of £13.3m for unused provisions. Revenues on continuing operations were flat at £2.44bn (£2.48bn).

Among the businesses sold were D2D, the contract manufacturing side, and ICL Medical and Access Manager. In addition, the volume products personal computer operations were transferred to Fujitsu.

As a result of these moves, ICL's headcount fell from 24,000 to 19,000.

Looking ahead, Mr Todd set out a number of priorities for 1997 including improving margins. He said the financial improvement last year was "more modest than I would have liked", but expressed confidence that the group would "make reasonable progress this year" towards enhancing operating margins. The target is 5 per cent.

He said focusing on its existing operations in specialist systems integration, outsourcing and IT services, and on key market segments had helped ICL win a number of important contracts.

In particular, ICL won the £1bn contract to automate 19,500 post offices and the system for marking benefit payments to 20m recipients — a contract which will produce more than £200m in annual revenues.

Slowdown at core Rentokil business

By Ross Tieman

Shares in Rentokil Initial, which became the world's biggest services group after acquiring BET last spring for £2.3bn, dropped more than 9 per cent yesterday after news of slowed growth in the core cleaning and pest control businesses.

Pre-tax profits soared 48 per cent to £31.8m (£51.8m) in 1996, thanks mainly to a one-off contribution from the BET businesses. Underlying profits growth at the original Rentokil busi-

nesses slowed to just 6.25 per cent. The highly rated shares fell 424p to 415p.

Sir Clive Thomson, chief executive, said the slowdown, after more than a decade of earnings growth exceeding 20 per cent a year, was a temporary blip.

Sir Clive said monitoring Rentokil performance had taken second place to integrating BET. "If we hadn't acquired BET I would be very surprised if the Rentokil results that you have seen today would have been the same results, because

management would have had as its highest priority growth in earnings of 20 per cent," he said. But performance was improving.

Analysts were deeply divided about the outcome. "The period of 20 per cent a year earnings growth seems to be over," said one. "It seems clear now that they bought BET just to keep it going for another couple of years."

But others suggested the share price fall was excessive. "Clearly it is difficult to integrate a business of this

size," said one. Assessments of performance were complicated by Rentokil's decision to absorb £16.4m of integration costs within its operating expenses.

Brokers said future profitability would be flattened by Rentokil's decision to write off last year £250m of BET's £312m of net assets after a review conducted with its auditors, Price Waterhouse and KPMG.

But if sterling remains strong, the group, which earns more than half its revenues outside the UK, will

see profits eroded by 5 per cent upon translation.

Aided by an eight-month contribution from the BET businesses, Rentokil marginally exceeded its growth target in 1996. The BET businesses contributed £84.8m to pre-tax profits. The original Rentokil businesses raised pre-tax profits 9 per cent to £233.4m.

Rentokil also announced a 2-for-1 share split in an effort to attract more individual investors.

Lex, Page 16

Barclays and Rodamco in £249m deal

By Andrew Taylor, Construction Correspondent

Barclays is selling a large part of the property portfolio of Imry Holdings, the development company it rescued in 1992 for £249m (£406m).

The sale to Rodamco, the Dutch property investment fund, excludes Imry's proposed 1m sq ft retail centre in Southampton, potentially its most attractive asset.

Rodamco said that it had not ruled out making a bid for the development, which is expected to cost up to £250m. Marks and Spencer yesterday announced that it was joining John Lewis as the second anchor tenant to the 53-acre West Quay development. Last week Southampton city council approved detailed designs for the shopping mall.

However, rival property

companies which also considered the Imry portfolio said there were a number of hurdles still to be overcome at Southampton which could explain Rodamco's decision not to proceed. The Dutch group had been expected to pay up to £245m for the whole of Imry.

Concerns about the Southampton project were believed to include provisions in the planning permis-

sion which some developers regarded as too onerous. There were also worries at the time it might take to pursue compulsory purchase orders.

Mr Martin Myers, Imry's executive deputy chairman, said: "I am not aware of any onerous provisions attached to the planning permission: we now own 99 per cent of the land. The compulsory purchase orders are simply a

mopping-up exercise.

Barclays has sold 14 Imry properties, including the 500,000 sq ft Shires shopping centre in Leicester. The proceeds would be used to repay £114m of third-party debt and £91m of preference shares.

The remaining £44m would be used partially to redeem £100m of preference shares in Barclays' books at £56m, and to pay sale costs.

Iceland plans share buy-back

By Peggy Hollinger

Iceland, the frozen food retail chain, yesterday unveiled plans to distribute £118m (£192.3m) to shareholders and cancel more than a third of its equity in a bid to bring about a rerating of the shares, which have fallen by 30.4 per cent in the past year.

Mr Malcolm Walker, chairman and chief executive, said the structure of the payout would allow shareholders to sell if they did not share management's view of the future. "Those who share management's confidence will be able to stay," he said.

Iceland maintained its final pay-out at 3.6p, which, with an increased interim, leaves the total 2.9 per cent higher at 5.4p.

Sorrell hints at breaking up WPP to return value

By Tony Jackson

WPP, the advertising group, could be broken up in five years if it does not add sufficient shareholder value, Mr Martin Sorrell, chairman, said. This could be achieved by divestment or by reducing the role of the corporate centre.

WPP, which embraces the J Walter Thompson and Ogilvy & Mather agencies, has 40 operating companies worldwide. Assembled by acquisition in the late 1980s, they include BMRR, the market research company, and Hill and Knowlton, the pub-

lic relations agency.

Corporate break-ups are increasingly fashionable in the UK, following a trend set in the US.

Mr Sorrell's remarks, in an interview with the Financial Times, come at a sensitive time for WPP's share price.

Under the second instalment of a controversial incentive plan set up for Mr Sorrell two years ago, he free shares worth almost £3m if the price remains above 230p until next Monday's close. Yesterday's closing price was 264p.

Mr Sorrell said: "The basic issue is shareholder value."

Reed Elsevier advances 10%

By Raymond Snoddy

Raed Elsevier, the Anglo-Dutch information and media group, yesterday announced a rise of nearly 10 per cent in pre-tax profits to £206m (£1.3bn), largely through organic growth.

The results, Mr Nigel Stalperton, joint chairman, said yesterday "were not spectacular, only bloody good".

He pointed out that a 4 per cent earnings dilution from

selling consumer businesses had been absorbed, and a decision taken to invest in long-term developments.

The biggest investment involved preparation for electronic publishing.

"We have de-emphasised the importance of acquisitions in our growth," he said, although Reed Elsevier could manage a £2bn acquisition if the right opportunity came along.

In 1996 the company spent

£216m principally in buying Tolley, the UK tax and legal publisher, and a 50 per cent stake in Shepard's, the US legal citation service.

Operating profits at continuing operations rose by more than 12 per cent to £236m on sales of £3.38bn (£3.2bn).

The Reed International board also announced yesterday a proposed 2-for-1 share split. The shares slipped 17p to £11.56p.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current payment (p)	Date of payment	Dividends corresponding to dividend	Total for year	Total last year
Argent	Yr to Dec 31 19.4 (15.4)	8.2 (13.8)	8.2 (19)	—	May 23	1.8	2.0	2.5
Baynes (Charles)	Yr to Dec 31 251.1 (202.6)	22.5 (17.7)	8.86 (8.83)	1.85	May 22	1.7	5.3	5.3
Bilim	Yr to Dec 31 6.81 (6.85)	0.03 (0.15)	1.7 (6.4)	3.1	May 22	3.1	5.3	5.3
Brent Int'l	Yr to Dec 31 140.1 (142.5)	10.29 (5.54)	9.1 (1.7)	2.2	Apr 29	1.4	3.2	2
Church	Yr to Dec 31 79.7 (78.4)	5.37 (4.55)	5.17 (27)	12.5	May 12	11.5	15.75	14.5
Corporis Int'l	6 mths to Dec 31 4 (4.9)	4.32 (1.81)	2.1 (1.4)	0.25	Apr 14	—	—	—
Droid	6 mths to Dec 31 9.8 (4.56)	1.8 (0.86)	4.24 (2.03)	0.8	July 3	1.3	2.8	2.4
Heads Macmillan	59.7 (43.8)	15.5 (11.1)	3.91 (1.5)	1.5	July 3	1.5	3.5	3.5
Heywood Williams	Yr to Dec 31 566.8 (562.5)	37.26 (29.79)	21.27 (9.07)	8.8	May 1	8.8	13.8	13.8
Indstar	Yr to Dec 28 1.427 (1.378)	0.22 (0.22)	0.22 (0.22)	—	May 27	3.6	5.4	5.25
Leisure	Yr to Dec 27 22.0 (21.1)	1.32 (1.24)	16.8 (18.1)	3	July 4	2.3	4.5	3.7
Leslie White	Yr to Nov 30 56 (56.2)	2.99 (1.04)	5.2 (1.9)	1.25	Apr 29	2.5	3	4.25
Lingwood	Yr to Dec 31 19.5 (20.7)	12.74 (6.65)	22.41 (7.32)	nil	—	—	—	—
Macmillan (John)	5 mths to Dec 31 3.1 (2.8)	2.99 (2.65)	6.75 (5.75)	2.5	Apr 18	2.45	—	5.7
Meadow	Yr to Dec 31 113.9 (103.2)	12.4 (16.3)	5.22 (7.91)	2.5	June 5	2.3	3.8	3.5
Rodell Int'l	Yr to Dec 31 3.351 (3.649)	0.06 (0.06)	5.62 (5.17)	18.95	May 28	17	27.2	24.5
Rodell Int'l	Yr to Dec 31 2.340 (2.675)	3.184 (2.145)	17.13 (14.22)	3.56	May 17	2.97	5.06	4.2
Schrodars	Yr to Dec 31 (—)	238.7 (197.3)	91.9 (71.5)	14	May 2	11.5	20	16
Sea Containers S	Yr to Dec 31 871.7 (497.4)	32.3 (108.7)	1.2 (8.27)	—	—	—	—	—
Telwest Comms	Yr							

COMMODITIES AND AGRICULTURE

Transgas in Nigerian LNG talks

By Antony Goldman

In Lagos

Nigeria's liquefied natural gas company, NLNG, says it is discussing a possible sales agreement with Transgas of Portugal.

NLNG is currently embroiled in a \$10bn contract dispute with Enel, after the Italian state energy company pulled out of a contract to buy about half of the Nigerian output.

NLNG said that it hoped to deliver up to 500m cu m of gas a year to the Portuguese company. Enagas of Spain, Botas of Turkey and Gaz de France are contracted to take about half the total output. But with the remaining 3.5bn cu m expected to have gone to Enel, the proposed new deal will provide small comfort to NLNG.

The \$4bn NLNG plant is the costliest single construction project in Africa. Due to start production of about 7bn cu m of gas a year at the end of 1998, the plant will exploit gas reserves from Nigeria's oil fields.

The state-owned Nigerian National Petroleum Corporation has a 49 per cent stake in the plant which is now being built in Bonny in the south-east of the country, with Shell, Elf and Agip holding 51 per cent.

Enel pulled out of a 22-year purchasing contract last November, blaming environmentalists for preventing the construction of the necessary receiving terminal in Italy.

Mr Dan Ete, Nigeria's minister for petroleum resources, returned from talks with Italian government officials and Enel last week claiming to have resolved the dispute. "The project is going on as sched-

uled," Mr Ete insisted. "Enel has not pulled out. They are taking the entire volume of gas they signed with the NLNG."

However, no details of the talks between Mr Ete and Enel have been given to the consortium. Mr Theo Oerlemans, outgoing managing director of NLNG, insisted that the contract dispute had not been settled and that arbitration proceedings initiated in Switzerland last December would continue.

"We know that Enel are looking for ways to settle this issue, but so far they have produced no specific proposals for us to consider," he said. "At the moment, we have no contract with Enel. And while the signs are more encouraging than three months ago, we will pursue our claim for compensation and damages."

Privately, NLNG officials are angry that the minister's intervention has raised the political profile of a dispute they insist is entirely commercial. European diplomats have also expressed surprise at Italy's decision to grant Mr Ete a visa, in spite of sanctions designed to prevent all but "indispensable" visits.

However, both Mr Oerlemans and his successor, Mr Steve Ollerenshaw, remain confident that the project - finally approved in 1993, 30 years after its conception - will be finished on time.

"We are already one-third complete and by the end of the year, 50 per cent of the plant will be finished," Mr Oerlemans said.

"We have a good product in an expanding market. There is no doubt that we will enter production and deliver our first shipload of LNG by late 1998."



Philippines sugar farmers: struggling with a market glut

Zinc prices on LME touch 4½-year peak

MARKETS REPORT

By Kenneth Gooding and Robert Corrigan in London and Laurie Morse in Bonn, Berlin

and Steve Corrigan in Paris

Zinc prices moved to their highest in 4½ years on the London Metal Exchange in early trading yesterday.

The price of zinc for immediate delivery has risen by 20 per cent since the end of December as sentiment has turned increasingly bullish.

Mr Jim Lennon, analyst at Macquarie, the Australian banking group, suggests the zinc market will be under-supplied this year and that stocks are likely to fall to critical levels in the summer. Macquarie is forecasting an average cash zinc

price of \$1,235 a tonne in 1997 and \$1,435 in 1998.

The premium for copper for immediate delivery eased yesterday after Southern Peru Copper, Peru's biggest producer, said its operations were back to normal. SPCC shut down for a week after flooding damaged rail and road links at its facilities. It said it would lose about 1,815 tonnes of production.

Soyabeans prices on the Chicago Board of Trade fell back slightly yesterday morning after a turbulent day on Tuesday when prices hit life-of-contract highs.

The US Department of Agriculture in a report on Tuesday trimmed its estimate of US soybean exports, increasing Brazil's share, and soybean prices

for May delivery rose to a high of \$3.66 a bushel.

Maize prices also headed lower as reports of Chinese exports trickled into the market. China was a net maize importer in the last marketing year, but USDA said the Asian giant would export at least 1m metric tonnes this year.

Oil rallied in spite of bearish US inventory data. Brent Blend for April delivery, the international benchmark, was \$19.3 a barrel in late London trading, up 15 cents on Tuesday's close.

Prices had dipped below \$19 earlier when American Petroleum Institute data showed US crude oil supplies had risen to more than 30bn barrels, compared with 297m a week earlier.

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Maize prices

NMS Cede
War on
Swift

CURRENCIES AND MONEY

Davies "misquote" hits sterling

MARKETS REPORT

By Simon Kuper

Sterling nosedived on remarks from Mr Howard Davies, deputy governor of the Bank of England, even though his main reported comment was later said to have been a misquote.

Mr Davies was quoted yesterday morning in Tokyo as having said that the pound was too strong against the D-Mark. Later, the UK embassy in Tokyo told Reuters that this was just his gauge of the market's view.

The pound also suffered on Mr Davies' comment that the UK was likely to hit the government's inflation target of 2.5 per cent during this year. Mr Davies said that the Bank of England would like UK base rates to be 25 basis points above their present level of 6 per cent. This failed to buy the pound, but caused the money markets to revise

upwards their expectations of future rate levels. The short sterling futures contract for June 1998 dipped 7 points to price in base rates of just over 7 per cent.

Weak UK manufacturing figures also damaged the pound. It lost 2.7 pence against the D-Mark to close in London at DM1.710, and has now dropped 6 pence since last Thursday. It hit five-month lows against the dollar, sliding 1.2 cents to \$1.5800, and holding below the \$1.60 level all day.

The dollar slipped against the D-Mark after Mr Hans Tietmeyer, president of the Bundesbank, again said the dollar's rise against the German currency was over.

"We do not want to see a correction that goes beyond the

market fundamentals," he said. "We are interested in a stable D-Mark." The dollar dropped 0.4 pence in London to DM1.701, and in US hours fell through support at DM1.70 to trade at DM1.697.

Both the US and German currencies rose against the yen, the dollar by Y16.8 to Y122.7 and the D-Mark by Y16.63 to Y72.10. The yen's fall surprised some in the market, as Mr Hiroshi Mitsu- zuka, Japan's finance minister, had said that a drop below Y125 against the dollar could provoke trade frictions with the US.

Mr Jeremy Hawkins, chief economist at the Bank of America in London, said the market had decided that Y125 was a target as well as a potential cap for the dollar. Mr Robin Marshall, head of European economic research at Chase in London, added that the yen may be suffering because Japanese investors seem to have stopped repatriating profits abroad

their financial year-ends. The end of repatriation could help explain the Australian dollar's recent rise, he said.

The Swedish krona, under pressure for a while, fell from SKr1,478 to SKr1,457 against the D-Mark on tame Swedish inflation data for February. There is market concern about Sweden's bud-

get deficit. Few currency strategists believe market talk that European monetary union will be delayed. France and Germany, at their summit yesterday, said Emu would start in 1999 as planned.

That had little effect on trading. To quote Mr Steven Englander, international economist at Smith Barney in Paris: "If you don't get some enthusiasm for Emu, then the governments of France and Germany, then the euro is really in trouble."

Mr Englander believes Emu will proceed on time because "there's very little that's gained by delay. You're only giving the mar-

ket a chance to put pressure on some currencies - such as the lira and the peseta - that have been reasonably solid." After a delay, he said, the market would have no confidence that any new Emu timetable would hold.

Mr Avinash Persaud, currency strategist at JP Morgan in London, pointed out that the markets believe Emu will go ahead. His Emu calculator shows that the interest rate swaps market still thinks it is 100 per cent certain that a core of nations including Germany and France will join Emu.

However, the calculator shows that the market thinks the chances of Italy joining to just 56 per cent. This belief has been reflected in the fall in Italian bonds. The lira, however, has held steady, Mr Persaud believes.

It is that it will fall when Italian investors adopt the international view that Italy will miss the start of Emu.

POUND SPOT FORWARD AGAINST THE POUND

Mar 12 Closing mid-point Change Bid/offer Day's mid Day's mid One month One month Bank of

Europe Austria (Sfr) 10,0741 -0,1334 835 - 847 16,3455 16,0655 19,0306 2,7 18,9741 2,1 - 105,8

Belgium (Bfr) 55,9143 -0,0722 549 - 537 56,7039 55,9620 55,7893 2,7 55,5263 2,8 54,2043 3,1 103,1

Denmark (Kr) 10,0315 -0,0015 100 47,0788 47,0788 10,3227 2,7 10,0723 2,8 10,0723 3,1 103,5

Finland (Fim) 8,1456 -0,0030 416 - 420 9,2690 9,4413 9,1225 2,9 8,0798 2,8 8,0627 3,1 105,6

Germany (Dm) 2,7103 -0,0074 088 - 117 2,7492 2,7098 2,7037 2,9 2,6902 3,0 2,6234 3,2 105,4

Greece (Dr) 2,4523 -0,0783 847 - 859 3,2027 3,2027 3,2027 2,9 2,6902 3,0 2,6234 3,2 105,4

Ireland (I) 1,0244 -0,0048 234 - 254 1,0264 1,0264 1,0264 1,0 1,0232 0,5 1,0161 0,5 102,4

Italy (I) 2,722,54 -2,24 1,25 - 385 2,737,11 2,737,11 2,737,11 2,7 2,707,81 -0,5 2,712,51 -0,5 102,4

Netherlands (Fl) 1,0244 -0,0048 234 - 254 1,0264 1,0264 1,0264 1,0 1,0232 0,5 1,0161 0,5 102,4

Norway (Nkr) 5,0207 -0,0031 402 - 420 5,0200 5,0200 5,0200 5,0 5,0200 5,0 5,0200 5,0 102,5

Portugal (P) 2,712,45 -0,0018 661 - 677 2,712,45 2,712,45 2,712,45 2,7 2,702,71 -0,5 2,722,45 -0,5 102,5

Spain (Pta) 22,078,72 -2,47 766 - 930 22,088,72 23,078,72 23,078,72 2,7 21,782,71 -0,5 22,088,72 0,5 102,5

Sweden (Sk) 12,2567 -0,0018 249 - 265 12,2633 12,2633 12,2633 12,0 12,1782 1,8 12,1822 1,8 102,4

Switzerland (Fr) 2,3554 -0,0018 338 - 369 2,3574 2,3574 2,3574 4,5 2,3007 4,5 2,2245 4,7 103,2

UK (G) 1,3869 -0,012 881 - 968 1,4151 1,3950 1,3930 1,9 1,3869 2,1 1,3869 2,3 102,5

SFR (Fr) 1,3861 -0,012 881 - 968 1,4151 1,3950 1,3930 1,9 1,3869 2,1 1,3869 2,3 102,5

Argentina (Peso) 1,5027 -0,012 922 - 932 1,6002 1,6002 1,6002 1,6 1,5986 1,6 1,5986 1,6 102,5

Brazil (R) 1,6792 -0,0118 765 - 799 1,6934 1,6742 1,6742 1,6 1,6792 1,6 1,6792 1,6 102,5

Canada (C) 2,1737 -0,0195 728 - 748 2,2005 2,1708 2,1679 3,2 2,1571 3,1 2,1125 2,6 85,9

Mexico (New Peso) 12,6747 -0,0035 667 - 687 12,6598 12,6598 12,6598 1,0 12,5903 0,7 1,5903 0,7 104,2

USA (Usd) 1,3869 -0,0122 882 - 935 1,6004 1,5989 1,5982 0,7 1,5903 0,7 1,5903 0,7 102,5

Pacific/Middle East/Africa

Australia (Aus) 2,0242 -0,012 029 - 059 2,0201 2,0201 2,0201 0,1 2,0033 0,2 1,9962 0,2 88,4

Hong Kong (Hk) 1,0034 -0,0037 307 - 401 12,4827 12,3044 12,3300 0,5 12,1916 0,5 12,1916 0,5 102,5

India (Rs) 5,3631 -0,0017 565 - 586 5,4129 5,3556 5,3556 0,7 5,3261 0,7 5,3261 0,7 102,5

Japan (Y) 1,653,20 -0,0022 228 - 249 1,653,20 1,653,20 1,653,20 1,0 1,653,20 1,0 1,653,20 1,0 102,5

Korea (W) 1,653,20 -0,0022 228 - 249 1,653,20 1,653,20 1,653,20 1,0 1,653,20 1,0 1,653,20 1,0 102,5

New Zealand (Nz) 2,2089 -0,0037 550 - 567 2,2089 2,2089 2,2089 1,5 2,2089 1,5 2,2089 1,5 102,5

Philippines (Peso) 41,9218 -0,0215 987 - 988 41,9207 41,9207 41,9207 1,5 41,9207 1,5 41,9207 1,5 102,5

Saudi Arabia (Sr) 5,9743 -0,0048 722 - 764 6,0340 5,9563 5,9563 0,7 5,9743 0,7 5,9743 0,7 102,5

Singapore (S) 2,2634 -0,0157 821 - 846 2,3004 2,2606 2,2606 0,7 2,2634 0,7 2,2634 0,7 102,5

South Africa (R) 7,0287 -0,0082 181 - 273 7,1955 7,0617 7,0617 0,7 7,0287 0,7 7,0287 0,7 102,5

South Korea (W) 13,6788 -0,12 31 423 - 448 14,1251 13,8624 13,8624 1,0 13,6788 -0,12 31 423 - 448 14,1251 13,8624 13,8624 1,0 102,5

Taiwan (T\$) 43,8713 -0,0308 258 - 289 43,8713 43,8713 43,8713 1,0 43,8713 0,7 43,8713 0,7 102,5

Denmark (Krona) 41,26264 -0,0025 667 - 688 41,26264 41,26264 41,26264 1,0 41,26264 0,7 41,26264 0,7 102,5

1. For Mar 11. British pound in the Pound Spot table shows only the last three decimal places. Forward rates are directly quoted to the higher rate. 2. For Mar 11. British pound in the Pound Spot table shows only the last three decimal places. Forward rates are not directly quoted to the higher rate. 3. All rates are implied by forward rates minus the interest rate differential by the Bank of England. 4. Source: Bank of England. 5. 1990. 6. 1990. 7. 1990. 8. 1990. 9. 1990. 10. 1990. 11. 1990. 12. 1990. 13. 1990. 14. 1990. 15. 1990. 16. 1990. 17. 1990. 18. 1990. 19. 1990. 20. 1990. 21. 1990. 22. 1990. 23. 1990. 24. 1990. 25. 1990. 26. 1990. 27. 1990. 28. 1990. 29. 1990. 30. 1990. 31. 1990. 32. 1990. 33. 1990. 34. 1990. 35. 1990. 36. 1990. 37. 1990. 38. 1990. 39. 1990. 40. 1990. 41. 1990. 42. 1990. 43. 1990. 44. 1990. 45. 1990. 46. 1990. 47. 1990. 48. 1990. 49. 1990. 50. 1990. 51. 1990. 52. 1990. 53. 1990. 54. 1990. 55. 1990. 56. 1990. 57. 1990. 58. 1990. 59. 1990. 60. 1990. 61. 1990. 62. 1990. 63. 1990. 64. 1990. 65. 1990. 66. 1990. 67. 1990. 68. 1990. 69. 1990. 70. 1990. 71. 1990. 72. 1990. 73. 1990. 74. 1990. 75. 1990. 76. 1990. 77. 1990. 78. 1990. 79. 1990. 80. 1990. 81. 1990. 82. 1990. 83. 1990. 84. 1990. 85. 1990. 86. 1990. 87. 1990. 88. 1990. 89. 1990. 90. 1990. 91. 1990. 92. 1990. 93. 1990. 94. 1990. 95. 1990. 96. 1990. 97. 1990. 98. 1990. 99. 1990. 100. 1990. 101. 1990. 102. 1990. 103. 1990. 104. 1990. 105. 1990. 106. 1990. 107. 1990. 108. 1990. 109. 1990. 110. 1990. 111. 1990. 112. 1990. 113. 1990. 114. 1990. 115. 1990. 116. 1990. 117. 1990. 118. 1990. 119. 1990. 120. 1990. 121. 1990. 122. 1990. 123. 1990. 124. 1990. 125. 1990. 126. 1990. 127. 1990. 128. 1990. 129. 1990. 130. 1990. 131. 1990. 132. 1990. 133. 1990. 134. 1990. 135. 1990. 136. 1990. 137. 1990. 138. 1990. 139. 1990. 140. 1990. 141. 1990. 142. 1990. 143. 1990. 144. 1990. 145. 1990. 146. 1990. 147. 1990. 148. 1990. 149. 1990. 150. 1990. 151. 1990. 152. 1990. 153. 1990. 154. 1990. 155. 1990. 156. 1990. 157. 1990. 158. 1990. 159. 1990. 160. 1990. 161. 1990. 162. 1990. 163. 1990. 164. 1990. 165. 1990. 166. 1990. 167. 1990. 168. 1990. 169. 1990. 170. 1990. 171. 1990. 172. 1990. 173. 1990. 174. 1990. 175. 1990. 176. 1990. 177. 1990. 178. 1990. 179. 1990. 180. 1990. 181. 1990. 182.

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OTHER OFFSHORE FUNDS

LONDON STOCK EXCHANGE

Market takes a breather after recent surge

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

A hangover from the programme trade executed late on Tuesday and Wall Street's rather stodgy showing brought a halt to the London market's run of six consecutive gains.

Not every FTSE index lost ground on the session, however. The SmallCap, which outpaced its senior brethren during February in terms of total return, moved ahead smoothly to yet more intra-day and closing highs, finishing a net 8.3 up at 2,374.2, after a record of 2,375.2.

Growth
fear at
Rentokil

By Peter John
and Lisa Wood

Rentokil, the business services company that has been one of the nineties' wonder stocks, caught a distinct chill.

The shares were already off their 49p closing peak achieved on February 12. And, yesterday, they fell 6 per cent more to close a net 42p off at 451/4p, the biggest drop in the Footsie. Turnover of 25m shares was one of the heaviest on record.

Profits were up 45.2 per cent but they were still at the bottom end of forecasts and the feeling was that the improvement merely reflected last year's acquisition of BET. There was even a suspicion that the company might have gone ex-organic growth and would have to rely on acquisitions.

Additionally, the shadow of sterling hung over the figures. Rentokil said the rise of the pound at the end of 1996 had reduced last year's sales by £15.4m and profits by £3.2m. If it added that 1997 profits would be reduced by around 5 per cent if sterling continued at current levels.

A similar story emerged at Reed Elsevier, which said headline earnings could be depressed by 5 per cent if sterling's strength continued throughout the year.

The FTSE 100 index, on the other hand, spent a much quieter session than of late, eventually settling 21.8 off at 4,422.3, while the FTSE 250 struggled manfully but never managed to claw its way into positive ground. It closed down 4.3 at 4,725.1.

Helping to depress sentiment in London yesterday was a handful of rather disappointing company news items from FTSE 100 stocks such as Schroders, Reed International and Rentokil.

There was no shortage of excitement in the dealing rooms, with a big placing of BSkyB shares catching the eye during early exchanges and news of another share buy-back, this time

in Iceland, the frozen food group. Dealers said there had been no sizeable downside pressure from the big institutions, just a steady stream of selling from small institutions and private investors.

"The big funds have held off to see how the market will develop in the wake of the slightly worrying tail off of demand on Wall Street," one dealer said.

Others said Wall Street had largely cleared in the morning, the market began to rally before sliding afresh on hints that Wall Street would open lower. The Dow did fall in early trading but was never under any real pressure during London trading hours.

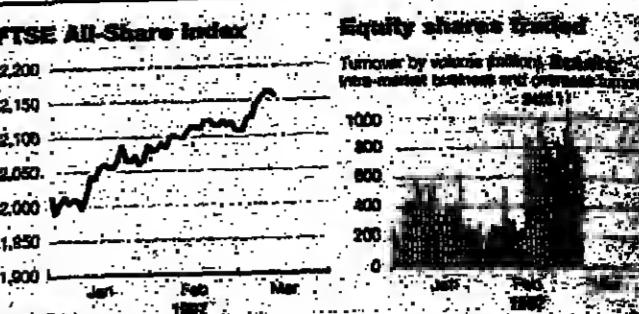
had very little impact on sentiment. Gilt's fell away throughout the day, closing down 8 to 15 ticks at the longer end.

The day began on a subdued note, with marketmakers taking avoiding action in the wake of the programme trade activity and because of Wall Street's quiet performance, and nudging share prices lower.

With the programme overspill largely cleared in the morning, the market began to rally before sliding afresh on hints that Wall Street would open lower. The Dow did fall in early trading but was never under any real pressure during London trading hours.

The day's corporate results were modestly badly received. Rentokil shares slid almost 10 per cent amid worries about a slowdown in organic growth, while concern that its new equities business might soak up cash saw Schroders' shares on the back foot. Worries about sterling's sharp rise proved a drag on Reed International.

Elsewhere, the bought deal in BSkyB shares engineered by BZW, which saw the securities house place 1.1 per cent of the satellite group at a tight discount to the market price, netted the risk-taker in excess of £200,000. Turnover at 6pm was 92m shares.



Indices and ratios		Equity shares traded			
FTSE 100	4422.5	-21.8	FT 30	2,022.6	-4.3
FTSE 250	4725.1	-4.3	FTSE Non-Fins p/c	18.75	-18.5
FTSE 350	17,854	-8.3	FTSE 100 Pct Net	4,030.0	-24.0
FTSE All-Share	21,565.05	-7.85	10 yr Gilt yield	7.34	7.30
			Long gilt/equity yld ratio	2.09	2.02
FTSE All-Share yield	3.52	3.50			

Best performing sectors		Worst performing sectors	
1 Tobacco	-1.3	1 Diversified Industries	-1.3
2 Gas Distribution	-0.9	2 Engineering Vehicles	-1.0
3 Oil Exploration	-0.7	3 Pharmaceuticals	-0.9
4 Process Food	-0.6	4 Telecommunications	-0.8
5 Food Products	-0.5	5 Banks: Retail	-0.7

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LIFFE) £25 per full index point (A/P)							
Open	Sett. price	Change	High	Low	Ext. vol	Open Int.	
Mar 4417.0	4408.0	-5.0	4430.0	4401.0	14723	49468	
Jun 4426.0	4427.0	-25.0	4450.0	4425.0	4314	23493	
Sep 4453.0	4450.0	-	0	2385			

FTSE 100 INDEX FUTURES (LIFFE) £10 per full index point							
Open	Sett. price	Change	High	Low	Ext. vol	Open Int.	
Mar 4740.0	4740.0	+5.0	4740.0	4740.0	1045	5084	
Jun 4763.0	4763.0	+3.0	4785.0	4762.0	1045	530	
Sep 4772.0	4772.0	+2.0	4785.0	4772.0	220	224	

FTSE 100 INDEX OPTION (LIFFE) (£420) £10 per full index point							
Open	Sett. price	Change	High	Low	Ext. vol	Open Int.	
Mar 4260	4260	-4260	4260	4260	4260	4260	
Apr 4260	4260	-4260	4260	4260	4260	4260	
May 4260	4260	-4260	4260	4260	4260	4260	
Jun 4260	4260	-4260	4260	4260	4260	4260	
Sep 4260	4260	-4260	4260	4260	4260	4260	

EURO STYLING FUTURES (LIFFE) £10 per full index point							
Open	Sett. price	Change	High	Low	Ext. vol	Open Int.	
Mar 4772.0	4772.0	+5.0	4772.0	4772.0	1045	5084	
Jun 4772.0	4772.0	+5.0	4772.0	4772.0	1045	530	
Sep 4772.0	4772.0	+5.0	4772.0	4772.0	220	224	

EURO STYLING OPTION (LIFFE) (£420) £10 per full index point							
Open	Sett. price	Change	High	Low	Ext. vol	Open Int.	
Mar 4260	4260	-4260	4260	4260	4260	4260	
Apr 4260	4260	-4260	4260	4260	4260	4260	
May 4260	4260	-4260	4260	4260	4260	4260	
Jun 4260	4260	-4260	4260	4260	4260	4260	
Sep 4260	4260	-4260	4260	4260	4260	4260	

EURO STYLING FUTURES (LIFFE) £10 per full index point							
Open	Sett. price	Change	High	Low	Ext. vol	Open Int.	
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Jun 4772.0	4772.0	+5.0	4772.0	4772.0	1045	530	
Sep 4772.0	4772.0	+5.0	4772.0	4772.0	220	224	

EURO STYLING OPTION (LIFFE) (£420) £10 per full index point							
Open	Sett. price	Change	High	Low	Ext. vol	Open Int.	
Mar 4260	4260	-4260	4260	4260	4260	4260	

NEW YORK STOCK EXCHANGE PRICES

4 pm close March 12

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FINANCIAL TIMES

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

	+/-	High	Low	Ytd	P/E		+/-	High	Low	Ytd	P/E		+/-	High	Low	Ytd	P/E		+/-	High	Low	Ytd	P/E		
EUROPE																									
ASTORIA Mar 12 / SDR		1,345	1,319	1,328.00	2.8			1,10	107.15	100.40	1,326.0			570	520	50.70	2.1	12	SWEDEN (Mar 12 / Krona)	1,850	-18	1,240	1,200	0.8-2.7	
ASTORIA Mar 12 / SDR		3,455	3,377	3,358.00	6.3	41.1		1,40	135.00	125.00	1,415.0			4,880	4,700	4,600	2.1	2	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		316.19	307.00	304.00	1.1	1.1		29	27.00	26.00	27.50			1,020	990	970	1.1	22.8	SWEDEN (Mar 12 / Krona)	1,850	-18	1,240	1,200	0.8-2.7	
ASTORIA Mar 12 / SDR		1,375	1,350	1,350.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
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ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440	390	0.8-2.5	
ASTORIA Mar 12 / SDR		1,385	1,375	1,375.00	1.1	0.8		27	25.00	24.00	25.00			1,050	1,020	1,000	1.1	26.7	DALY FOR (Mar 12 / Daler)	342	-10	440			

Dow trades quietly ahead of Fed report

AMERICAS

US shares were flat at midsession as investors awaited for guidance on interest rate policy from the afternoon release of the Federal Reserve's Beige Book, writes Lisa Branstien in New York.

At 1pm, the Dow Jones Industrial Average was off 6.54 at 7,078.62. The Standard & Poor's 500 shed 2.68 at 808.66. NYSE volume was 250m shares.

Technology shares were mixed with the Nasdaq composite off 4.45 at 3,123.28, while the Pacific Stock Exchange technology index edged up 0.1 per cent.

Overhanging the market was the mid-afternoon release of the Beige Book, a report on the state of the economy prepared in advance of meetings of the Fed's Open Market Committee. Economists remained divided about whether the FOMC would raise rates at its March 25 meeting.

Among individual shares, General Mills slipped \$1/4 or 2 per cent to \$63.24 after reporting third quarter earnings of 78 cents per share, in line with expectations. Toys R Us shed \$3/4 at \$28.40 on fourth quarter operating income of \$1.38 per share, 4 cents below estimates.

Shares in General Signal fell \$2/4 or 6 per cent to \$41 after the company warned that it expected first quarter earnings to be about 7 per cent below results for the same period last year.

Merger activity drove the prices of several companies. Marsh & McLennan rose \$7 or 6 per cent to \$129 on news that it had agreed to acquire Johnson & Higgins, a privately held insurer, in a deal valued at about \$1.5bn.

Sylvan Learning Systems shed \$3/4 or 11 per cent at \$31.40 on news that it had agreed to acquire National Education for about \$184 per share. Shares in National Education lost \$4 at \$15.75.

TORONTO picked up where it left off on Tuesday, sliding lower on the back of continued profit-taking in bank stocks. At the noon calculation, the 300 composite index was 33.96 lower at 9,448 at midsession.

SAO PAULO moved lower after rising steadily for four straight sessions. The Bovespa index was off 117, at 9,448 at midsession.

Budget statement lifts Jo'burg

Shares in Johannesburg closed higher after a quietly mixed session dominated by the budget statement. The all-share index was 6.1 higher at 7,168.1 at the close.

Brokers welcomed the budget's broad approach, notably the checks on government spending and easier exchange controls. "This is all for the long-term good," said one trader.

The industrial index eased 16.1 to 6,368.6 but gold, aided but another steady session for the bullion price, put on 6.1 to 1,447.5.

Emerging markets: IFC weekly investable price Indices

Market	No. of stocks	Dollar terms		Local currency terms		March 9, 1996	% Change over week	% Change over Dec '95
		March 9, 1996	% Change over week	March 9, 1996	% Change over week			
Latin America	249	629.59	+0.8	+17.6	+1.5	643,670.01	+1.5	+10.0
Argentina	100	1,046.90	+1.5	+10.5	+2.0	1,577.98	+3.1	+28.1
Boliv	60	621.04	+3.0	+20.4	+1.1	1,159.00	+1.1	+13.4
Chile	143	720.21	+1.1	+15.1	+1.1	1,430.00	+0.3	+12.7
Colombia	114	771.31	+1.8	+21.8	+1.8	2,025.98	+0.8	+27.8
Mexico	64	596.08	+1.5	+10.7	+1.5	1,380.53	+1.4	+18.0
Peru ¹	191	230.01	+1.2	+16.9	+1.2	572.02	+0.6	+3.1
Venezuela	69	703.15	+4.2	+3.4	+1.8	1,782.00	+1.8	+1.8
Asia	711	266.37	+1.0	+17.0	+1.0	763.22	+1.8	+12.2
China	27	72.98	+1.8	+1.1	+1.8	179.92	+2.9	+13.7
South Korea	156	75.26	+1.2	+2.6	+0.8	180.02	+0.8	+0.2
Philippines	42	200.80	+1.0	+1.7	+1.0	370.88	+1.1	+1.8
Taiwan, China ²	50	174.28	+3.0	+13.7	+1.8	370.92	+2.9	+13.7
India	79	97.16	+6.7	+12.3	+1.3	122.65	+6.6	+24.4
Indonesia ³	46	131.39	+3.2	+2.8	+1.8	170.86	+3.3	+4.3
Malaysia	148	356.38	+1.8	+5.9	+2.2	425.48	+1.8	+1.8
Pakistan ⁴	28	238.41	+5.9	+21.6	+5.9	435.53	+5.9	+21.6
St. Lanka ⁵	5	103.70	+0.2	+1.8	+0.2	125.88	+0.7	+7.8
Thailand	87	180.85	+8.1	+18.3	+8.1	185.40	+5.8	+17.3
Euro/Mid East	205	154.89	+2.5	+16.3	+2.5	188.52	+1.3	+20.8
Czech Rep	7	71.22	+5.8	+1.5	+6.8	69.78	+4.8	+8.8
Egypt	16	112.12	+1.3	+1.3	+1.3	111.92	+1.3	+1.3
Greece	54	307.81	+0.9	+27.0	+0.9	562.16	+0.9	+38.8
Hungary ⁶	12	222.97	+3.3	+16.4	+1.8	466.89	+1.9	+30.4
Jordan	7	191.79	+6.5	+2.7	+2.7	296.22	+0.5	+2.5
Morocco	5	108.88	+0.4	+1.8	+0.4	112.80	+1.5	+1.5
Poland ⁷	30	821.33	+2.2	+12.2	+1.1	1,500.73	+1.1	+21.4
Portugal	28	158.14	+0.2	+8.8	+0.2	188.52	+1.3	+20.8
Russia	15	114.15	+3.9	+7	+3.9	115.64	+3.7	+7
Slovakia	6	111.93	+0.1	+1.1	+0.1	115.84	+1.1	+1.1
South Africa ⁸	63	233.30	+0.6	+11.8	+0.6	214.82	+1.1	+6.5
Turkey ⁹	52	200.91	+11.7	+35.1	+11.7	11,811.88	+10.1	+55.0
Zimbabwe ¹⁰	6	603.21	+1.8	+27.4	+1.8	950.98	+2.1	+51.4
Composite	1,255	328.24	+0.7	+11.3	+0.7	528.24	+0.7	+11.3

Indices are calculated at end-of-month closing price from the previous Friday. Data as of Dec 1996. © 1997 FTSE International Limited.

These rates were 31/12/96: Argentina 31/12/96; Brazil 31/12/96; Chile 31/12/96; Colombia 31/12/96; Costa Rica 31/12/96; Ecuador 31/12/96; El Salvador 31/12/96; Mexico 31/12/96; Peru 31/12/96; Uruguay 31/12/96; Venezuela 31/12/96; Euro/Mid East 31/12/96; Czech Rep 31/12/96; Egypt 31/12/96; Greece 31/12/96; Hungary 31/12/96; Jordan 31/12/96; Morocco 31/12/96; Poland 31/12/96; Portugal 31/12/96; Russia 31/12/96; Slovakia 31/12/96; South Africa 31/12/96; Turkey 31/12/96; Zimbabwe 31/12/96.

Mr Boris Yeltsin's cabinet clear-out is, without doubt, the main story of the week among emerging stock markets, writes Jeffrey Brown.

The Russian president's wholesale ministerial reshuffle is widely seen by brokers and analysts as a strong, bold move aimed at consolidating political and economic reform.

"We expected something along these lines but he (Yeltsin) has gone a stage further than most predictions," says Mr Vlad Sobell, a senior economist at Daiwa Securities.

Daiwa's latest research note on Russia appeared one day before the political changes were announced: the changes harden the message that Mr Sobell puts across - that Russia, by far the largest transition economy, is set to begin its recovery.

FT/S&P ACTUARIES WORLD INDICES

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NATIONAL AND REGIONAL MARKETS

Figures in parentheses show number of lines of stock.

US Day's change % index

Pound Sterling change % index

DM Day's change % index

Local currency change % index

Gross Div. Yield % index

US Day's change % index

Pound Sterling change % index

DM Day's change % index

Local currency change % index

Yen Div. Yield % index

Index

Year to December 31

1996 1995

Australia (76) 225.76 198.53 208.53 200.18 198.47 0.3 4.01 223.81 207.15 172.14 186.16 188.92 225.77 188.44 192.36

Austria (24) 187.73 180.73 180.73 174.60 166.39 0.9 +1.5 1,046.90 1,046.90 1,046.90 1,046.90 1,046.90 1,046.90 1,046.90 1,046.90

Belgium (26) 241.54 223.10 223.10 214.18 208.81 0.8 +2.6 228.36 180.43 181.21 214.93 214.93 214.93 214.93 214.93

Brazil (28) 247.23 228.36 228.36 219.21 214.93 1.0 +1.8 245.23 190.43 190.43 217.94 217.94 217.94 217.94 217.94

Canada (114) 1,114.40 1,082.88 1,082.88 1,074.70 1,062.73 0.7 +1.0 1,107.40 1,082.88 1,082.88 1,074.70 1,074.70 1,074.70 1,074.70 1,074.70

Denmark (22) 300.88 288.88 288.88 284.07 280.57 0.5 +1.7 300.88 288.88 288.88 284.07 284.07 284.07 284.07 284.07

Finland (71) 228.88 228.88 228.88 226.97 223.55 0.5 +1.8 228.88 226.97 226.97 223.55 223.55 223.55 223.55 223.55

France (76) 222.98 222.98 222.98 220.88 219.00 0.7 +2.5 222.98 219.00 219.00 220.88 220.88 220.88 220.88 220.88

Germany (89) 205.33 189.69 189.69 188.05 186.15 0.6 +1.5 205.33 189.69 189.69 188.05 188.05 188.05 188.05 188.05

Hong Kong (89) 482.29 424.45 424.45 374.83 427.83 0.2 +2.2 482.29 424.45 424.45 374.83 374.83 374.83 374.83 374.83

Indonesia (27) 241.25 222.83 222.83 218.83 215.83 0.2 +2.2 241.25 222.

